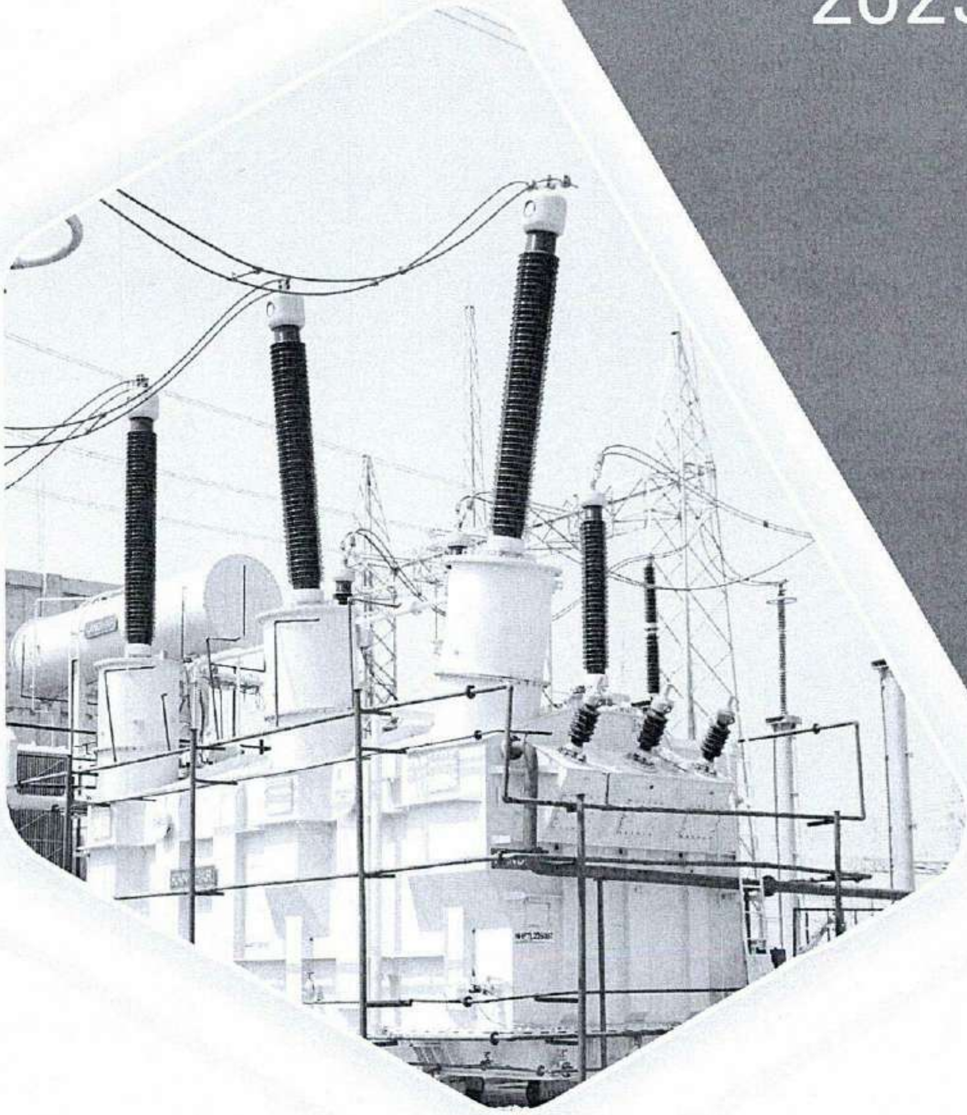
ANNUAL REPORT

2025-26



KANOHAR

KANOHAR ELECTRICALS LIMITED

www.kanohar.com

KANOHAR

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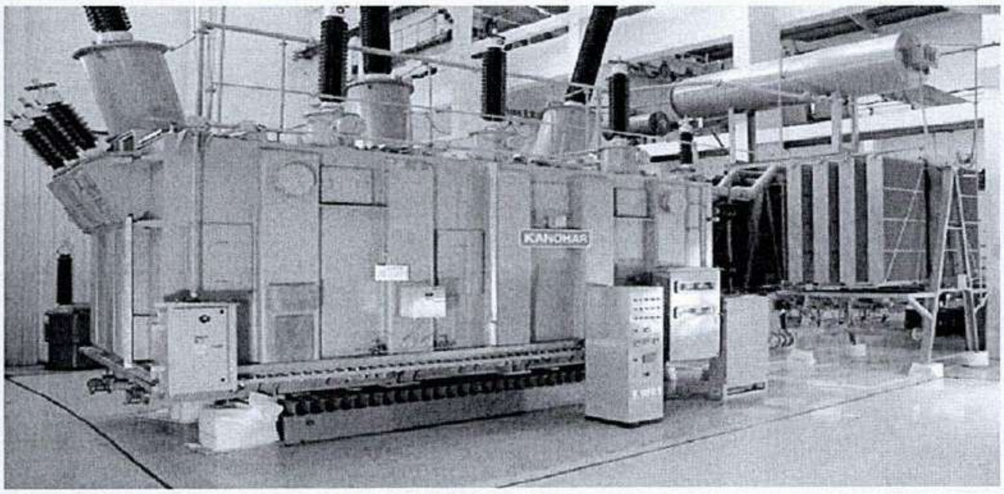
CORPORATE
INFORMATION



Key Details

Company Name	Kanohar Electricals Limited
Financial Year	2025–26
Registered and Corporate Office	Rithani, Delhi Road, Meerut, Uttar Pradesh-250103 Tel: +91-121-3500801-05, 7055901010 E-mail: compliance@kanohar.com, info@kanohar.com Website: www.kanohar.com
Works/Factory Address	Gangol Road, Village Achhronda, Meerut, Uttar Pradesh, 250103
Corporate Identification Number	U31909UP1972PLC003635
Chief Financial Officer	Mr. Shiv Kumar Kamboj
Company Secretary and Compliance Officer	Mrs. Neha
Senior Management Personnel	Mr. Ajay Kohli and Mr. Mohd Azad Khan
Statutory Auditor	M/s S S Kothari Mehta & Company Chartered Accountants
Secretarial Auditor	M/s Vinayak Malgave & Associates Company Secretaries
Internal Auditors	M/s V.S Gupta & Co. Chartered Accountants
Bankers	State Bank of India Axis Bank Limited HDFC Bank Limited Yes Bank Limited Bajaj Finance Limited
Registrar & Share Transfer Agent	MUFG Intime India Private Limited (formerly known as Link Intime India Private Limited) C-101, Embassy 247 L.B.S. Marg, Vikhroli (West) Mumbai 400 083 Maharashtra, India Telephone: +91 810 811 4949

02 BOARD OF DIRECTORS

Dinesh Singhal
Chairman and Managing Director

He is the Chairman and Managing Director of our Company. He is one of our Promoters and has been associated with our Company since 1976. He holds a bachelor's degree in industrial engineering from the Indian Institute of Technology Roorkee (formerly known as University of Roorkee).

He has over 40 years of experience in the transformer manufacturing industry. He was previously associated with the Federation of Indian Micro and Small & Medium Enterprises as president and the Indian Industries Association as president. He is currently associated with Kanohar Lal Trust Society, a non-profit organisation supporting education for girls, as president, and is an independent director on the board of Shivalik Small Finance Bank Limited and a director on the board of Forum of Aided Colleges for Higher Education.

Adesh Singhal
Whole-time Director

Qualifications : Bachelor's degree in electrical engineering.

Experience : Over 40 years of experience in the transformer manufacturing industry.

Committee Membership : Chairperson of Risk Management Committee.

Vivek Singhal
Whole-time Director

Qualifications : Bachelor's degree in electrical engineering

Experience : Over 25 years of experience in the transformer manufacturing industry.

Committee Membership : Member of Stakeholders' Relationship Committee and IPO Committee.

Abhishek Singhal
Whole-time Director

Qualifications : Bachelor's degree in electrical engineering

Experience : Over 23 years of experience in the transformer manufacturing industry.

Committee Membership : Member of Audit Committee, Stakeholders' Relationship Committee, Risk Management Committee and IPO Committee.

Ashok Kumar Goel
Independent Director

Qualifications : Bachelor's degree in engineering

Experience : Over 27 years of experience in the business of manufacturing and sale of scientific and electrical instrumentation Committee.

Membership : Chairperson of Audit Committee and Nomination and Remuneration Committee.

Anil Bharadwaj
Independent Director

Qualifications : Bachelor's degree in science and Master's degree in business administration (international business).

Experience : Over 29 years of experience in MSME policy and industrial and trade promotion.

Committee Membership : Member of Audit Committee, Nomination and Remuneration Committee, Risk Management Committee and CSR Committee.

Sangeeta Khorana
Independent Director

Qualifications : Bachelor's degree in economics and master's degree of arts in economics, a master's degree in international law and economics and a doctorate in economics.

Experience : 10 years of professional experience including experience in commerce and international trade.

Committee Membership : Member of CSR Committee.

Ram Kumar Chugh
Independent Director

Qualifications : Bachelor's degree in science (electrical engineering).

Experience : Over 43 years of professional experience including experience in the field of power transmission and distribution, and automation.

Committee Membership : Chairperson of Stakeholders' Relationship Committee and Member of Nomination and Remuneration Committee.

KANOHAR

03
Notice of Annual General Meeting

NOTICE

Shorter Notice is hereby given that the 54th Annual General Meeting ("AGM") of the members of Kanohar Electricals Limited will be held on Tuesday, 1st day, September 2026 at 03.00 p.m. Indian Standard Time ("IST") at the Registered Office of the Company at Rithani, Delhi-Road, Meerut-250103, Uttar Pradesh:

ORDINARY BUSINESS:

1. To consider and adopt the Audited Financial Statements of the Company for the financial year ended on March 31, 2026, together with the reports of the Board of Directors and Auditors thereon.

2. To consider appointment of a director in place of Mr. Vivek Singhal (DIN: 00181919) who retires by rotation and being eligible, offers himself for reappointment.

SPECIAL BUSINESS:

3. To ratify the remuneration payable to the Cost Auditors for the financial year 2026-27.

   To consider and if thought fit, to pass the following resolution as an Ordinary Resolution.

   "**RESOLVED THAT** pursuant to the provisions of Section 148(3) and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), and based on the recommendation of the Audit Committee, the Board of Directors of the Company has appointed M/s Sourabh Jain & Associates, Cost Accountants, (FRN: 100811) as the Cost Auditors of the Company to conduct cost audit of the Company for the financial year ending 31st March, 2027, be paid remuneration of Rs.40,000/- (Rupees Forty Thousand only) plus GST as applicable and reimbursement of out of pocket expenses.

   RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to take necessary steps in relation to the above and file necessary e-forms and other documents as may be required for the aforesaid purpose.

By order of the Board of Directors
For Kanohar Electricals Limited

KANOHAR ELECTRICALS LTD. MEERUT

Neha
Company Secretary and Compliance Officer
Membership Number: A29167

Place: Meerut
Date: August 27, 2026

NOTES:

1. The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013, in respect of the Special Business to be transacted at the Meeting is annexed hereto and forms an integral part of this Notice.

2. A MEMBER ENTITLED TO ATTEND AND VOTE AT THE ANNUAL GENERAL MEETING ("AGM") OF THE COMPANY IS ENTITLED TO APPOINT A PROXIEY TO ATTEND AND VOTE INSTEAD OF HIMSELF/HERSELF AND THE PROXY NEED NOT BE A MEMBER OF THE COMPANY. THE PROXIES TO BE EFFECTIVE SHOULD BE LODGED WITH THE COMPANY AT LEAST 48 HOURS BEFORE THE COMMENCEMENT OF THE MEETING. FORMAT OF ATTENDANCE SLIP AND FORM FOR PROXIES ANNEXED AS ANNEXURE A.

3. A body corporate being a member of the Company may authorise its representative(s) to attend and vote at the Meeting pursuant to Section 113 of the Companies Act, 2013. A certified true copy of the Board Resolution or other authority authorising such representative(s) should be deposited with the Company before the commencement of the Meeting.

4. Pursuant to Secretarial Standard-2 on General Meetings, the relevant details of the Director seeking appointment/re-appointment at the Annual General Meeting are annexed to this Notice.

5. Pursuant to Section 20 of the Companies Act, 2013 read with Rule 35 of the Companies (Incorporation) Rules, 2014, the Company may send official documents to Members by electronic mode to their registered e-mail addresses.

6. Every member entitled to vote at the Meeting may inspect the proxies lodged at the Registered Office of the Company during the business hours of the Company during the period beginning 24 hours before the time fixed for the commencement of the Meeting and ending with the conclusion of the Meeting.

7. All documents referred to in this Notice and the accompanying Explanatory Statement, together with the statutory registers required to be maintained under the Companies Act, 2013, shall be available for inspection at the Registered Office of the Company during business hours on all working days up to the date of the Meeting and shall also be available for inspection at the Meeting. The Members can download the Annual Report 2025-26 from Company's website available at https://www.kanohar.com/annual-report.

8. Members holding shares in dematerialised form are requested to notify any change in their address, bank account particulars or e-mail address to their respective Depository Participants. Members holding shares in physical form are requested to intimate such changes to the Company.

9. This Annual General Meeting is being convened at shorter notice than the statutory minimum notice period prescribed under Section 101 of the Companies Act, 2013. The consent in writing/electronic mode of not less than ninety-five per cent of the members entitled to vote at the Meeting has been obtained in accordance with Section 101(1) of the Act.

10. Members may address their queries/communications, if any, at least 24 hours before the time appointed for the meeting to facilitate the answering thereto at compliance@kanohar.com.

11. For the convenience of the Members and for the proper conduct of the Meeting, entry to the place of the Meeting will be regulated by the attendance slip, which is annexed to the Notice. Members are requested to sign at the place provided on the attendance slip and hand it over at the entrance of the venue.

12. Members are requested to write their Client ID and Depository Participant ID on the attendance slip and bring their attendance slip to the venue of the Meeting.

13. Members/Proxies attending the Meeting are requested to bring a valid photo identity proof for verification at the venue of the Meeting.

14. Pursuant to Secretarial Standard-2 on General Meetings, a Route Map showing directions to reach the venue of the Meeting together with prominent landmarks is annexed to this Notice as Annexure B.
15. Members are requested to reach the venue at least 30 minutes before the scheduled commencement of the Meeting to facilitate registration.

16. This Notice is being sent to all the Members of the Company whose names appear in the Register of Members of the Company and/or the Register of Beneficial Owners maintained by the Depositories, as applicable, as on the date of dispatch of this Notice.

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013:

The following explanatory statement sets out all material facts relating to the Special Businesses mentioned in the accompanying notice:

Item No. 3-To ratify the remuneration payable to Cost Auditors of the Company for the financial year 2026-27.

The Board of Directors, at its meeting held on July 1, 2026, upon the recommendation of the Audit Committee, appointed M/s Sourabh Jain & Associates, Cost Accountants (Firm Registration No. 100811), as the Cost Auditors of the Company for conducting the cost audit for the financial year ending 31 March 2027 at a remuneration of Rs. 40,000/- plus applicable GST and reimbursement of out-of-pocket expenses.

Pursuant to Section 148(3) of the Companies Act, 2013 read with Rule 14 of the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditors is required to be ratified by the members of the Company. Accordingly, approval of the members is sought for ratification of the remuneration payable to the Cost Auditors.

None of the Directors / Key Managerial Personnel of the Company or their relatives is concerned or interested in the said resolution.

MEERUT • KANOHAR ELECTRICALS LTD. KANOHAR

By order of the Board of Directors
For Kanohar Electricals Limited

Neha
Company Secretary and Compliance Officer
Membership Number: A29167

Place: Meerut
Date: August 27, 2026

Annexure A

Details of Director seeking re-appointment at the Annual General Meeting

[Pursuant to Secretarial Standard-2 on General Meetings issued by the Institute of Company Secretaries of India]

The following details of the Director seeking re-appointment at the ensuing Annual General Meeting are provided in accordance with the provisions of the Companies Act, 2013 and Secretarial Standard-2 on General Meetings:

Particulars	Details
Name of Director	Mr. Vivek Singhal
Director Identification Number (DIN)	00181919
Date of Birth	November 19, 1977
Age	48 years
Date of first appointment on the Board	January 1, 2014
Qualification	Bachelor's degree of technology in electrical engineering
Brief profile and expertise in specific functional areas	He has over 25 years of experience in marketing, business development, and strategy, driving our Company's pan-India expansion and diversification into EPC substations and transmission lines.
Terms and conditions of appointment/re-appointment	Re-appointment as Director liable to retire by rotation
Details of remuneration last drawn (including sitting fees, if any)	₹ 75 lakhs per annum and 1.5% of profit before tax on a quarterly basis
Details of remuneration proposed to be paid	Same as last drawn
Number of Board Meetings attended during the financial year ended 31 March 2026	13 (thirteen) out of 13 (thirteen)
Directorships held in other companies	EGME Energy Ecosystems (India) Private Limited and Ganpati Softech Private Limited
Membership/Chairmanship of Committees of other Boards	NIL
Listed entities from which the Director has resigned in the past three years	NIL
Relationship with other Directors, Manager and Key Managerial Personnel of the Company	Son of Mr. Dinesh Singhal, Chairman and Managing Director and brother of Mr. Abhishek Singhal, Whole-time Director of the Company
Shareholding in the Company	NIL

KANOHAR

KANOHAR ELECTRICALS LIMITED

CIN:U31909UP1972PLC003635

Registered Office: Rithani, Delhi Road, Meerut-Uttar Pradesh-250103

Tel: +91 121 3500801-05, Website: www.kanohar.com

ATTENDANCE SLIP

(Please complete this attendance slip and hand it over at the entrance of the place of the Meeting)

I/We, hereby record my/our presence at the 54th Annual General Meeting of Kanohar Electricals Limited held on Tuesday, September 1, 2026 at 03.00 p.m IST at Rithani, Delhi-Road, Meerut-250103

Name	
Address & email ID	
Folio no./DP ID/ Client ID	
No. of shares held	

I certify that I am the registered shareholder / proxy for the registered shareholder of the Company.

Signature of member(s)/proxy

KANOHAR

Form No. MGT-11

Proxy form

[Pursuant to section 105(6) of the Companies Act, 2013 and rule 19(3) of the Companies (Management and Administration) Rules, 2014]

Name of the company	Kanohar Electricals Limited
Registered Office	Rithani, Delhi-Road, Meerut-250103, Uttar Pradesh

Name of the Member(s)	
Registered Office	
E-mail Id	
Folio No /Client ID	
DP ID	

I/We, being the member(s) of __________shares of the above named company. Hereby appoint

Name:	
Address:	
E-mail Id:	
Signature , or failing him	

Name :	
Address:	
E-mail Id:	
Signature , or failing him	
Name :	
Address:	
E-mail Id:	
Signature , or failing him	

as my/ our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 54th Annual General Meeting of the company, to be held on the 1st day of September 2026 at 3.00 p.m. IST at Rithani, Delhi-Road, Meerut-250103 and at any adjournment thereof in respect of such resolutions as are indicated below:

Resolution No.

1.______________

2.______________

3.______________

Signed this ____day of ____20___

Signature of Shareholder

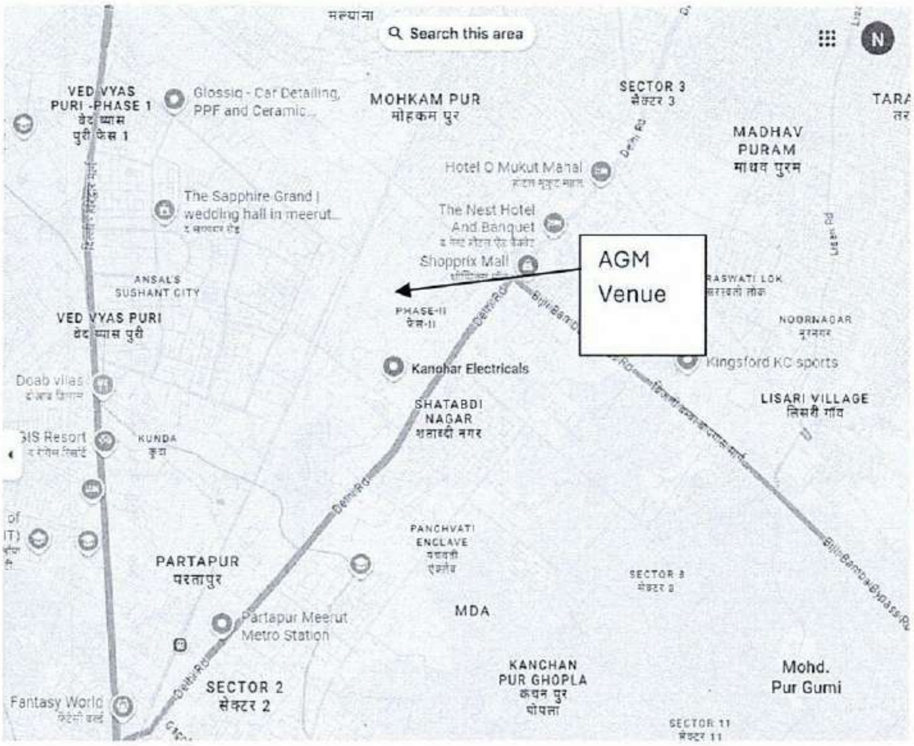
Affix Revenue Stamps

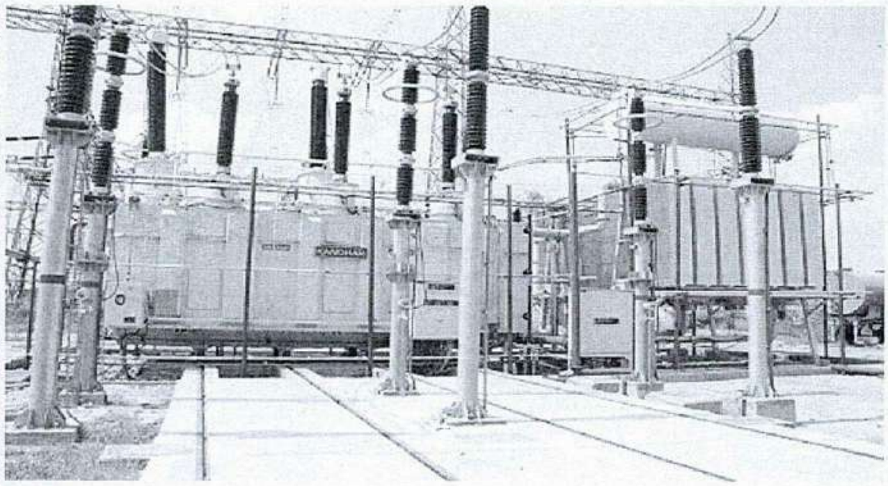
Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.

KANOHAR

ROUTE MAP OF THE VENUE

Venue: Rithani, Delhi Road, Meerut-250103, Uttar Pradesh, Landmark: near Shopprix Mall





04 BOARD'S REPORT

To

The Members

Kanohar Electricals Limited

Your Board of Directors (**"Board"**) is delighted to present the 54th Annual Report of Kanohar Electricals Limited **("Company")** on the business and operations of the Company, together with the Audited Financial Statements for the financial year ended March 31, 2026.

1. FINANCIAL SUMMARY OR HIGHLIGHTS AND FINANCIAL PERFORMANCE:

The financial results for the year ended March 31, 2026 and the corresponding figures for the last year are as under:-

(₹ in Lakhs)

Particulars	2025-26	2024-25
Revenue from Operations	65,383.84	45,061.23
Other income	902.32	668.27
Total Expenditure	48,929.79	36,950.42
Profit Before Tax	17,356.37	8,779.08
Less: Tax Expenses		
Current Tax	4,727.00	2,572.00
Income Tax related to prior period	(323.72)	(2.05)
Deferred Tax (net)	(10.59)	(310.89)
Profit for the period	**12,963.68**	**6,520.02**

2. BRIEF DESCRIPTION OF THE COMPANY'S WORKING DURING THE YEAR/STATE OF COMPANY'S AFFAIR:

During the financial year under review, the key financial highlights are as follows:

- The Company's revenue from operations during the year was ₹65,383.84 lakhs as compared to ₹45,061.23 lakhs in the previous year.
- The Company's profit after tax for the year was ₹12,963.68 lakhs as compared to ₹6,520.02 lakhs in the previous year.
- The Basic Earnings Per Share (EPS) of the Company was ₹17.41 for the financial year ended March 31, 2026, as compared to *₹8.76 in the previous year.

**Refer Note No. 32 of the Financial Statements for the financial year ended March 31, 2026.*

3. TRANSFER TO GENERAL RESERVE

The Board of Directors of the Company has decided not to transfer any amount to the General Reserve for the financial year under review. Accordingly, the entire profit for the financial year has been retained in the Retained Earnings account.

4. DIVIDEND:

During the financial year ended March 31, 2026, no dividend was declared or paid by the Company. The Board of Directors of the Company has not recommended any final dividend for the financial year 2025-26, considering the requirement of retaining and reinvesting the profits for the growth and expansion of the Company.

5. EVENTS SUBSEQUENT TO THE DATE OF FINANCIAL STATEMENTS:

During the financial year under review, the Company filed its Draft Red Herring Prospectus (DRHP) with the Securities and Exchange Board of India (SEBI), National Stock Exchange of India Limited (NSE) and BSE Limited (BSE) on January 23, 2026 in connection with its proposed Initial Public Offering (IPO).

Subsequent to the close of the financial year, the Company received the in-principle approvals from NSE and BSE on June 4, 2026 and the final observations from SEBI on June 22, 2026 and in relation to the proposed IPO.

6. WEB LINK OF ANNUAL RETURN

The Company maintains a website at https://www.kanohar.com. The Annual Return of the Company, as referred to under Section 92(3) of the Companies Act, 2013, is available on the website of the Company at https://www.kanohar.com/regulation46.

7. CHANGE IN THE NATURE OF BUSINESS:

There was no change in the nature of the Company's business during the year under review.

8. CAPITAL STRUCTURE:

During the financial year under review, the members of the Company at the Annual General Meeting held on August 27, 2025, approved the sub-division of the face value of the equity shares of the Company from ₹10/- (Rupees Ten only) each to ₹2/- (Rupees Two only) each.

The members also approved the increase in the Authorised Share Capital of the Company from ₹500 lakhs (Rupees Five Hundred Lakhs only), divided into 50,00,000 equity shares of ₹10/- each, to ₹1,700 lakhs (Rupees Seventeen Hundred Lakhs only), divided into 8,50,00,000 equity shares of ₹2/- each.

Further, pursuant to the approval of the members, the Board of Directors, at its meeting held on September 19, 2025, allotted 5,58,30,000 fully paid-up bonus equity shares of face value of ₹2/- each to the eligible shareholders in the ratio of 3:1 i.e three fully paid-up equity shares of ₹2/- each for every one fully paid-up equity shares held approved by the members, thereby increasing the issued, subscribed and paid-up equity share capital of the Company.

Accordingly, as on March 31, 2026, the Authorised Share Capital of the Company stood at ₹1,700 lakhs (Rupees Seventeen Hundred Lakhs only), divided into 8,50,00,000 equity shares of ₹2/- each.

As on March 31, 2026, the Issued, Subscribed and Paid-up Share Capital of the Company stood at ₹1,488.80 lakhs (Rupees One Thousand Four Hundred Eighty-Eight Lakhs and Eighty Thousand only), comprising 7,44,40,000 equity shares of ₹2/- each, fully paid-up.

During the year under review, the Company has not issued any equity shares with differential voting rights, sweat equity shares or employee stock options.

9. BUY-BACK OF SHARES:

The Company has not undertaken any buy-back of its equity shares during the financial year under review.

10. MATERIAL CHANGES AND COMMITMENTS AFFECTING THE FINANCIAL POSITION OF THE COMPANY

There have been no material changes and commitments affecting the financial position of the Company between the end of the financial year and the date of this Report, except as disclosed herein.

Further, the Company has undertaken necessary steps in relation to its proposed Initial Public Offering ("IPO"), details of which have been disclosed under the relevant section of this Report.

11. DIRECTORS AND KEY MANAGERIAL PERSONNEL:

Inductions

i. Mr. Anil Bhardwaj (DIN: 11033621), who was appointed as an Additional Director (Independent, Non-Executive Director) of the Company with effect from July 3, 2025, was appointed as an Independent Director (Non-Executive) by the members at the Annual General Meeting held on August 27, 2025, for a term of 5 (five) consecutive years, in accordance with the provisions of the Companies Act, 2013.

ii. Mr. Anil Girotra (DIN: 02221989), who was appointed as an Additional Director (Independent, Non-Executive Director) of the Company with effect from July 3, 2025, was appointed as an Independent Director (Non-Executive) by the members at the Annual General Meeting held on August 27, 2025, for a term of 5 (five) consecutive years, in accordance with the provisions of the Companies Act, 2013.

iii. Mr. Ashok Kumar Goel (DIN: 11033472), who was appointed as an Additional Director (Independent, Non-Executive Director) of the Company with effect from July 3, 2025, was appointed as an Independent Director (Non-Executive) by the members at the Annual General Meeting held on August 27, 2025, for a term of 5 (five) consecutive years, in accordance with the provisions of the Companies Act, 2013.

iv. Mr. Ram Kumar Chugh (DIN: 05166164), who was appointed as an Additional Director (Independent, Non-Executive Director) of the Company with effect from July 3, 2025, was appointed as an Independent Director (Non-Executive) by the members at the Annual General Meeting held on August 27, 2025, for a term of 5 (five) consecutive years, in accordance with the provisions of the Companies Act, 2013.

v. Dr. Sangeeta Khorana (DIN: 06674198), who was appointed as an Additional Director (Independent, Non-Executive Director) of the Company with effect from July 3, 2025, was appointed as an Independent Director (Non-Executive) by the members at the Annual General Meeting held on August 27, 2025, for a term of 5 (five) consecutive years, in accordance with the provisions of the Companies Act, 2013.

vi. Mr. Shiv Kumar Kamboj was appointed as the Chief Financial Officer ("CFO") of the Company with effect from August 14, 2025, in accordance with the provisions of the Companies Act, 2013.

vii. Mrs. Neha was appointed as the Company Secretary of the Company with effect from August 14, 2025. Subsequently, she was designated as the Compliance Officer of the Company with effect from September 3, 2025.

Retirements and Resignations

(i) Mr. Brijesh Singhal (DIN: 00178848), Whole-time Director of the Company, resigned from the office of Director with effect from November 26, 2025. The Board has taken note of his resignation and placed on record its sincere appreciation for the valuable services and contributions made by him during his association with the Company.

(ii) Mr. Anil Girotra (DIN: 02221989) resigned from the office of Independent Director of the Company with effect from October 8, 2025. The Board places on record its sincere appreciation for his valuable guidance, support and contributions during his association with the Company.

Except as stated above, there were no changes in the composition of the Board of Directors and Key Managerial Personnel of the Company during the financial year under review.

Re-appointment

In accordance with the provisions of Section 152 of the Companies Act, 2013 and the Articles of Association of the Company, Mr. Vivek Singhal (DIN: 00181919), Whole-time Director of the Company, retires by rotation at the ensuing Annual General Meeting and, being eligible, has offered himself for re-appointment.

As on March 31, 2026, the Board of Directors of your Company comprised of the following Directors:

S.no	Name of Director	Nature of Directorship	Director's Identification Number (DIN)
1	Mr. Dinesh Singhal	Chairman and Managing Director	00178786
2	Mr. Adesh Singhal	Whole-time Director	00178712
3	Mr. Vivek Singhal	Whole-time Director	00181919
4	Mr. Abhishek Singhal	Whole-time Director	00181575
5	Mr. Anil Bhardwaj	Independent Director	11033621
6	Mr. Ashok Kumar Goel	Independent Director	11033472
7	Mr. Ram Kumar Chugh	Independent Director	05166164
8	Dr. Sangeeta Khorana	Independent Director	06674198

12. SENIOR MANAGEMENT PERSONNEL

During the financial year under review, the Company filed its Draft Red Herring Prospectus ("DRHP") with the Securities and Exchange Board of India ("SEBI") in connection with its proposed Initial Public Offering ("IPO").

Pursuant to the applicable provisions of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended, and for the purpose of disclosures to be made in the DRHP and other offer documents, the Board of Directors identified and designated certain personnel as Senior Management Personnel ("SMP") of the Company.

Accordingly, the following personnel were designated as Senior Management Personnel of the Company with effect from November 27, 2025:

- Mr. Ajay Kohli – President-Marketing
- Mr. Mohd Azad Khan – President-Transmission Line

13. MEETINGS OF THE BOARD AND ITS COMMITTEES

A. BOARD OF DIRECTORS

Thirteen (13) Meetings of Board of Directors were held during the financial year. These Meetings were held on April 7, 2025, April 12, 2025, May 5, 2025, May 28, 2025, June 26, 2025, July 3, 2025, August 14, 2025, August 20, 2025, September 3, 2025, November 27, 2025, January 16, 2026, January 23, 2026, and January 31, 2026. The maximum interval between any two meetings did not exceed 120 days, as prescribed by the Act.

The Independent Directors also held a separate meeting during the year on August 14, 2025, in accordance with Schedule IV of the Companies Act, 2013.

B. COMMITTEES OF THE BOARD

With a view to promote good corporate governance, transparency and accountability, the Board of Directors has constituted and re-constituted the following Committees in compliance with the applicable provisions of the Companies Act, 2013 and rules made thereunder:

- Audit Committee;
- Nomination and Remuneration Committee;
- Corporate Social Responsibility Committee;
- Risk Management Committee;
- Stakeholders' Relationship Committee; and
- IPO Committee.

The terms of reference of these Committees have been determined by the Board considering the applicable provisions of the Companies Act, 2013, rules made thereunder, the requirements of the Company and the expectations of the Board from the respective Committees. The terms of reference are reviewed from time to time and were adopted/revised pursuant to the Board Meeting held on September 3, 2025.

The details relating to the terms of reference and functioning of the Committees have been disclosed in the Draft Red Herring Prospectus ("DRHP") filed by the Company with the Securities and Exchange Board of India ("SEBI") in connection with the proposed Initial Public Offering ("IPO").

AUDIT COMMITTEE

The Audit Committee was initially reconstituted by the Board of Directors pursuant to its resolution dated July 3, 2025 by introduction of Independent Directors. Following the resignation of Mr. Anil Girotra from the office of Independent Director of the Company, the Audit Committee was further reconstituted pursuant to the Board Resolution dated November 27, 2025.

The composition of the Audit Committee as on March 31, 2026 was as follows:

Name	Role	Category
Mr. Ashok Kumar Goel	Chairperson	Independent Non-Executive Director
Mr. Anil Bhardwaj	Member	Independent Non-Executive Director
Mr. Abhishek Singhal	Member	Executive Director

During the year, 5 (five) meetings of the Audit Committee were held, i.e., on April 7, 2025, July 3, 2025, August 14, 2025, January 23, 2026, and March 27, 2026.

NOMINATION AND REMUNERATION COMMITTEE

The Nomination and Remuneration Committee was reconstituted by the Board of Directors pursuant to its resolution dated July 3, 2025 by introduction of Independent Directors.

The composition of the Nomination and Remuneration Committee as on March 31, 2026 was as follows:

Name	Role	Category
Mr. Ashok Kumar Goel	Chairperson	Independent Non-Executive Director
Mr. Anil Bhardwaj	Member	Independent Non-Executive Director
Mr. Ram Kumar Chugh	Member	Independent Non-Executive Director

During the year, 5 (five) meetings of Nomination and Remuneration Committee were held, i.e., on May 28, 2025, June 26, 2025, July 3, 2025, August 14, 2025, and November 27, 2025.

The Nomination and Remuneration Policy is available on the website of the Company at https://www.kanohar.com/Asset/newkanweb/NOMINATION_AND_REMUNERATION.pdf

CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE

The Corporate Social Responsibility Committee was reconstituted by the Board of Directors pursuant to its resolution dated July 3, 2025 by introduction of Independent Directors.

The composition of the Corporate Social Responsibility Committee as on March 31, 2026 was as follows:

Name	Role	Category
1) Mr. Dinesh Singhal	Chairperson	Executive Director
2) Mr. Anil Bhardwaj	Member	Independent Non-Executive Director
3) Dr. Sangeeta Khorana	Member	Independent Non-Executive Director

During the year, 2 (two) meetings of Corporate Social Responsibility Committee were held, i.e., on January 10, 2026, and March 26, 2026.

CONSTITUTION OF OTHER BOARD COMMITTEES

The Board has constituted the following Committees pursuant to the applicable provisions of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended, and other applicable laws.

1. Risk Management Committee

The Risk Management Committee was initially constituted by the Board of Directors pursuant to its resolution dated July 3, 2025. Subsequently, upon resignation of Mr. Anil Girotra from the office of Independent Director of the Company with effect from October 8, 2025, the Risk Management Committee was further reconstituted pursuant to the Board Resolution dated November 27, 2025.

The composition of the Risk Management Committee as on March 31, 2026 was as follows:

Name	Role	Category
1) Mr. Adesh Singhal	Chairperson	Executive Director
2) Mr. Anil Bhardwaj	Member	Independent Non-Executive Director
3) Mr. Abhishek Singhal	Member	Executive Director

During the year, 2 (two) meetings of Risk Management Committee were held, i.e., on January 31 2026 and March 31, 2026.

2. Stakeholders' Relationship Committee

The Stakeholders' Relationship Committee was constituted by the Board of Directors pursuant to its resolution dated July 3, 2025.

The composition of the Stakeholders' Relationship Committee as on March 31, 2026 was as follows:

Name	Role	Category
1) Mr. Ram Kumar Chugh	Chairperson	Independent Non-Executive Director
2) Mr. Vivek Singhal	Member	Executive Director
3) Mr. Abhishek Singhal	Member	Executive Director

During the year, 1 (one) meeting of Stakeholders' Relationship Committee was held, i.e., on January 31, 2026.

3. **IPO Committee**

The IPO Committee was constituted by the Board of Directors pursuant to its resolution dated September 3, 2025.

The composition of the IPO Committee as on March 31, 2026 was as follows:

Name	Role	Category
1) Mr. Dinesh Singhal	Chairperson	Executive Director
2) Mr. Vivek Singhal	Member	Executive Director
3) Mr. Abhishek Singhal	Member	Executive Director

During the year, 1 (one) meeting of IPO Committee was held, i.e., on January 23, 2026.

C. General Meetings

During the year, four (4) Extra-Ordinary General Meetings (EOGMs) were held on June 28, 2025, September 19, 2025, December 1, 2025, and January 19, 2026, and the Annual General Meeting (AGM) was held on August 27, 2025.

14. ADOPTION OF CORPORATE GOVERNANCE POLICIES

During the financial year under review, the Board of Directors adopted and/or revised various corporate governance policies and codes in accordance with the applicable provisions of the Companies Act, 2013 and the rules made thereunder, as well as the applicable requirements under the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 and other applicable SEBI regulations, in connection with the proposed Initial Public Offering (IPO) of the Company.

These policies and codes are intended to strengthen the Company's governance framework and promote transparency, accountability and regulatory compliance. The policies and codes, as applicable, are available on the website of the Company at https://www.kanohar.com/corporate-policies.

15. ANNUAL BOARD EVALUATION

The provisions of Section 134(3)(p) of the Companies Act, 2013 read with Rule 8(4) of the Companies (Accounts) Rules, 2014 relating to annual evaluation of the performance of the Board, its Committees and individual Directors are not applicable to the Company during the financial year under review.

However, as a part of its commitment towards adopting good corporate governance practices, the Company has voluntarily adopted a Board Evaluation Policy vide Board Resolution dated January 10, 2026. In accordance with the provisions of the said Policy, the Board has carried out an annual evaluation of its own performance, the performance of its committees and that of the individual Directors for the Financial year 2025-26.

The evaluation was conducted through a structured process covering, inter alia, the composition and functioning of the Board and its Committees, effectiveness of Board processes, quality of deliberations, strategic guidance, governance practices, participation and contribution of individual Directors, and the overall functioning of the Committees. The performance evaluation of the Independent Directors was carried out by the entire Board, excluding the Director being evaluated.

The Board noted with satisfaction that the evaluation process reflected an effective and well-functioning Board and Committees, with active participation and meaningful contribution from all Directors.

16. DIRECTORS' APPOINTMENT AND REMUNERATION POLICY

The Board of Directors has adopted a Directors' "Nomination and Remuneration Policy" in accordance with the provisions of Section 178 of the Companies Act, 2013, Schedule IV to the Companies Act, 2013 and rules made thereunder, as applicable.

The Nomination and Remuneration Committee ("NRC") of the Company is responsible for determining the criteria for appointment to the Board and is entrusted with the responsibility of identifying suitable candidates for appointment as Directors. The NRC, along with the Board, on a continuous basis reviews the appropriate skills, qualifications, experience and expertise required for the Board as a whole and its individual members.

While evaluating the suitability of candidates for appointment as Directors, the NRC considers various factors, including general understanding of the Company's business, educational qualifications, professional background, experience, achievements, personal and professional ethics, integrity and values. The form and quantum of Directors' remuneration is recommended by the NRC to the Board for approval, within the limits prescribed under applicable laws.

17. STATEMENT ON DECLARATION FROM INDEPENDENT DIRECTORS:

The Company has received declarations from all the Independent Directors confirming that they meet the criteria of independence as prescribed under Section 149(6) of the Companies Act, 2013 and that they are not disqualified from being appointed or continuing as Independent Directors under the provisions of the Companies Act, 2013.

The Independent Directors have also confirmed compliance with the Code for Independent Directors as prescribed under Schedule IV to the Companies Act, 2013 and the applicable provisions relating to registration in the Independent Directors' Databank, wherever applicable.

In the opinion of the Board, the Independent Directors possess the requisite integrity, expertise, experience and proficiency required to discharge their duties and responsibilities as Independent Directors of the Company.

18. CORPORATE SOCIAL RESPONSIBILITY INITIATIVES:

The Board of Directors of the Company has constituted the Corporate Social Responsibility Committee ("CSR Committee") in accordance with the provisions of Section 135 of the Companies Act, 2013 ("the Act") read with the Companies (Corporate Social Responsibility Policy) Rules, 2014. The CSR Committee has formulated the CSR Policy of the Company, which specifies the activities to be undertaken by the Company, monitors the implementation of the CSR framework and recommends the amount of expenditure to be incurred on CSR activities. The CSR Policy is available on the website of the Company at https://www.kanohar.com/corporate-social-responsibility

In accordance with the provisions of Section 135 of the Act, the Company was required to spend an amount equivalent to two percent of the average net profits of the Company made during the three immediately preceding financial years on CSR activities.

Based on the recommendations of the CSR Committee, the Board of Directors approved the following CSR projects in accordance with Schedule VII of the Act:

(i) Ongoing Project – Skill Development Programme for underprivileged youth; and

(ii) Other than Ongoing Project – Healthcare and special education for intellectually disabled children.

For the financial year 2025-26, the Company was required to spend ₹97.79 lakhs (Rupees Ninety-Seven Lakhs Seventy-Nine Thousand only) towards CSR activities.

The Company has transferred the unspent CSR amount relating to projects other than ongoing projects to the fund specified in Schedule VII to the Act within the prescribed period, in accordance with the provisions of the second proviso to Section 135(5) of the Act.

The Company has transferred the unspent CSR amount relating to ongoing projects to the "KEL Unspent CSR Account FY 2025-26" in compliance with the provisions of Section 135(6) of the Act.

The Annual Report on CSR Activities is annexed as **Annexure A** to this Report.

19. RISK MANAGEMENT POLICY:

The Company has formulated and implemented a Risk Management Policy which identifies the key risks that may affect the business operations, financial performance and overall objectives of the Company. The Risk Management Policy has been approved by the Board of Directors and is reviewed periodically to ensure its continued effectiveness.

The Company has established a framework for identification, assessment, monitoring and mitigation of various risks. The Audit Committee and the Risk Management Committee periodically review the identified risks, risk mitigation measures and the effectiveness of the risk management framework.

20. INTERNAL FINANCIAL CONTROL

The Company has established and maintained an adequate internal financial control system commensurate with the size and complexity of its business operations, with appropriate checks and balances.

The Statutory Auditors have audited the internal financial controls over financial reporting of the Company pursuant to Clause (i) of sub-section (3) of Section 143 of the Companies Act, 2013 ("the Act") and have issued their report as an Annexure to the Independent Auditors' Report.

The Statutory Auditors have not reported any material weakness, qualification, reservation or adverse remark in their report. The internal financial controls over financial reporting were found to be adequate and operating effectively.

21. COMPLIANCE WITH SECRETARIAL STANDARDS

During the financial year under review, the Company has complied with the applicable provisions of Secretarial Standards issued by the Institute of Company Secretaries of India (ICSI) relating to Meetings of the Board of Directors (SS-1) and General Meetings (SS-2), as approved by the Central Government under Section 118(10) of the Companies Act, 2013.

22. SECRETARIAL AUDIT REPORT

Pursuant to the provisions of Section 204 of the Companies Act, 2013 read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company had appointed M/s Vinayak Malgave& Associates, Practising Company Secretaries, to conduct the Secretarial Audit of the Company for the financial year 2025-26. The Board of Directors has re-appointed M/s Vinayak Malgave & Associates, Practising Company Secretaries, to conduct the Secretarial Audit of the Company for the financial year 2026-27.

The Secretarial Audit Report issued by M/s Vinayak Malgave& Associates, Practising Company Secretaries, is annexed to this Report as **Annexure C**.

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Secretarial Auditor's Qualifications and Board's Comments

The Secretarial Auditor has, in the Secretarial Audit Report, made certain qualifications/adverse remarks relating to the period from April 1, 2025 to July 3, 2025, with respect to the composition of the Board of Directors and certain Board Committees.

"The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors except to the following extent.

a. *The Company did not appoint requisite number of Independent Directors as required under Section 149 of the Companies Act, 2013 during the period from 1st April 2025 to 2nd July 2025. The required Independent Directors were appointed on 3rd July 2025, and the Company became compliant with the provisions of the Act from that date.*

b. *The following Committees, which are mandatory to be constituted by the Company as per the Companies Act 2013, had been formed by the Company but were not properly constituted during the period from 1st April 2025 to 2nd July 2025 as the Company did not have the requisite number of Independent Directors:*

   I. *Audit Committee*
   II. *Nomination and Remuneration Committee*
   III. *Corporate Social Responsibility Committee*

The Committees were reconstituted on 3rd July 2025 following the appointment of the requisite Independent Directors, and the Company became compliant with the applicable provisions of the Companies Act, 2013, from that date.

c. *Company did not appoint a Woman Director as required under Section 149 of the Companies Act, 2013, during the period from 1st April 2025 to 2nd July 2025. The required Woman Director was subsequently appointed on 3rd July 2025, thereby regularising the compliance from that date."*

d.

Management Reply

The Management confirms that there was an inadvertent contravention by the Company in complying with the provisions of Section 149(4), Section 149(1), Section 135, Section 178, and Section 177 of the Companies Act 2013 as during the said period, the Company did not have the requisite number of Independent Directors. The Company took corrective measures by appointing the requisite Independent Directors and Woman Director with effect from July 3, 2025, following which the Board and the aforesaid Committees were duly reconstituted in compliance with the applicable provisions of the Companies Act, 2013.

Further, during the financial year under review, the Company filed a joint application under Section 454 of the Companies Act, 2013 before the Adjudicating Officer in respect of the aforesaid non-compliances. The Company has since taken the necessary corrective actions and is presently in compliance with the applicable provisions of the Companies Act, 2013.

23. STATUTORY AUDITORS:

M/s S. S. Kothari Mehta & Co., Chartered Accountants (Firm Registration No. 022150N), have been re-appointed as the Statutory Auditors of the Company by the members at the Annual General Meeting held on August 27, 2025, to hold office for a term of five consecutive years, from the conclusion of the said Annual General Meeting until the conclusion of the Annual General Meeting of the Company to be held in the year 2030-31, at such remuneration as may be determined by the Board of Directors in consultation with the Statutory Auditors.

The Statutory Auditors have confirmed that they continue to meet the eligibility criteria prescribed under the Companies Act, 2013 and the rules made thereunder and that they are not disqualified from continuing as the Statutory Auditors of the Company.

24. STATUTORY AUDITORS' REPORT:

The Statutory Auditors' Report does not contain any qualification, reservation, adverse remark or disclaimer. The observations, if any, made by the Statutory Auditors in their Report are self-explanatory and do not call for any further comments or explanations from the Board of Directors.

25. MAINTENANCE OF COST RECORDS AND APPOINTMENT OF COST AUDITORS

Maintenance of cost records as specified by the Central Government under sub-section (1) of section 148 of the Companies Act, 2013, is required by the Company and accordingly such accounts and records are made and maintained.

The Board on the recommendation of the Audit Committee appointed M/s Sourabh Jain & Associates, Cost Accountants as Cost Auditors for FY 2026-2027.

The Cost Auditors will submit their report for FY 2025-2026 on or before the due date.

In accordance with the provisions of Section 148 of the Companies Act 2013 read with the Companies (Audit and Auditors) Rules 2014 since the remuneration payable to the Cost Auditors is required to be ratified by the shareholders the Board recommends the same for approval by shareholders at the ensuing Annual General Meeting.

26. INTERNAL AUDIT

Pursuant to Section 138 of the Companies Act, 2013, the Company has an adequate internal audit system commensurate with the size and nature of its business. The Internal Auditor conducts periodic audits, and the reports are reviewed by the Audit Committee.

27. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS UNDER SECTION 186:

During the financial year under review, the Company has not granted any loans, provided any guarantees or made any investments covered under the provisions of Section 186 of the Companies Act, 2013.

28. DEPOSIT:

During the financial year under review, the Company has neither accepted nor renewed any deposits within the meaning of Sections 73 and 76 of the Companies Act, 2013 read with the rules made thereunder.

29. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES:

All Related Party Transactions entered into by the Company during the financial year under review were in the ordinary course of business and on an arm's length basis and were in compliance with the applicable provisions of the Companies Act, 2013 and the Company's Policy on Related Party Transactions.

All Related Party Transactions are placed before the Audit Committee for its review and approval. Omnibus approvals of the Audit Committee are obtained for repetitive transactions, wherever applicable, and such transactions are reviewed by the Audit Committee on a periodic basis. The Board of Directors reviews significant Related Party Transactions in accordance with the applicable legal and regulatory requirements.

The particulars of contracts or arrangements with Related Parties referred to in Section 188(1) of the Companies Act, 2013, in the prescribed Form AOC-2, are annexed to this Report as **Annexure B**.

The disclosures of Related Party Transactions as required under the applicable accounting standards are provided in Note No. 40 to the Standalone Financial Statements forming part of this Annual Report.

30. PARTICULARS OF EMPLOYEES/EMPLOYEES REMUNERATIONS

The Company, being an unlisted public company, as per the provision of Companies Act, 2013, the

disclosures as required under the provision of section 197(12) read with rule 5 of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, are not applicable.

31. SUBSIDIARY, JOINT VENTURE AND ASSOCIATE COMPANY:

The Company does not have any Subsidiary Company, Joint Venture or Associate Company during the financial year under review.

32. DETAILS IN RESPECT OF FRAUD:

During the financial year under review, the Statutory Auditors have not reported any instance of fraud committed by the officers or employees of the Company under Section 143(12) of the Companies Act, 2013.

33. SIGNIFICANT & MATERIAL ORDERS PASSED BY THE REGULATORS:

During the financial year under review, no significant or material orders were passed by any regulator, court or tribunal which would impact the going concern status of the Company or its future operations.

34. PREVENTION OF SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (POSH): RULE 8(5)(X) OF COMPANIES (ACCOUNT) RULES, 2014

The Company has adopted a Policy on Prevention of Sexual Harassment at the Workplace in line with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 ("POSH Act"). An Internal Complaints Committee ("ICC") has been duly constituted in accordance with the provisions of the POSH Act to address complaints relating to sexual harassment at the workplace.

During the financial year under review, the Company has complied with the applicable provisions of the POSH Act and the rules made thereunder. The details as required under the applicable provisions are as follows:

A.	Number of complaints of Sexual Harassment received in the Year	0
B.	Number of Complaints disposed of during the year	0
C.	Number of cases pending for more than ninety days	0

35. CHANGE IN REGISTERED OFFICE

During the financial year under review, there was no change in the Registered Office of the Company.

36. ONE TIME SETTLEMENT WITH BANKS OR FINANCIAL INSTITUTIONS

During the financial year under review, the Company has not entered into any One Time Settlement with any Bank or Financial Institution. Accordingly, no disclosure is required under the applicable provisions of the Companies Act, 2013.

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37. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNING AND OUTGO:

The details of conservation of energy, technology absorption and foreign exchange earnings and outgo as required under Section 134(3)(m) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Accounts) Rules, 2014 are as follows:

a) Conservation of Energy:

(I)	the steps taken or impact on conservation of energy	The Company's operations do not consume a significant amount of energy.
(ii)	the steps taken by the company for utilizing alternate sources of energy.	Not applicable, considering the nature of operations of the Company.
(iii)	the capital investment on energy conservation equipment	Not applicable, considering the nature of operations of the Company.

b) Technology Absorption

(i)	the effort made towards technology absorption	The Company continues to adopt and implement suitable technologies and techniques for improving operational efficiency and supporting its business activities.
(ii)	the benefits derived like product improvement cost reduction product development or import substitution	The Company has derived benefits in terms of product development and improvement in operational efficiency through adoption of suitable technologies.
(iii)	in case of imported technology (important during the last three years reckoned from the beginning of the financial year) (a) the details of technology imported (b) the year of import (c) whether the technology been fully absorbed (d) (d) if not fully absorbed, areas where absorption has not taken place, and the reasons thereof	a) Details of technology imported: Nil (b) Year of import: Not Applicable (c) Whether the technology has been fully absorbed: Not Applicable (d) If not fully absorbed, areas where absorption has not taken place and reasons thereof: Not Applicable
(iv)	the expenditure incurred on Research and Development	Nil

c) Foreign exchange earnings and outgo

(in ₹ Lakhs)

Particulars	2025-26	2024-25
Foreign Exchange Outgo	20.47	NIL
Foreign Exchange Earnings	NIL	22.06

38. DETAILS OF APPLICATION / ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016

During the financial year under review, neither any application was made nor any proceeding was pending against the Company under the Insolvency and Bankruptcy Code, 2016 (31 of 2016).

39. TRANSFER OF AMOUNTS TO INVESTOR EDUCATION AND PROTECTION FUND

During the financial year under review, the Company did not have any amount lying unpaid or unclaimed for a period of seven years, which was required to be transferred to the Investor Education and Protection Fund ("IEPF") pursuant to the provisions of Section 124 of the Companies Act, 2013 read with the applicable rules made thereunder.

Accordingly, no amount was required to be transferred by the Company to the IEPF during the financial year under review.

40. MATERNITY BENEFIT:

The Company affirms that it has duly complied with the provisions of the Maternity Benefit Act, 1961, and extends all applicable statutory benefits to eligible women employees. During the financial year under review, no claim or request for maternity benefits was received from any woman employee of the Company.

41. CHANGE IN ACCOUNTING POLICIES

There has been no change in the accounting policies adopted by the Company during the financial year under review. The Company continues to follow the accounting policies consistently as applied in the previous financial year.

42. DIRECTORS'S RESPONSIBILITY STATEMENT:

The Directors' Responsibility Statement referred to in Section 134(5) of the Companies Act, 2013 states that

(i) in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures.

(ii) The directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit of the company for that period.

(iii) the directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;

(iv) The Directors had prepared the annual accounts on a going concern basis and ;

(v) the directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

43. VIGIL MECHANISM

The Board has adopted a Vigil Mechanism / Whistle Blower Policy of the Company pursuant to the provisions of Section 177 of the Companies Act, 2013. The purpose of the Policy is to provide a framework for Directors and employees to report genuine concerns regarding actual or suspected fraud, violation of applicable laws or Company policies, or any other matter prejudicial to the interests of the Company, while ensuring adequate safeguards against victimisation.

The Policy provides for reporting of concerns to the Chairperson of the Audit Committee or such person as may be authorised by the Audit Committee. The Audit Committee oversees the functioning of the Vigil Mechanism. During the financial year under review, no protected disclosure was received under the Vigil Mechanism / Whistle Blower Policy from any Director or employee of the Company. Further, no person has been denied access to the Chairperson of the Audit Committee.

44. AUDIT TRAIL APPLICABILITY (AUDIT AND AUDITORS) RULES 2014 – RULE 11 OF THE COMPANIES ACT, 2013

The Company has used accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, the Statutory Auditors, in their report, have made the necessary disclosures as required under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 regarding the maintenance of audit trail and related matters.

45. APPOINTMENT OF DESIGNATED PERSON (MANAGEMENT AND ADMINISTRATION) RULES 2014 – RULE 9 OF THE COMPANIES ACT, 2013

Pursuant to Rule 9(4) of the Companies (Management and Administration) Rules, 2014, the Company is required to designate a person responsible for furnishing information to the Registrar of Companies in relation to beneficial interest in shares of the Company.

The Company Secretary of the Company, being responsible for handling statutory records and ensuring compliance with the applicable provisions of the Companies Act, 2013 and rules made thereunder, is considered as the Designated Person for the purposes of the aforesaid Rule. The Company has accordingly provided the details of the Designated Person in the prescribed return filed with the Registrar of Companies. No separate resolution of the Board of Directors was required to be passed in this regard, as the Company Secretary, by virtue of holding such office and being entrusted with statutory compliance responsibilities, is responsible for carrying out the obligations prescribed under the said Rule.

46. INDUSTRIAL RELATIONS

During the financial year under review, the Company maintained cordial and harmonious industrial relations with its employees.

47. HEALTH SAFETY & ENVIRONMENT

The Company accords the highest priority to safety, occupational health and environmental protection at its workplace and surrounding areas. The Company has implemented necessary fire safety measures and installed CCTV surveillance systems to ensure a safe working environment. The Company also conducts regular fire and earthquake mock drills, health awareness programmes, and initiatives for conservation of water and electricity as part of its commitment towards workplace safety and environmental sustainability.

48. ACKNOWLEDGEMENTS

The Directors place on record their sincere appreciation for the continued support, assistance and cooperation extended by the Company's bankers, employees, investors, business associates and all other stakeholders. The Directors look forward to continued support and a fruitful association with all stakeholders in the years to come.

For Kanohar Electricals Limited.
By the Order of the Board of Directors

(Dinesh Singhal)
Chairman and Managing Director
DIN: 00178786
Address: A-211, Saket, Meerut-250001
Place: Meerut
Date: July 1, 2026

(Adesh Singhal)
Whole-time Director
DIN: 00178712
Address: A-211, Saket, Meerut-250001

KANOHAR ELECTRICALS LTD. MEERUT

Annexure A

The Annual Report on CSR Activities for FY 2025-26

[Pursuant to section 135 of the Companies Act, 2013 and the Companies (Corporate Social Responsibility) Rules, 2014 as amended from time to time]

1. **Brief outline on CSR Policy of the Company**

The Corporate Social Responsibility ("CSR") Policy of the Company has been formulated in accordance with the provisions of Section 135 of the Companies Act, 2013 ("the Act") read with the Companies (Corporate Social Responsibility Policy) Rules, 2014 ("CSR Rules").

During the financial year 2025-26, the Company undertook CSR activities relating to Healthcare and special education support for intellectually disabled children (Other than Ongoing Project), in accordance with Schedule VII of the Act. The Board of Directors also approved collaboration with Ambuja Foundation for Skill Development Programme for underprivileged youth (Ongoing Project) which has been implemented from April 1, 2026

2. **Composition of CSR Committee**

Sr. No	Name of Committee member	Designation/ Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Mr. Dinesh Singhal	Chairperson-Executive Director	2	2
2	Dr. Sangeeta Khorana	Member-Independent Director	2	1
3	Mr. Anil Bhardwaj	Member-Independent Director	2	2

3. **Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the Board are disclosed on the website of the company:**

Composition of CSR Committee: https://www.kanohar.com/committees

CSR Policy: https://www.kanohar.com/Asset/newkanweb/CORPORATE_SOCIAL_RESPONSIBILITY_POLICY.pdf

Project Approved by Board: https://www.kanohar.com/Asset/newkanweb/Project_1.pdf

4. **Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable):** Not Applicable for the financial year 2025-26

5. **(a) Average net profit of the company as per section 135(5):**₹ 4,889.30 lakhs

   (b) Two percent of average net profit of the company as per section 135(5):₹ 97.79 lakhs

   (c)Surplus arising out of the CSR projects or programmes or activities of the previous financial years: NIL

   (d) Amount required to be set off for the financial year, if any: NIL (e)Total CSR obligation for the financial year [(b)+(c)-(d)]:₹ 97.79 Lakhs

6. a. **Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project):** ₹ 10 Lakhs

   b. **Amount spent in Administrative Overheads:** NIL

   c. **Amount spent on Impact Assessment, if applicable:** Not Applicable

   d. **Total amount spent for the Financial Year [(a)+(b)+(c)]:** ₹ 10 lakhs

   e. **CSR amount spent or unspent for the financial year:**

(₹ In Lakhs)

Total Amount Spent for the Financial Year	Amount unspent (in Rs)				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
10	87.68	30/04/2026	PM CARES	0.11	30/06/2026

   f. **Excess amount for set-off, if any:** No

7. **Details of Unspent CSR amount for the preceding three financial years:**

(₹ In Lakhs)

Sr. No.	Preceding Financial Year.	Amount transferred to Unspent CSR Account under section 135 (6)	Amount spent in the reporting Financial Year	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any.			Amount remaining to be spent in succeeding financial years
				Name of the Fund	Amount	Date of transfer.	
1	2022-23	*22.65	NIL	NIL	NIL	NIL	NIL
2	2023-24	NIL	NIL	NIL	NIL	NIL	NIL
3	2024-25	56.04	NIL	NIL	NIL	NIL	56.04

*Unspent amount of FY 2021-22 and 2022-23 were spent in FY 2023-24

8. **Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year:** No

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5)

During the financial year under review, the Company initiated the process of undertaking CSR activities through an appropriate implementing agency. Since the proposed CSR initiative is a ongoing/multiyear programme, the Company undertook detailed evaluation and due diligence for identifying the appropriate implementing agency, conducting baseline studies and developing a comprehensive implementation plan to ensure effective execution and sustainable impact of the project.

The time required for completion of the above assessment and planning process resulted in the CSR project not being implemented during the financial year 2025-26. Subsequently, the Board of Directors approved a structured CSR programme titled "Skill Development Program for Underprivileged Youth in Uttar Pradesh" to be implemented through Ambuja Foundation for a period of three years commencing from April 1, 2026 to March 31, 2029.

The unspent CSR amount relating to the ongoing project has been transferred to the Unspent CSR Account in accordance with the provisions of Section 135 of the Companies Act, 2013 read with the applicable rules made thereunder which is required to be spent by 31st March 2029.

For Kanohar Electricals Limited.
By the Order of the Board of Directors

(Dinesh Singhal)
Chairman and Managing Director
DIN: 00178786
Address: A-211, Saket, Meerut-250001

(Adesh Singhal)
Whole-time Director
DIN: 00178712
Address: A-211, Saket, Meerut-250001

Place: Meerut
Date: July 1, 2026

KANOHAR ELECTRICALS LTD. MEERUT

Annexure B

FORM NO. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and

Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto.

1. Details of contracts or arrangements or transactions not at arm's length basis:

During the financial year ended March 31, 2026, the Company has not entered into any contract or arrangement or transaction with related parties which is not at arm's length.

2. Details of material contracts or arrangement or transactions at arm's length basis

1. Ganpati Softech Private Limited

Sr. No.	Particulars	Details
A	Name(s) of the related party and nature of relationship	Ganpati Softech Private Limited, Group Company
B	Nature of contracts/arrangements/transactions	Service Contract/Rent Agreement
	Technical Fees	₹48.00 lakhs
	Rent	₹36.00 lakhs
C	Duration of the contracts / arrangements/transactions	On-Going
D	Salient terms of the contracts or arrangements or transactions including the value, if any	As per the Agreements
E	Date(s) of approval by the Board/Audit Committee, if any?	23.01.2026
F	Amount paid as advances, if any	NIL

2. Mr. Brijesh Singhal

Sr. No.	Particulars	Details
A	Name(s) of the related party and nature of relationship	Brijesh Singhal, immediate relative of Directors
B	Nature of contracts/arrangements/transactions	Lease services

	Rent Expenses	₹3.00 lakhs
C	Duration of the contracts / arrangements/transactions	11 months and extended for period as mutually agreed by both the parties
D	Salient terms of the contracts or arrangements or transactions including the value, if any	Monthly Rent is 25,000/- and paid advance upto 10th of each calendar month
E	Date(s) of approval by the Board/Audit Committee, if any?	23.01.2026
F	Amount paid as advances, if any	NIL

3. **Virat Singhal**

Sr. No.	Particulars	Details
A	Name(s) of the related party and nature of relationship	Virat Singhal, Immediate relative of Director
B	Nature of contracts/arrangements/transactions	Remuneration
	Remuneration	₹45.36 lakhs
C	Duration of the contracts / arrangements/transactions	As per Agreement
D	Salient terms of the contracts or arrangements or transactions including the value, if any	As per Agreement
E	Date(s) of approval by the Board/Audit Committee, if any?	23.01.2026
F	Amount paid as advances, if any	NIL

4. **Aditya Singhal**

Sr. No.	Particulars	Details
A	Name(s) of the related party and nature of relationship	Aditya Singhal, Immediate relative of Director
B	Nature of contracts/arrangements/transactions	Remuneration
	Remuneration	₹42.78 lakh
C	Duration of the contracts / arrangements/transactions	As per Agreement
D	Salient terms of the contracts or arrangements or transactions including the value, if any	As per Agreement
E	Date(s) of approval by the Board/Audit Committee, if any?	23.01.2026
F	Amount paid as advances, if any	NIL

KANOHAR

For Kanohar Electricals Limited.
By the Order of the Board of Directors

(Dinesh Singhal)
Chairman and Managing Director
DIN: 00178786
Address: A-211, Saket, Meerut-250001

(Adesh Singhal)
Whole-time Director
DIN: 00178712
Address: A-211, Saket, Meerut-250001

Place: Meerut
Date: July 1, 2026

KANOHAR ELECTRICALS LTD. MEERUT

Annexure III
FORM NO. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31st MARCH 2026

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To,
The Members
KANOHAR ELECTRICALS LIMITED
Rithani Delhi Road, Meerut,
Uttar Pradesh, India, 250103

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate governance practices by **KANOHAR ELECTRICALS LIMITED** (Hereinafter called "the Company").

The Secretarial Audit was conducted for the period from 1st April 2025 to 31st March 2026, in a manner that provided us a reasonable basis for evaluating the corporate conducts/ statutory compliances of the Company and expressing our opinion thereon. We have been engaged as Secretarial Auditors of the Company to conduct the Audit of the Company to examine the compliance of Companies Act, 2013 and the laws specifically listed herein.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March 2026, complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the Audit Period according to the provisions of the following list of laws and regulations as amended from time to time. The following are our comments on the same:

(i) The Companies Act, 2013 (the Act) and the Rules made there under: The Company has satisfactorily complied with the provisions of the Companies Act, 2013 and the Rules made there under and there are no discrepancies observed by us during the Audit Period under review.

(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the Rules made there under: The Company is an unlisted Public Company and therefore provisions of The Securities Contracts (Regulation) Act, 1956 ('SCRA') are not applicable.

VINAYAK MALGAVE & ASSOCIATES
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CP-25209
COMPANY SECRETARIES

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under:
The Company is an unlisted public Company and all the shares are in dematerialized form. The shareholders holding 100 % of the Share capital have dematerialised their shares and the Company has received ISIN in accordance with the provisions of The Depositories Act, 1996 and the Regulations and Bye-laws framed there under and Companies Act, 2013.

(iv) The provisions of the Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings are not applicable to the Company. There was no allotment of shares by the Company during the year, nor did the Company avail any External Commercial Borrowings.

(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'): -

(a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 **(Not applicable for the Audit Period under review)**

(b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 **(Not applicable for the Audit Period under review)**

(c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 **(Applicable to the extent of proposed Initial Public Offering (IPO) and filing of Draft Red Herring Prospectus (DRHP) during the audit period.)**

(d) The Securities and Exchange Board of India (Share based Employee Benefits and Sweat Equity) Regulations, 2021: **(Not applicable for the Audit Period under review)**

(e) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009: **(Not applicable for the Audit Period under review)**

(f) Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 **(Not applicable for the Audit Period under review)**

(g) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with clients: **(Not applicable for the Audit Period under review)**

(h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018: **(Not applicable for the Audit Period under review)**

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(i)Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations 2015: **(Not applicable for the Audit Period under review)**

The Company is an unlisted Public Company and therefore provisions of Regulations and Guidelines mentioned above and prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') are not applicable.

(vi) The Company has complied with the provisions of following specifically applicable laws as confirmed by the management:

1. Bureau of Indian Standards Act, 2016
2. The Explosives Act, 1884
3. The Petroleum Act, 1934
4. Electricity Act, 2003

(vii) The Company has a Compliance Management System and processes which is running effectively and efficiently for the Compliances of General Laws as specified by the directives issued by the Institute of Company Secretaries of India. We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We have also examined compliance with the applicable clauses of the following:

i. Secretarial Standards issued by The Institute of Company Secretaries of India have been followed by the Company.

ii. The Company being an unlisted Public Company the clauses of the Listing agreement / SEBI (Listing Obligations and Disclosure Requirements), 2015 are not applicable.

During the Audit Period under review the Company has complied with the applicable provisions of the Act, Rules, Regulations, Guidelines, Standards etc. as mentioned above.

We further report that: -

There are adequate systems and processes in the Company commensurate with its size & operation to monitor and ensure compliance with applicable laws including general laws, labour laws, competition law and environmental laws.

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COMPANY SECRETARIES

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors except to the following extent.

a. The Company did not appoint requisite number of Independent Directors as required under Section 149 of the Companies Act, 2013 during the period from 1st April 2025 to 2nd July 2025. The required Independent Directors were appointed on 3rd July 2025, and the Company became compliant with the provisions of the Act from that date.

b. The following Committees, which are mandatory to be constituted by the Company as per the Companies Act 2013, had been formed by the Company but were not properly constituted during the period from 1st April 2025 to 2nd July 2025 as the Company did not have the requisite number of Independent Directors:
   I. Audit Committee
   II. Nomination and Remuneration Committee
   III. Corporate Social Responsibility Committee

   The Committees were reconstituted on 3rd July 2025 following the appointment of the requisite Independent Directors, and the Company became compliant with the applicable provisions of the Companies Act, 2013, from that date.

c. Company did not appoint a Woman Director as required under Section 149 of the Companies Act, 2013, during the period from 1st April 2025 to 2nd July 2025. The required Woman Director was subsequently appointed on 3rd July 2025, thereby regularising the compliance from that date.

Adequate notice is given to all directors about the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance or with proper consents of Board of Directors for shorter notices wherever applicable, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting for meaningful participation at the meeting. All decisions at Board Meetings were carried out unanimously as recorded in the minutes of the meetings of the Board of Directors.

The following major decisions, specific events and actions have occurred which have a significant bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc:

1. The Company appointed Mr. Anil Bharadwaj (DIN: 11033621) as an Additional Director (non-executive, independent) at the Board Meeting held on 3rd July 2025 and received shareholders' approval for appointment as an Independent Director in Annual General Meeting (AGM) held on 27th August 2025 for a term of 5 (five) years.

VINAYAK MALGAVE & ASSOCIATES COMPANY SECRETARIES M.No. 67564 CP-25209

2. The Company appointed Mrs. Sangeeta Khorana (DIN: 06674198) as an Additional Director (Non-Executive, Independent) at the Board Meeting held on 3rd July 2025 and received shareholders' approval for appointment as an Independent Director in Annual General Meeting (AGM) held on 27th August 2025 for a term of 5(five) years.

3. The Company appointed Mr. Ram Kumar Chugh (DIN: 05166164) as an Additional Director (Non-Executive, Independent) at the Board Meeting held on 3rd July 2025 and has received shareholders' approval for appointment as Independent Director in Annual General Meeting (AGM) held on 27th August 2025 for a term of 5(five) years.

4. The Company appointed Mr. Ashok Kumar Goel (DIN: 11033472) as an Additional Director (Non-Executive, Independent) at the Board Meeting held on 3rd July 2025 and received shareholders' approval for appointment as an Independent Director in Annual General Meeting (AGM) held on 27th August 2025 for a term of 5 (five) years

5. The Company appointed Mr. Anil Girotra (DIN: 02221989) as an Additional Director (Non-Executive, Independent) at the Board Meeting held on 3rd July 2025 and received shareholders' approval for appointment as an Independent Director in Annual General Meeting (AGM) held on 27th August 2025 for a term of 5(five) years.

6. The Board of Directors, at its meeting held on 14th August 2025, approved the appointment of Ms. Neha as Company Secretary of the Company with effect from 14th August 2025. Subsequently, she was designated as the Compliance Officer pursuant to the Board resolution dated 3rd September 2025.

7. The Board of Directors at its meeting held on 14th August 2025, approved the appointment of Mr. Shiv Kumar Kamboj as Chief Financial Officer of the Company with effect from 14th August 2025.

8. During the financial year under review, the members of the Company at the Annual General Meeting held on 27th August 2025 approved the sub-division of the face value of the equity shares of the Company from ₹10/- (Rupees Ten only) each to ₹2/- (Rupees Two only) each.

9. During the year under review, the Company increased its authorised share capital from the existing INR 500 lakhs (Rupees Five Hundred Lakhs only) divided into 2,50,00,000 (two crores fifty lakhs) equity shares of rupees 2/- (Rupees two only) to INR 1,700 lakhs (Rupees One Thousand Seven Hundred Lakhs only) divided into 8,50,00,000 (Eight crore fifty lakhs) equity shares of rupees 2/- (Rupees two only) each, pursuant to the approval of the shareholders obtained at Annual General Meeting held on 27th August 2025. The Memorandum of Association was altered accordingly.

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10. During the year under review, the Company issued 5,58,30,000 (Five crore fifty-eight lakhs thirty thousand) fully paid-up bonus equity shares of Rupees 2/- each amounting to Rs. 1,116.60 lakhs (Rupees One Thousand One Hundred Sixteen Lakhs Sixty Thousand only) in the ratio of 3:1 to the existing shareholders, pursuant to the approval of the shareholders obtained at the Extraordinary General Meeting held on 19th September 2025. The bonus shares were allotted by the Board of Directors by passing a circular resolution on 19th September 2025.

11. During the year under review, the Board of Directors reconstituted the Stakeholders' Relationship Committee, Risk Management Committee, and Audit Committee in accordance with the applicable provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 following the resignation of Mr. Anil Girotra (DIN: 02221989) and Mr. Brijesh Singhal (DIN: 00178848) as Directors of the Company.

12. The Board of Directors, by passing a circular resolution on 28th October 2025, took note of the resignation of Mr. Anil Girotra (DIN: 02221989) as a Director of Company with effect from 8th October 2025.

13. The Board of Directors, at its meeting held on 27th November 2025, took note of the resignation of Mr. Brijesh Singhal (DIN: 00178848) as a Director of Company with effect from 26th November 2025.

14. During the year under review, the Company revised its Articles of Association to align the same with the requirements prescribed under the Companies Act, 2013, the rules made thereunder, and the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, pursuant to the proposed Initial Public Offering (IPO), after obtaining the necessary approvals.

15. During the year under review, the Board of Directors at its Board Meeting held on 16th January 2026 and the shareholders, at Extra-Ordinary General Meeting held on 19th January 2026, approved the proposal for an Initial Public Offering (IPO) of equity shares of the Company in accordance with the applicable provisions of the Companies Act, 2013, the rules made thereunder, and other applicable laws. The Company filed its Draft Red Herring Prospectus (DRHP) with the Securities and Exchange Board of India (SEBI), National Stock Exchange of India Limited (NSE) and BSE Limited (BSE) on 23rd January 2026 in connection with its proposed Initial Public Offering (IPO).

VINAYAK MALGAVE & ASSOCIATES ★ COMPANY SECRETARIES ★
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CP-25209

16. During the year under review, the Company appointed MUFG Intime India Private Limited (formerly known as Link Intime India Private Limited) as its Registrar and Share Transfer Agent (RTA) in place of Alankit Assignments Limited, after obtaining the necessary approvals and completing the prescribed formalities, in connection with the proposed Initial Public Offering (IPO) of the Company.

17. During the year under review, Company filed Joint application under section 454 of Companies Act 2013 for adjudication of offences relating to non-compliance with the provision of Section 149(4), Section 149(1), Section 135, Section 178, Section 204, Section 177 of the Companies Act 2013.

FOR VINAYAK MALGAVE & ASSOCIATES,
Company Secretaries

VINAYAK MALGAVE & ASSOCIATES
M.No. 67564
CP-25209
COMPANY SECRETARIES

VINAYAK C MALGAVE
Proprietor
ACS: A67564 CP: 25209
PR NO: 7076/2025
Place: Pune
Date: 01.07.2026
UDIN: A067564H000720414

ANNEXURE A

To,
The Members
KANOHAR ELECTRICALS LIMITED
Rithani Delhi Road, Meerut,
Uttar Pradesh, India, 250103

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.

2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.

4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.

6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

FOR VINAYAK MALGAVE & ASSOCIATES,
Company Secretaries

VINAYAK MALGAVE & ASSOCIATES
M.No. 67564
CP-25209
COMPANY SECRETARIES

VINAYAK C MALGAVE
Proprietor
ACS: A67564 CP: 25209
PR NO: 7076/2025
Place: Pune
Date: 01.07.2026
UDIN: A067564H000720414

Independent Auditor's Report

To the Members of Kanohar Electricals Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the Financial Statements of **Kanohar Electricals Limited** ("the Company"), which comprise the balance sheet as at March 31, 2026, the statement of profit and loss (including other comprehensive income), the statement of changes in equity and statement of cash flows for the year then ended, and notes to the Financial Statements, including a summary of the material accounting policies and other explanatory information. (hereinafter referred to as the "Financial Statements") which includes Joint Operation namely Kanohar-BCPL JV accounted on proportionate basis.

In our opinion and to the best of our information and according to the explanations given to us, and based on the consideration of reports of the other auditors on separate financial statements of the Joint Operations referred to in the Other Matter section below, the aforesaid Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, made thereunder, as amended ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31 2026, its profit (including other comprehensive income), changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Financial Statements in accordance with the Standards on Auditing specified under section 143(10) of the Act (SAs). Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the Financial Statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics.

We believe that the audit evidence obtained by us and the audit evidence obtained by the other auditor in terms of their report referred to in the Other Matters below, is sufficient and appropriate to provide a basis for our audit opinion.

Information Other than the Financial Statements and Auditor's Report thereon

The Company's Board of Directors are responsible for the preparation of other information. The other information comprises the information included in Company's annual report particularly with respect to the Board's Report including Annexures to Board's Report but does not include the Financial Statements and our auditor's report thereon. The other information is expected to be made available to us after the date of this auditor's report.

SS KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

Delhi Office : Plot No. 68, Okhla industrial Area, Phase-III, New Delhi-110020, **Tel:** +91-11-4670 8888, **Email:** delhi@sskmin.com
Chandigarh Office : Plot No. 9, Sector-22, I.T. Park Panchkula,Haryana- 134 109, **Email:** chandigarh@sskmin.com
www.sskmin.com

Our opinion on the Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the other information identified above, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

The Company's Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these Financial Statements that give a true and fair view of the financial position, financial performance, including other comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS and the accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, management and Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken based on these Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We are also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain

S S KOTHARI MEHTA & COMPANY
NEW DELHI
Chartered Accountants

audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to the financial statement system in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of material accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the Company and its Joint Operation to express an opinion on the Financial Statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of the company of which we are the independent auditors. For the other entity or business activity included in the Financial Statements, which have been audited by the other auditor, such other auditor remains responsible for the direction, supervision and performance of the audit carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

S S KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

Other Matter

We did not audit the financial statement/information of a Joint Operation included in the financial statement of the Company for the year ended March 31, 2026, whose financial statement /information reflect total assets Rs. 1,479.94 lakhs as at March 31, 2026, total revenue of Nil and total net loss after tax of Rs. 0.02 Lakh for the year ended March 31, 2026, as considered in the financial statement of the company related to our share which has been audited by other auditor on which unmodified opinion was expressed vide their report dated June 30th 2026.

The auditor's report on the financial statement for this joint operation have been furnished to us by the management and our opinion on the financial statement of the company in so far as it relates to the amounts and disclosures included in respect of these joint operation is based solely on the report of such auditor and the procedure performed by us as stated in paragraph above.

Our opinion on the financial statement of the company as mentioned above and our report on Other Legal and Regulatory Requirements below are not modified in respect of the above matter with respect to our reliance on the report of the other auditor.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 (the "Order") issued by the Central Government of India in terms of Section 143 (11) of the Act, we give in "Annexure A" a Statement on the matters specified in paragraphs 3 and 4 of the Order to the extent applicable.

2. As required by section 143 (3) of the Act, based on our audit as referred to in Other Matters section above, we report that:

   (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid financial statement.

   (b) In our opinion proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.

   (c) The balance sheet, the statement of profit and loss (including other comprehensive income), the statement of cash flow and statement of change in equity dealt with by this report are in agreement with the relevant books of account.

   (d) In our opinion, the aforesaid Financial Statements comply with the Indian Accounting Standards specified under section 133 of the Act read with Rule 7 of the Companies (Accounts) Rules, 2014.

   (e) On the basis of written representations received from the directors as on March 31, 2026, and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026, from being appointed as a director in terms of section 164(2) of the Act.

   (f) With respect to the adequacy of the internal financial controls with reference to Financial Statement of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B" to this report. Our report expresses an unmodified

S S KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting with reference to the Financial Statements.

(g) In our opinion, and to the best of our information and according to the information given to us, the managerial remuneration paid by the company to its directors during the year is in accordance with the provisions of section 197 of the Act.

(h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

i. The Company has disclosed the impact of pending litigations on its financial position in its Financial Statements (Refer Note No. 34 to the Financial Statements).

ii. The Company has long – term contracts for which there were no material foreseeable losses as at March 31, 2026. Further, the company did not have any long-term derivative contracts for which there were any material foreseeable losses.

iii. There was no amount, required to be transferred, to the Investor Education and Protection Fund by the Company Financial Statements

iv. (a) The Management has represented to us that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The Management has represented to us that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

SS KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

v. No Dividend has been declared or paid during the year by the company.

vi. Based on our examination which included test checks, the company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility. The Audit trail feature has operated throughout the year for all relevant transactions recorded in the software and has not been tampered with and the audit trail has been preserved by the Company as per the statutory requirements for records retention.

For **S S Kothari Mehta & Company**
Chartered Accountants
Firm Registration No. 022150N

Naveen Aggarwal
Partner
Membership No. 094380
UDIN: 26094380SVDFBP9889
Place: New Delhi
Date: July 01, 2026

Annexure A" to the Independent Auditors' Report on the Financial Statements of Kanohar Electricals Limited for the year ended 31st March 2026

The Annexure **as referred in paragraph (1) 'Report on Other Legal and Regulatory Requirements** of our Independent Auditors' Report to the members of **Kanohar Electricals Limited** on the Financial Statements for the year ended March 31, 2026, we report that:

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we report that

i. In respect of the Company's Property, Plant and Equipment (PPE) and Intangible assets:

a) (A)The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.

(B) The Company has maintained proper records showing full particulars of intangible assets.

b) According to the information and explanation provided to us, the Property, Plant & Equipment have been physically verified by the management during the year, based on the regular programme of verification which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. There have been no discrepancies, noticed on such physical verification.

c) According to the information and explanation given to us and based on our examination of records, we report that, the title deeds of all immovable properties disclosed in the Financial Statements included under Property, Plant and Equipment (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the Company as at the balance sheet.

d) According to the information and explanation given to us and based on our examination of records, the Company has not revalued any of its Property, Plant and Equipment (including Right of Use assets) and intangible assets during the year.

e) According to the information and explanation given to us and based on our examination of records, no proceedings have been initiated during the year or are pending against the Company as at March 31, 2026, for holding any benami property under The Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.

ii. a) According to the information and explanations given to us and based on our examination of the records of the Company, the inventory has been physically verified at reasonable intervals and the procedures of physical verification of inventory followed by the management are reasonable in relation to the size of the Company and nature of its business. As explained to us and on the basis of the records examined by us, the value of the discrepancies noticed on physical verification by management did not exceed 10% or more in aggregate of each class of inventory and have been properly dealt with in the books of accounts.

SS KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

b) According to the information and explanation given to us and based on our examination of records, the company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks or financial institutions on the basis of security of current assets. The returns/statement filed at the end of each quarter during the year with banks are in agreement with books of accounts of company except the instances disclosed in note no. 42 of Financial Statements.

iii. According to the information and explanations given to us, during the year, the Company have neither provided any guarantee nor made any investments during the year. Further, it has not provided loans and advances in nature of loan secured or unsecured, security to companies, firms, Limited Liability Partnerships or any other parties, Accordingly, provisions of clause 3 (iii) (a) to clause 3 (iii) (f) of the Order is not applicable.

iv. According to the information and explanations given to us, the provisions of section 185 and section 186 of the Act are applicable on the Company, however, during the year, no such transactions have been entered by the Company with respect to the loans, investments, guarantees and security provided.

v. According to the information and explanations given to us, during the year the Company has neither accepted any deposits from the public nor any deposits are outstanding during the year. There are no deemed deposits under the provisions of Act, and rules thereunder. Accordingly, the provisions of clause 3 (v) of the Order are not applicable to the Company.

vi. We have broadly reviewed the cost records maintained by the Company pursuant to the rules prescribed by the Central Government of India for the maintenance of cost records under sub-section 1 of Section 148 of the Act, in respect of the manufacture of electrical transformer and are of the opinion that, prima facie, the prescribed records have been made and maintained. However, we have not made any detailed examination of the records with a view to determining whether they are accurate or complete.

vii. According to the information and explanations given to us and the records of the Company examined by us, in our opinion:

a) the Company is regular in depositing undisputed statutory dues in respect of Provident Fund, Employees' State Insurance, Income Tax, Goods and Services Tax, Sales Tax, Duty of Customs, Duty of Excise, Value Added Tax, Cess, Professional tax, and other material statutory dues as applicable, with the appropriate authorities though there has been a slight delays in a few cases. Further, there were no undisputed amounts outstanding at the year-end for a period of more than six months from the date they became payable.

b) there are no statutory dues referred to in clause 3 (vii) (a) above which have not been deposited on account of any dispute except for the following:

S S KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

(Rs. In Lakhs)

Name of Statute	Nature of Dues	Amount of Dispute *	Period to which the amount relates	Forum where the dispute is pending
Goods & Services Act, 2017	SGST & CGST Act 2017 as applicable	20.48	FY 2020-21	Appellate-Tribunal (Karnataka)
Goods & Services Act, 2017	SGST & CGST Act 2017 as applicable	32.63	FY 2021-22	Appellate Authority (Karnataka)
Goods & Services Act, 2017	SGST & CGST Act 2017 as applicable	02.66	FY 2021-22	Commissioner Appeal (Himachal Pradesh)
UP Trade Tax Act	UP Trade Tax Act	04.08	FY 2016-17	High Court (Allahabad)
Bihar Value Added Tax 2005	Bihar Vat Act	34.93	FY 2015-16	Appellate-Tribunal (Bihar)
UP Trade Tax Act	UP Trade Tax Act	25.53	FY 2009-10	High Court (Allahabad)

*The amount mentioned above excludes amount deposited under protest.

(viii) There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961). Accordingly, provisions of clause 3(viii) of the Order is not applicable.

(ix) (a) According to the information and explanation given to us and based on our examination of records, the Company has not defaulted in repayment of loans or other borrowings or in the payment of Interest thereon to any lender. Accordingly, provisions of under clause 3(ix)(a) of the Order is not applicable.

(b) Based on the information and explanations obtained by us, the Company has not been declared a wilful defaulter by any bank or financial institution or other lender.

(c) According to the information and explanation given to us and based on our examination of records, the Company has applied the term loans for the purpose for which the loans were obtained.

(d) According to the information and explanation given to us and based on our examination of records, funds raised on a short-term basis have not been used during the year for long-term purposes by the Company.

SS KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

(e) According to the information and explanation given to us and based on our examination of records, the Company does not have subsidiary, associate or joint venture. Accordingly, provisions of clause 3(ix)(e) of the Order is not applicable.

(f) According to the information and explanation given to us and based on our examination of records, the Company does not have associate or joint venture. Accordingly, provisions of clause 3(ix)(f) of the Order is not applicable.

(x) (a) According to the information and explanation given to us and on the basis of our examination of the records, the company has not raised money by way of initial public offer or further public offer (including debt instruments). Accordingly, provisions of clause 3 (x)(a) of the order is not applicable.

(b) According to the information and explanation given to us and based on our examination of records, the company has not made preferential allotment or private placement of shares or convertible debentures (fully, partially, or optionally convertible) during the year. Accordingly, provisions of clause 3 (x)(b) of the order is not applicable.

(xi) (a) According to the information and explanation given to us and based on our examination of records, no fraud by the Company or on the Company has been noticed or reported during the period covered by our audit. Accordingly, provisions of clause 3 (xi)(a) of the order is not applicable

(b) According to the information and explanation given to us and based on our examination of records, no report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.

(c)We have been informed that no whistle blower complaint has been received by the Company during the year (and up to the date of this report). Accordingly, provisions of clause 3(xi)(c) of the Order is not applicable.

(xii) The company is not Nidhi Company. Accordingly, Clause (xii)(a), (xii)(b) and (xii)(c) of Para 3 of the order is not applicable to the Company.

(xiii) In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the note no 40 of Financial Statements as required by the applicable Ind AS.

(xiv) (a) According to the information and explanation given to us and based on our examination of records, in our opinion the Company has an adequate internal audit system commensurate with the size and the nature of its business.

(b) We have considered the internal audit reports for the year under audit, issued to the Company during the year and till date of our report, in determining the nature, timing and extent of our audit procedures.

SS KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

(xv) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into non-cash transactions with directors or persons connected with him. Accordingly, clause 3(xv) of the Order is not applicable.

(xvi) (a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act 1934 (2 of 1934). Accordingly, the provisions of the clause 3(xvi)(a) of the Order are not applicable to the company.

(b) According to the information and explanations given to us and based on our examination of the records, the Company has not conducted any Non-Banking Financial or Housing Finance activities. Accordingly, paragraph 3(xvi)(b) of the Order is not applicable.

(c) According to the information and explanations given to us and based on our examination of the records, the Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India, accordingly, paragraph 3(xvi)(c) of the Order is not applicable.

(d) According to the information and explanations given to us and based on our examination of the records, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016). Accordingly, provisions of clause 3(xvi)(d) of the Order is not applicable.

(xvii) The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.

(xviii) There has been no resignation of the statutory auditors during the year, accordingly, provisions
of clause 3(xviii) of the Order is not applicable.

(xix) On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the Financial Statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

(xx) (a) According to the information and explanations given to us and based on our examination of the records, the company has transferred the unspent amount "other than ongoing project" to a Fund specified in Schedule VII to the Companies Act within a period of six months of the expiry of the financial year in compliance with second proviso to sub-section (5) of section 135 of the said Act.

SS KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

(b) According to the information and explanations given to us and based on our examination of the records, the company has transferred unspent amount under sub section (5) of section 135 of the Act in respect of ongoing project to a special account in compliance with sub section (6) of Section 135 of the said Act.

(xxi) According to the information and explanations given to us and based on our examination of the records of the company, the company does not have any subsidiary or the joint venture. Accordingly, the clause 3(xxi) of the order is not applicable.

For **S S Kothari Mehta & Company**
Chartered Accountants
Firm Registration No. 022150N

SS KOTHARI MEHTA & COMPANY
NEW DELHI
Chartered Accountants

Naveen Aggarwal
Partner
Membership No. 094380
UDIN: 26094380SVDFBP9889
Place: New Delhi
Date: July 01, 2026

"Annexure B" to the Independent Auditor's Report on the Financial Statements of Kanohar Electricals Limited for the year ended 31st March, 2026

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act") as referred to in paragraph 2(f) of 'Report on Other Legal and Regulatory Requirements'

Our reporting on the internal financial control with reference to financial statement is not applicable in respect of joint operation incorporated in India on which internal financial control is not applicable.

We have audited the internal financial controls with reference to financial statements reporting of **Kanohar Electricals limited** ("the Company") as of March 31, 2026, in conjunction with our audit of the Financial Statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control with reference to financial statement criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statement based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting ("the Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statement was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statement and their operating effectiveness. Our audit of internal financial controls with reference to financial statement included obtaining an understanding of internal financial controls with reference to financial statement, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Financial Statements, whether due to fraud or error.

SS KOTHARI MEHTA & COMPANY * NEW DELHI * Chartered Accountants

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to financial statement.

Meaning of Internal Financial Controls with reference to financial statement

A Company's internal financial control with reference to financial statement is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control with reference to financial statement includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the Financial Statements.

Inherent Limitations of Internal Financial Controls with reference to financial statement

Because of the inherent limitations of internal financial controls with reference to financial statement, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statement to future periods are subject to the risk that the internal financial control with reference to financial statement may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, based on records the Company has, in all material respects, an adequate internal financial controls system with reference to financial statement and such internal financial controls with reference to financial statement were operating effectively as at March 31, 2026, based on the internal control with reference to financial statement criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls with reference to financial statement issued by the ICAI.

For **S S Kothari Mehta & Company**
Chartered Accountants
Firm Registration No. 022150N

SS KOTHARI MEHTA & COMPANY
NEW DELHI
Chartered Accountants

Naveen Aggarwal
Partner
Membership No. 094380
UDIN: 26094380SVDFBP9889
Place: New Delhi
Date: July 01, 2026

Kanohar Electricals Limited
Balance Sheet as at March 31, 2026
(All amounts are in Indian ₹ lakh except share data and as stated)

Particulars	Note	As at March 31, 2026	As at March 31, 2025
Assets			
Non-current assets			
Property, plant and equipment	3	3,075.16	2,985.68
Capital work-in-progress	3	1,403.54	126.17
Right of Use Assets	4	-	31.91
Intangible assets	5	63.85	119.23
Financial assets			
- Other financial assets	7	2,549.33	1,987.29
Income Tax Assets	8	9.78	4.42
Deferred tax assets (net)	18	332.20	320.83
Other non current assets	9	250.25	114.74
Total non-current assets		**7,684.11**	**5,690.27**
Current assets			
Inventories	10	11,415.15	4,342.92
Financial assets			
- Trade receivables	11	21,078.43	19,478.33
- Cash and cash equivalents	12	0.20	25.56
- Bank balances other than cash and cash equivalents	13	9,552.92	8,541.98
- Loans	6	8.49	4.26
- Other financial assets	7	9,588.48	3,809.50
Other current assets	9	2,064.69	1,314.61
Total current assets		**53,708.36**	**37,517.16**
Total assets		**61,392.47**	**43,207.43**
Equity and liabilities			
Equity			
Equity share capital	14	1,488.80	401.48
Other equity	15	35,795.15	23,921.11
Total equity		**37,283.95**	**24,322.59**
Liabilities			
Non-current liabilities			
Financial liabilities			
- Borrowings	16	1,443.88	603.40
- Lease liabilities	4		-
- Other financial liabilities	21	1,170.87	1,170.87
Provisions	17	36.28	39.34
Deferred tax liabilities (net)	18		-
Total non-current liabilities		**2,651.03**	**1,813.61**
Current liabilities			
Financial liabilities			
- Borrowings	16	2,459.99	2,623.10
- Lease liabilities	4	-	34.64
- Trade payables	20		
- total outstanding dues of micro and small enterprises; and		1,271.88	1,370.22
- total outstanding dues of creditors other than micro and small enterprises		8,732.34	5,881.59
- Other financial liabilities	21	2,597.86	1,256.92
Other current liabilities	19	5,121.98	4,733.40
Provisions	17	111.54	79.05
Current tax liabilities (net)	8	1,161.90	1,092.31
Total current liabilities		**21,457.49**	**17,071.23**
Total liabilities		**24,108.52**	**18,884.84**
Total equity and liabilities		**61,392.47**	**43,207.43**
Corporate Information & Material Accounting Policy	1 & 2		

The accompanying notes form an integral part of these Financial Statements

As per our Report of even date attached
For S S Kothari Mehta & Company
Chartered Accountants
Firm Regn. No 022150N

SS Kothari Mehta & Company NEW DELHI Chartered Accountants

Naveen Aggarwal
Partner
Membership No. 094380

Place: Meerut
Dated: 01.07.2026

For and on behalf of Board of Directors
Kanohar Electricals Limited
CIN: U31909UP1972PLC003635

Dinesh Singhal
Chairman & Managing Director
(DIN:00178786)
Place: Meerut
Dated: 01.07.2026

Adesh Singhal
Whole time Director
(DIN:00178712)
Place: Meerut
Dated: 01.07.2026

Kanohar Electricals Ltd. Meerut

Shiv Kr. Kamboj
Chief Financial Officer
(M.No. 076032)
Place: Meerut
Dated: 01.07.2026

Neha
Company Secretary and Compliance Officer
(M. No. A29167)
Place: Meerut
Dated: 01.07.2026

Kanohar Electricals Limited
Statement of Profit and Loss for the year ended March 31, 2026
(All amounts are in Indian ₹ lakh except share data and as stated)

Particulars	Note	For the year ended March 31, 2026	For the year ended March 31, 2025
Income			
Revenue from operations	22	65,383.84	45,061.23
Other income	23	902.32	668.27
Total income		66,286.16	45,729.50
Expenses			
Cost of materials consumed	24	37,137.43	22,000.20
Purchases of stock-in-trade	25	7,510.08	3,667.99
Changes in inventories of finished goods, work-in-progress and stock-in-trade	26	(4,685.46)	4,744.42
Employee benefits expense	27	4,061.00	2,388.97
Finance costs	28	1,290.60	939.54
Depreciation and amortisation expense	29	297.18	289.46
Other expenses	30	3,318.96	2,919.84
Total expenses		48,929.79	36,950.42
Profit before tax		17,356.37	8,779.08
Tax expense			
a) Current tax	31	4,727.00	2,572.00
b) Income tax relating to earlier years		(323.72)	(2.05)
c) Deferred tax (net)		(10.59)	(310.89)
Total tax expense		4,392.69	2,259.06
Profit for the year		12,963.68	6,520.02
Other comprehensive income ('OCI')			
Items that will not be reclassified to profit or loss			
- Remeasurements of net defined benefit liability/(asset)		(3.10)	(14.24)
- Income tax relating to items that will not be reclassified to profit or loss		0.78	3.58
		-	-
Other comprehensive income for the year (Net of Tax)		(2.32)	(10.66)
Total comprehensive income for the year		12,961.36	6,509.36
Earnings per equity share	32		
- Basic (in ₹) [face value per share ₹ 2/-]		17.41	8.76
- Diluted (in ₹) [face value per share ₹ 2/-]		17.41	8.76
Corporate Information & Material Accounting Policy	1 & 2		

The accompanying notes form an integral part of these Financial Statements

As per our Report of even date attached
For S S Kothari Mehta & Company
Chartered Accountants
Firm Regn. No 022150N

S S Kothari Mehta & Company NEW DELHI Chartered Accountants

Naveen Aggarwal
Partner
Membership No. 094380

Place: Meerut
Dated: 01.07.2026

For and on behalf of Board of Directors
Kanohar Electricals Limited
CIN: U31909UP1972PLC003635

Dinesh Singhal
Chairman & Managing Director
(DIN:00178786)
Place: Meerut
Dated: 01.07.2026

Adesh Singhal
Whole time Director
(DIN:00178712)
Place: Meerut
Dated: 01.07.2026

Kanohar Electricals Ltd. Meerut

Shiv Kr. Kamboj
Chief Financial Officer
(M.No. 076032)
Place: Meerut
Dated: 01.07.2026

Neha
Company Secretary and Compliance Officer
(M. No. A29167)
Place: Meerut
Dated: 01.07.2026

Kanohar Electricals Limited
Statement of Cash Flow for the year ended March 31, 2026
(All amounts are in Indian ₹ lakh except share data and as stated)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Cash flows from operating activities		
Profit before tax	17,356.37	8,779.08
Adjustments for:		
Depreciation and amortisation expense	297.18	289.46
Finance costs	1,289.24	935.39
Loss/(gain) on disposal of property, plant and equipment (net)	26.91	(4.70)
Interest income	(794.59)	(605.96)
Interest on Lease Liability	1.36	4.16
Provision of expected credit loss and doubtful loans and advances	(445.85)	(30.78)
Unrealised foreign exchange (gain) / loss (net)	20.47	(22.07)
Operating profit before working capital changes	17,751.09	9,344.58
Working capital adjustments		
(Increase)/decrease in Inventories	(7,072.23)	4,026.60
(Increase)/decrease in Trade receivables	(1,154.25)	(10,748.27)
Increase/(decrease) in Trade payables	2,731.92	1,361.54
(Increase)/decrease in Other financial assets	(5,793.12)	2,547.38
(Increase)/decrease in Other current and non-current assets	(806.14)	109.49
Increase/(decrease) in Other financial liabilities	980.67	(128.68)
Increase/(decrease) in Other current liabilities	388.58	3,161.08
Increase/(decrease) in Provisions	26.35	13.05
Cash flows from/ (used in) operating activities	7,052.87	9,686.77
Income taxes paid/refund (net)	(4,468.50)	(1,769.48)
Net cash flows from/ (used in)operating activities (A)	2,584.37	7,917.29
Cash flows from investing activities		
Payment for purchase of Property Plant and Equipment	(326.28)	(823.72)
Payment for investment in Capital Work in Progress	(1,156.05)	(175.61)
Proceeds from sale of property, plant and equipment	-	5.55
Investment / Redemption in bank deposits	(1,502.80)	(5,748.30)
Loan & Advances received bank/(granted)	(4.23)	7.57
Interest received on Fixed Deposits	794.59	605.96
Net cash flows from/(used in) investing activities (B)	(2,194.77)	(6,128.55)
Cash flows from financing activities (refer note below)		
Proceeds from long term borrowings	1,026.04	691.33
Repayment of long term borrowings	(153.66)	(57.12)
Proceeds/ (Repayment) of short-term borrowings (net)	(195.01)	(1,615.40)
Payment of principal portion of lease liabilities	(34.64)	(31.84)
Payment of interest portion of lease liabilities	(1.36)	(4.16)
Finance cost paid	(1,056.33)	(751.49)
Net cash from/ (used in) financing activities (C)	(414.96)	(1,768.68)
Net (decrease)/increase in cash and cash equivalents during the year (A+B+C)	(25.36)	20.06
Cash and cash equivalents at the beginning of the year	25.56	5.50
Cash and cash equivalents at the end of the year (refer note 12)	0.20	25.56
Cash and cash equivalents comprise of:		
- Balance with banks in current accounts (refer note 12)	0.16	24.37
- Cash on hand (refer note 12)	0.04	1.19
	0.20	25.56

Notes:

1 The above Statement of Cash Flows has been prepared using indirect method as set out in the Indian Accounting Standard (Ind AS 7) - Statement of Cash Flows.

2 Net of movement in capital work-in-progress, capital advances and creditor for capital goods.
3 Refer note 16(4) for reconciliation of liabilities arising from financing activities.

Corporate Information & Material Accounting Policy 1 & 2
The accompanying notes form an integral part of these Financial Statements

As per our Report of even date attached
For S S Kothari Mehta & Company
Chartered Accountants
Firm Regn. No 022150N

Naveen Aggarwal
Partner

Membership No. 094380

Place: Meerut

Dated: 01.07.2026

S S KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

For and on behalf of Board of Directors
Kanohar Electricals Limited
CIN: U31909UP1972PLC003635

Dinesh Singhal
Chairman & Managing Director
(DIN:00178786)
Place: Meerut
Dated: 01.07.2026

Adesh Singhal
Whole time Director
(DIN:00178712)
Place: Meerut
Dated: 01.07.2026

KANOHAR ELECTRICALS LTD. MEERUT

Shiv Kr. Kamboj
Chief Financial Officer
(M.No. 076032)
Place: Meerut
Dated: 01.07.2026

Neha
Company Secretary and Compliance Officer
(M. No. A29167)
Place: Meerut
Dated: 01.07.2026

Kanohar Electricals Limited
Notes to the financial statements for the year ended March 31, 2026
(All amounts are in Indian ₹ lakh except share data and as stated)

1 Corporate Information

Kanohar Electricals Limited ("The Company") having CIN no. U31909UP1972PLC003635 is a public company domiciled in India and is incorporated under the provisions of the Companies Act applicable in India. The registered office of the Company is located at Rithani Delhi Road, Meerut, Uttar Pradesh, India, 250103. The Company is a leading manufacturer of reliable, cost effective and high quality transformers for generation, transmission and distribution of electric power up to 500 MVA, 500kV. The company's facilities are ISO 9001; 14001 and OHSAS 18001 certified and the company has self integrated almost all of its operations viz. lamination, coil forming, insulation, radiators manufacturing and fabrication.

2 Basis of Preparation & Material Accounting Policies

2.1 Basis of preparation

(i) Statement of compliance

These financial statements of the Company comply with Indian Accounting Standards (Ind AS) notified under Section 133 of the Companies Act, 2013 (the "Act") read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 as amended from time to time.

(ii) Basis of measurement

The Financial Statements have been prepared under the historical cost convention, except for the following assets and liabilities which have been measured at fair value:

- Provisions, where the effect of time value of money is material are measured at present value
- Defined benefit plans and other long-term employee benefits

The financial statements are presented in Indian Rupees or "INR" and all amounts disclosed in the financial statements have been rounded off to the nearest lakhs (as per requirement of Schedule III), unless otherwise stated.

(iii) Current vs Non-current classification

Based on the time involved between the acquisition of assets for processing and their realisation in cash and cash equivalents, the Company has determined twelve months as its operating cycle for the purpose of classification of its assets and liabilities as current and non-current in the balance sheet.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

(iv) Treatment of Joint Operation

The Company's interest in its joint operation are accounted for using the Proportional Consolidation Method in the Financial Statements.
If a member of the Company uses accounting policies other than those adopted in the Financial Statements for like transactions and events in similar circumstances, appropriate adjustments are made to that Company member's financial statements in preparing the Financial Statements to ensure conformity with the Company's accounting policies. The Financial Statements of entity used for the purpose of consolidation are drawn up to same reporting date as that of the parent company, i.e. year ended on 31st March, 2026.

2.2 Material Accounting Policies

2.2.1 Property, plant and equipment

Property, plant and equipment are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any. The cost comprises the purchase price, net of trade discounts and rebates, directly attributable costs of bringing the asset to its working condition for its intended use and capitalised borrowing costs. When significant parts of the plant and equipment are required to be replaced at intervals, the Company depreciates them separately based on their specific useful lives.

Subsequent expenditure related to an item of property, plant and equipment is capitalised only if it is probable that future economic benefits associated with the item will flow to the Company. All other repair and maintenance costs are recognised in the statement of profit and loss as incurred.

Capital work-in-progress includes cost of property, plant and equipment under installation / under development as at the balance sheet date and stated at cost, net of accumulated impairment loss, if any.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset is recognised in the statement of profit and loss when the asset is derecognised.

Depreciation is provided on straight-line method over the useful lives of assets. Depreciation commences when an asset is ready for its intended use. The management's estimate of useful lives are in accordance with Schedule II to the Companies Act, 2013, other than the asset classes, where the useful lives was determined by technical evaluation. Freehold land is not depreciated. Depreciation on additions to / deductions from assets is provided on pro-rata basis with reference to the date of addition / deletion.

The estimated useful lives, residual values and depreciation method are reviewed at the end of each financial year end, with the effect of any changes in estimate accounted for on a prospective basis.

The useful life is as follows:

Assets	Useful life (in years)
Buildings	3 - 60
Plant and equipment	15
Furniture and fixtures	10
Vehicles	8
Office Equipment	5
Computers	3

SS KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

2.2.2 Intangible assets

Intangible assets are recognised when it is probable that the future economic benefits that are attributable to the assets will flow to the Company and the cost of the asset can be measured reliably. Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less accumulated amortisation and accumulated impairment losses.

The useful lives of intangible assets are assessed as either finite or indefinite. Intangible assets with finite useful lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Intangible assets with indefinite useful lives, if any are not amortised, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

The amortisation expense on intangible assets with finite lives is recognised in the statement of profit and loss.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit and loss when the asset is derecognised.

The useful life is as follows:

Assets	Useful life (in years)
Softwares	6

2.2.3 Impairment of non-financial assets

At the end of each reporting period, the Company assesses whether there is an indication that an asset may be impaired and also whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If any indication exists, or when annual impairment testing for an asset is required, the Company determines the recoverable amount and impairment loss is recognised in the statement of profit and loss, when the carrying amount of an asset exceeds its recoverable amount.

Recoverable amount is determined:

•In the caseof an individual asset, atthe higher of the fair value less cost to sell and the value in use; and

•In the case of the cashgenerating unit (a groupof assets that generatesidentified, independent cash flows), at the higher of the cash generating unit's (CGUs) fair value less cost to sell and the value in use.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

2.2.4 Inventories

Inventories are valued as under:

• Raw materials, packing materials, stores and spares, loose tools and traded goods at lower of cost and net realisable value. Cost is determined on a first in first out basis.

• Work-in-progress andfinished goods (manufacturing) at lower of cost and net realisable value. Cost includes an appropriate share of production overheads based on normal operating capacity. Finished goods cost is determined on first in first out basis.

The cost of inventories comprises all cost of purchases, cost of conversion and other costs incurred in bringing the inventories to their present location and condition. Obsolete and slow moving items of inventories are valued at cost or net realisable value, whichever is lower. Goods and Materials in transit are valued at actual cost incurred up to the reporting date. Materials and supplies held for use in the production of inventories are not written down if the finished products in which they will be used are expected to be sold at or above cost.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and estimated costs necessary to make the sale.

2.2.5 Foreign currency transactions

Initial recognition:

Transactions in foreign currencies entered are accounted at the exchange rates prevailing on the date of the transaction.

Measurement as at balance sheet date:

Foreign currency monetary items that are outstanding at the balance sheet date are restated at year end exchange rates. Non-monetary items carried at historical cost are translated using the exchange rates at the dates of initial transactions.

Treatment of exchange differences:

Exchange differences arising on settlement / restatement of foreign currency monetary assets and liabilities are recognized as income or expense in the statement of profit and loss.

2.2.6 Revenue recognition

(a) Revenue from sale of goods and services:

Revenue from sale of goods is recognised at the point in time when control of the goods is transferred to the customer, which generally coincides with the delivery of goods to customers. Revenue from services is recognised when services are rendered.

Revenue is recognised at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. Revenue is recognised when such freight services are rendered. Revenue is adjusted for variable consideration such as discounts, rebates, refunds, credits, price concessions, incentives, performance bonuses, penalties or other similar items in a contract when they are highly probable to be provided. The variable consideration is estimated at contract inception updated thereafter at each reporting date or until crystallisation of the amount.

(b) Interest Income

Interest income from a financial asset is recognised when it is probable that the economic benefit will flow to the Company and the amount of income can be measured reliably. Interest income is recognised taking into account the amount outstanding and the effective interest rate.

S S KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

2.2.7 Employee benefits

Short-term employee benefits

All employee benefits payable wholly within twelve months after the end of the annual reporting period in which the employees render the related services, are classified as short-term employee benefits. Benefits such as salaries, wages, short-term compensated absences, performance incentives etc. and the expected cost of bonus, ex-gratia are recognised during the period in which the employee renders related service.

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amounts of the benefits expected in exchange for the related services.

Post-employment benefits

Defined Contribution Scheme:

Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered the service entitling them to the contributions.

Defined benefit plans:

The cost of providing benefits under the defined benefit plan is determined using the projected unit credit method with the actuarial valuations being carried out at the end of each annual reporting period.

Remeasurements, comprising actuarial gains and losses, the effect of the asset ceiling and the return on plan assets (excluding net interest), are recognised immediately in the balance sheet with a corresponding debit or credit to other comprehensive income in the period in which they occur. Remeasurements are not reclassified to the profit or loss. Past service cost is recognised in the statement of profit and loss in the period of plan amendment or when the Company recognised related re-structuring costs.

The Company recognises the following changes in the net defined benefit obligation under employee benefit expenses in profit or loss:

- service costs comprising current service costs, past-service costs, gains and losses on curtailments and settlements;
- net interest expense or income.

Gratuity:

The cost of providing benefit under gratuity plan is determined on the basis of actuarial valuation using the projected unit credit method at the reporting date. The scheme is funded. Remeasurements, comprising of actuarial gains and losses are recognised in full in other comprehensive income in the reporting period in which they occur. Remeasurements are not reclassified to profit or loss subsequently.

Leave encashment:

Accumulated leave, which is expected to be utilized within the next twelve months, is treated as short-term employee benefit. The Company measures the expected cost of such absences as the additional amount that it expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The Company treats accumulated leave expected to be carried forward beyond twelve months, as long-term employee benefit for measurement purposes. Such long-term compensated absences are provided for based on the actuarial valuation using the projected unit credit method at the reporting date. Remeasurements, comprising of actuarial gains and losses are recognised in full in the statement of profit and loss.

Termination benefits:

Termination benefits are recognised as an expense when the Company can no longer withdraw the offer of the termination benefits or when the Company recognises any related restructuring costs whichever is earlier.

2.2.8 Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Company as a lessee:

At the date of commencement of the lease, the Company recognises right-of-use ('ROU') asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of 12 months or less (short-term leases and leases of low-value assets). For these short-term leases and leases of low-value assets, the Company considers ₹ 1.50 Lakhs per annum lease payments as low value, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease.

A ROU asset is recognised representing its right to use the underlying asset for the lease term. The cost of the ROU asset measured at inception comprises of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date less any lease incentives received, plus any initial direct costs incurred. The ROU asset is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses and adjusted for any remeasurement of the lease liability.

The ROU assets are depreciated from the commencement date using the straight-line method over the shorter of lease term or useful life of right-of-use asset.

Right-of-use assets are tested for impairment whenever there is any indication that their carrying amounts may not be recoverable. Impairment loss, if any, is recognised in the statement of profit and loss. The Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. The carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

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KANOHAR ELECTRICALS LTD. MEERUT

2.2.9 Earnings per share

Basic earnings per share are calculated by dividing the net profit for the year attributable to equity shareholders by the weighted average number of equity shares outstanding during the year. The weighted average number of equity shares outstanding during the reporting period is adjusted for events such as bonus issue, bonus element in a rights issue, share split, and reverse share split (consolidation of shares), if any, occurred during the reporting year, that have changed the number of equity shares outstanding, without a corresponding change in resources.

For the purpose of calculating diluted earnings per share, the net profit for the year attributable to the equity shareholders and the weighted average number of equity shares outstanding during the year, are adjusted for the effects of all dilutive potential equity shares.

2.2.10 Income Taxes

Income tax expense for the period comprises of current and deferred tax. Income tax expense is recognised in the statement of profit and loss except when they are relating to items that are recognised in OCI or directly in equity, in which case, it is also recognised directly in OCI or equity respectively.

Current tax

Current tax comprises the expected income tax payable on the taxable income for the year and any adjustment to the tax payable or receivable in respect of previous years. It is determined by using tax rates in accordance with the provisions of Income Tax Act, 1961.Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax assets and liabilities are recognised for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

2.2.11 Provisions, Contingent liabilities, Contingent assets and Commitments

General

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When provision is measured using the cash flow estimated to settle the present obligation, its carrying amount is the present value of these cash flows (when the effect of the time value of money is material).

Disclosure of contingent liability is made when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources embodying economic benefits will be required to settle or a reliable estimate of amount cannot be made.

Provisions, contingent liabilities and contingent assets are reviewed at each balance sheet date.

Warranty provisions

Provisions for the expected cost of warranty obligations are recognised at the time of sale of relevant product or service, at the best estimate of the expenditure required to settle the Company's obligation.

2.2.12 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Company has access at that date. The fair value of a liability reflects its non-performance risk. A number of the Company's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1 – Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 –Valuation techniques for which the lowest level input that is significant tothe fair value measurement is directly or indirectly observable.
- Level 3 – Valuation techniques for which the lowest level input that is significant tothe fair value measurement is unobservable.

2.2.13 Exceptional Items

An item of income or expense which by its size, type or incidence requires disclosure in order to improve an understanding of the performance of the Company is treated as an exceptional items and disclosed as such in the Financial Statements.

SS KOTHARI MEHTA & COMPANY ★ NEW DELHI ★ Chartered Accountants

KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

2.2.14 Financial instruments

The Company recognises financial assets and financial liabilities when it becomes a party to the contractual provisions of the instrument.

(i) Financial assets:

Initial recognition and measurement

Financial assets are measured at fair value on initial recognition, except for trade receivables that do not contain a significant financing component which are initially measured at transaction price. Transaction costs that are directly attributable to the acquisition of financial assets, which are not at fair value through profit or loss, are added to the fair value on initial recognition.

Subsequent measurement

All recognised financial assets are subsequently measured in their entirety either at amortised cost or at fair value depending on the classification of the financial assets.

Where financial assets are measured at fair value, gains and losses are either recognised entirely in the statement of profit and loss (i.e. fair value through profit or loss or 'FVTPL'), or recognised in other comprehensive income (i.e. fair value through other comprehensive income or 'FVTOCI').

A financial asset is measured at amortised cost (net of any write down for impairment) if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that represent solely payments of principal and interest on the principal amount outstanding.

A financial asset is measured at FVTOCI if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that represents solely payments of principal and interest on the principal amount outstanding.

All other financial assets are measured at fair value through profit or loss.

Impairment of financial assets

The Company uses 'Expected Credit Loss' (ECL) model, for evaluating impairment of financial assets other than those measured at fair value through profit and loss. Expected credit losses are measured through a loss allowance at an amount equal to:

• The 12 months expected credit losses (expected credit losses that result from those default events on the financial instrument that are possible within 12 months after the reporting date); or

• Full lifetime expectedcredit losses (expected credit losses that result from all possible default events over the life of the financial instrument).

For trade receivables the Company applies a simplified approach under which loss allowance is recognised based on expected lifetime ECL losses to be recognised on each reporting date. The Company uses a provision matrix that is based on its historical credit loss experience adjusted for relevant forward-looking factors. For other assets, the Company uses 12 months ECL to provide for impairment loss where there is no significant increase in credit risk. If there is significant increase in credit risk since initial recognition, full lifetime ECL is used.

Derecognition

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset and the transfer qualifies for derecognition under Ind AS 109.

(ii) Financial liabilities:

Initial recognition and measurement

Financial liabilities are measured at fair value on initial recognition. Transaction costs that are directly attributable to the issue of financial liabilities, which are not at fair value through profit or loss, are deducted from the fair value on initial recognition.

The Company's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts, and derivative financial instruments.

Subsequent measurement

Financial liabilities are classified as measured at amortised cost or fair value through profit or loss ('FVTPL'). A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit and loss.

SS KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

2.3 Accounting Judgements, Estimates and Assumptions

The preparation of The Financial Statements in conformity with Indian Accounting Standards (Ind AS) requires management to make estimates and assumptions that affect the reported balances of assets and liabilities and disclosure of contingent liabilities at the date of The Financial Statement and results of operations during the reporting period. The Management believes that the estimates used in preparation of The Financial Statement are prudent and reasonable. Differences between actual results and estimates are recognised in the period in which the results are shown /materialised.

i) Estimated useful life of intangible asset and property, plant and equipment

The Company assesses the remaining useful lives of Intangible assets and property, plant and equipment on the basis of internal technical estimates. Management believes that assigned useful lives are reasonable. Refer Note no 3 & 5.

ii) Income taxes:

Deferred tax assets are recognised for the unused tax credit to the extent that it is probable that taxable profits will be available against which the losses will be utilised. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits. Reference to Note no 18

iii) Defined benefit plans and Other Long-Term Benefits:

The cost of the defined benefit plan and other long-term benefit and their present value are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. The most sensitive is discount rate. Future salary increases and gratuity increases are based on expected future inflation rates. Reference to Note no 35

iv) Contingent liabilities:

Management judgment is required for estimating the possible outflow of resources, in respect of contingencies/claim/litigations against the Company as it is not possible to predict the outcome of pending matters with accuracy. The management believes the estimates are reasonable and prudent.

v) Revenue Recognition

The Company estimates variable considerations in the nature of volume rebates, discounts, performance bonuses, penalties and similar items and adjusts the transaction price for the sale of goods and services. These expected variable considerations are analysed either at customer or contracts basis against agreed terms with customers and may differ from actual results. Reference to Note no 33

vi) Provision for doubtful receivables and contract assets:

In assessing the recoverability of the trade receivables and contracts assets, management's judgement involves consideration of aging status, evaluation of litigations and the likelihood of collection based on the terms of the contract. Reference to Note no 33

vii) Estimation of net realisable value of inventories:

Inventories are stated at the lower of cost and Fair value. In estimating the net realisable value/ Fair value of Inventories, the Company makes an estimate of future selling prices and costs necessary to make the sale.

Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period. If the revision affects both current and future year, the same is recognised accordingly.

S S KOTHARI MEHTA & COMPANY * Chartered Accountants * NEW DELHI

KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

Kanohar Electricals Limited
Statement of Changes in Equity for the year ended March 31, 2026
(All amounts are in Indian ₹ lakh except share data and as stated)

a) **Equity share capital***

Particulars	Amount
Balance as at April 01, 2024	**401.48**
Changes in equity share capital	-
Balance as at March 31, 2025	**401.48**
Changes in equity share capital	1,087.32
Balance as at March 31, 2026	**1,488.80**

*(*Refer note 14 for further details)*

b) **Other equity#**

Particulars	Reserves and surplus				Other Comprehensive Income	Total
	Securities Premium Reserve	General Reserve	Capital Reserve ^	Retained earnings		
As at April 01, 2024	1,042.86	4.63	-	16,379.00	(14.74)	17,411.75
Profit for the year	-	-	-	6,520.02		6,520.02
Other comprehensive income for the year:	-	-	-			
- Remeasurements of net defined benefit liability/(asset) (net of tax)	-	-	-	-	(10.66)	(10.66)
Total comprehensive income as at March 31, 2025	-	-	-	6,520.02	(10.66)	6,509.36
Balance as at March 31, 2025	1,042.86	4.63	-	22,899.02	(25.40)	23,921.11
Profit for the period	-	-		12,963.68		12,963.68
Transfer from Shares Forfeited Account			29.28			29.28
Issue of Bonus shares	(1,042.86)	(4.63)	(29.28)	(39.83)		(1,116.60)
Other comprehensive income for the period:						
- Remeasurements of net defined benefit liability/(asset) (net of tax)	-	-		-	(2.32)	(2.32)
Total comprehensive income as at March 31, 2026	(1,042.86)	(4.63)	-	12,923.85	(2.32)	11,874.04
Balance as at March 31, 2026	-	-	-	35,822.87	(27.72)	35,795.15

^ Capital reserve not created by the revaluation of assets

(# Refer note 15 for further details)

Corporate Information & Material Accounting Policy 1 & 2
The accompanying notes form an integral part of these Financial Statements

As per our Report of even date attached
For S S Kothari Mehta & Company
Chartered Accountants
Firm Regn. No 022150N

SS KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

Naveen Aggarwal
Partner
Membership No. 094380

Place: Meerut
Dated: 01.07.2026

For and on behalf of Board of Directors
Kanohar Electricals Limited
CIN: U31909UP1972PLC003635

KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

Dinesh Singhal
Chairman & Managing Director
(DIN:00178786)
Place: Meerut
Dated: 01.07.2026

Adesh Singhal
Whole time Director
(DIN:00178712)
Place: Meerut
Dated: 01.07.2026

Shiv Kr. Kamboj
Chief Financial Officer
(M.No. 076032)
Place: Meerut
Dated: 01.07.2026

Neha
Company Secretary and Compliance Officer
(M. No. A29167)
Place: Meerut
Dated: 01.07.2026

(All amounts are in Indian ₹ lakh except share data and as stated)

3 Property, plant and equipment and capital work-in-progress

Particulars	Freehold land	Buildings	Plant and equipment	Furniture and fixtures	Vehicles	Office equipment	Computer	Total	CWIP
Gross carrying values									
As at April 01, 2024	**207.64**	**1,221.02**	**847.84**	**37.98**	**269.02**	**36.28**	**26.89**	**2,646.67**	-
Additions for the year	-	1.09	771.93	0.37	32.74	11.84	5.76	823.73	126.17
Disposals/capitalisations for the year	-	-	0.26	-	0.59	-	-	0.85	-
As at March 31, 2025	**207.64**	**1,222.11**	**1,619.51**	**38.35**	**301.17**	**48.12**	**32.65**	**3,469.55**	**126.17**
Additions for the year	-	7.45	273.18	5.78	22.33	9.13	8.41	326.28	1,298.04
Disposals/capitalisations for the year	-	-	-	-	0.96	-	-	0.96	20.67
As at March 31, 2026	**207.64**	**1,229.56**	**1,892.69**	**44.13**	**322.54**	**57.25**	**41.06**	**3,794.87**	**1,403.54**
Accumulated depreciation									
As at April 01, 2024	-	**50.31**	**147.15**	**5.52**	**36.09**	**7.92**	**9.43**	**256.42**	-
Charge for the year	-	50.19	112.01	5.87	44.46	7.71	7.21	227.45	-
Disposals for the year	-	-	-	-	-	-	-	-	-
As at March 31, 2025	-	**100.50**	**259.16**	**11.39**	**80.55**	**15.63**	**16.64**	**483.87**	-
Charge for the year	-	51.20	119.24	6.00	42.99	10.45	5.96	235.84	-
Disposals for the year	-	-	-	-	-	-	-	-	-
As at March 31, 2026	-	**151.70**	**378.40**	**17.39**	**123.54**	**26.08**	**22.60**	**719.71**	-
Net carrying values									
As at March 31, 2025	**207.64**	**1,121.61**	**1,360.35**	**26.96**	**220.62**	**32.49**	**16.01**	**2,985.68**	**126.17**
As at March 31, 2026	**207.64**	**1,077.86**	**1,514.29**	**26.74**	**199.00**	**31.17**	**18.46**	**3,075.16**	**1,403.54**

Ageing of Capital work-in-progress ('CWIP')

As at March 31, 2026

Particulars	Amount in CWIP for a period				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	1,277.37	126.17	-	-	1,403.54
Projects temporarily suspended	-	-	-	-	-
	1,277.37	126.17	-	-	1,403.54

As at March 31, 2025

Particulars	Amount in CWIP for a period				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	126.17		-	-	126.17
Projects temporarily suspended	-	-	-	-	-
	126.17	-	-	-	126.17

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KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

(All amounts are in Indian ₹ lakh except share data and as stated)

For Capital Work in Progress - whose completion is overdue or has exceeded its cost compared to its original plan, completion schedule is as below

As at March 31, 2026

CWIP	to be completed in				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Over Due					
Project 1	566.11	-	-	-	566.11
Project 2	756.17	-	-	-	756.17
Others					
Project 3	-	-	3.25	-	3.25
Project 4	4.86	-	-	-	4.86
Project 5	3.80	-	-	-	3.80
Project 6	69.29	-	-	-	69.29
Project 7	0.06	-	-	-	0.06
	1,400.29	**-**	**3.25**	**-**	**1,403.54**

As at March 31, 2025

CWIP	to be completed in				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Over Due					
Project 1	126.17	-	-	-	126.17
Project 2	-	-	-	-	-
	126.17	**-**	**-**	**-**	**126.17**

Notes:

i) Refer note 34(c) for disclosure of contractual commitments for acquisition of property, plant and equipment and Intangible assets.

ii) Refer note 16(1) - Property, plant and equipment are pledged or given as security or under lien.

iii) The Company does not have any benami property and no proceedings have been initiated or pending against the Company for holding any benami property, under the Benami Transactions (Prohibitions) Act, 1988 (45 of 1988) and the rules made thereunder.

iv) The Company has not revalued its property, plant and equipment during the current reporting year or any of the preceding financial years.

v) The title deeds of all the immovable properties held by the Company (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the Company.

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KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

(All amounts are in Indian ₹ lakh except share data and as stated)

4 Leases

Particulars	Buildings
A Right of use assets	
Gross carrying values	
As at April 01, 2024	**95.73**
Additions for the year	-
Disposals (including termination and modification)	-
As at March 31, 2025	**95.73**
Additions for the year	-
Disposals (including termination and modification)	-
As at March 31, 2026	**95.73**
Accumulated depreciation	
As at April 01, 2024	**31.91**
Charge for the year	31.91
Disposals (including termination and modification)	-
As at March 31, 2025	**63.82**
Charge for the year	31.91
Disposals (including termination and modification)	-
As at March 31, 2026	**95.73**
Net carrying values	
As at March 31, 2025	31.91
As at March 31, 2026	-

B Lease liabilities	As at March 31, 2026	As at March 31, 2025
Non-current	-	-
Current	-	34.64
	-	**34.64**

B.1 Extension and termination options

Extension and termination options are included in all leases. These terms are used to maximise operational flexibility in terms of managing contracts.

B.2 The amounts recognised in Statement of Profit and Loss

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Short-term lease rent	30.28	43.49
Depreciation on right-of-use assets	31.91	31.91
Interest expense on lease liabilities	1.36	4.16
	63.55	**79.56**

B.3 The contractual maturity of lease liabilities on an undiscounted basis is as follow:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Upto 1 year	-	36.00
From 1 year to 5 years	-	-
	-	**36.00**

Notes:

a) Refer note 37 for disclosure of fair value in respect of financial assets measured at cost and disclosures for financial risk management.

b) The weighted average incremental borrowing rate applied to lease liabilities is 8.48%

c) Refer note 16(4) for the movement of lease liabilities.

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KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

(All amounts are in Indian ₹ lakh except share data and as stated)

5 Intangible assets

Particulars	Softwares	Total
Gross carrying values		
As at April 01, 2024	**176.55**	**176.55**
Additions for the year	-	-
Disposals for the year	-	-
As at March 31, 2025	176.55	176.55
Additions for the year	-	-
Disposals for the year	44.14	44.14
As at March 31, 2026	**132.41**	**132.41**
Accumulated amortisation		
As at April 01, 2024	**27.22**	**27.22**
Charge for the year	30.10	30.10
Disposals for the year	-	-
As at March 31, 2025	57.32	57.32
Charge for the year	29.43	29.43
Disposals for the year	18.19	18.19
As at March 31, 2026	**68.56**	**68.56**
Net carrying values		
As at March 31, 2025	**119.23**	**119.23**
As at March 31, 2026	**63.85**	**63.85**

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KANOHAR ELECTRICALS LTD. MEERUT * KANOHAR

(All amounts are in Indian ₹ lakh except share data and as stated)

6 Loans

Particulars	As at March 31, 2026	As at March 31, 2025
Current		
(Unsecured, considered good)		
Loan & Advances to employees	8.49	4.26
	8.49	**4.26**

Notes:

1 Refer note 37 for disclosure of fair value in respect of financial assets measured at cost and disclosures for financial risk management.

7 Other financial assets

Particulars	As at March 31, 2026	As at March 31, 2025
Non-current		
Bank deposit with maturity for more than 12 months from the reporting date[2]	2,466.13	1,918.22
(Unsecured, considered good)		
Security Deposit - Customer	52.94	38.94
Security Deposit - Others	30.26	30.13
	2,549.33	**1,987.29**
Current		
Contract Assets		
(Unsecured, considered good)		
- Retention Money with Customer	9,899.16	3,829.22
Less: Allowance for Credit Loss Impaired	(649.41)	(349.81)
	9,249.75	3,479.41
- Unbilled Revenue	45.84	-
(Unsecured, considered good)		
- Other Receivables[4]	251.68	251.68
- Security Deposit - Others	0.70	0.74
Plan Asset - Gratuity[3]	40.51	77.67
	9,588.48	**3,809.50**

Notes:

1 Refer note 37 for disclosure of fair value in respect of financial assets measured at cost and disclosures for financial risk management.

2 The above deposit are held as security with bank against guarantee given and issuance of letter of credit and other commitments

3 Refer note 35(a) for further disclosure related to employee benefit obligations.

4 Refer foot note of Note 21

8 Tax assets/liabilities (net)

Particulars	As at March 31, 2026	As at March 31, 2025
Non-Current		
Income tax Refund Due	9.78	4.42
	9.78	**4.42**
Current		
Provision for tax (Net of advance tax and TDS)	(1,161.90)	(1,092.31)
	(1,161.90)	**(1,092.31)**

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KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

9 Other assets

Particulars	As at March 31, 2026	As at March 31, 2025
Non-Current		
Capital Advances	25.80	92.59
Prepaid expenses	224.45	22.15
	250.25	114.74
Current		
(Unsecured, considered good)		
Advances to suppliers and others	186.51	443.46
Balance with Government Authorities	984.34	796.21
Prepaid expenses	143.57	26.63
Sales Tax Recoverable[1]	16.39	13.16
Other [2]	733.88	35.15
	2,064.69	1,314.61

Notes:

1 Refer note 34 for disclosure of Contingent Liability against this amount.
2 Includes Rs.720.61 lakhs related to Preliminary IPO expenses as on March 31, 2026

10 Inventories

Particulars	As at March 31, 2026	As at March 31, 2025
(Valued at lower of cost and net realisable value unless otherwise stated)		
Raw materials	4,518.92	2,142.86
Work-in-progress	6,505.44	1,969.64
Finished goods	37.64	113.43
Stock In Trade	333.37	107.92
Stores and spares	19.78	9.07
	11,415.15	4,342.92

Notes:

1 The above includes goods in transit as under:		
Finished goods	-	51.15
Stock In Trade	-	48.01
2 The above includes goods at Customer Site as under:		
Stock In Trade	333.37	107.92

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KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

(All amounts are in Indian ₹ lakh except share data and as stated)

11 Trade receivables

Particulars	As at March 31, 2026	As at March 31, 2025
Trade receivables		
Secured, considered good*	583.85	1,866.80
Unsecured, considered good	20,837.69	17,808.39
Less: Allowance for expected credit loss	(343.11)	(196.86)
	21,078.43	19,478.33

*** Secured by Letter of Credit**

Notes:

a) **Trade receivables ageing schedule as at March 31, 2026**

Particulars	Not Due	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed							
Secured, considered good	-	583.85	-	-	-	-	583.85
Unsecured, considered good	-	20,278.67	291.00	146.19	45.17	76.66	20,837.69
Unsecured, credit impaired	-	-	-	-	-	-	-
Disputed							
Secured, considered good	-	-	-	-	-	-	-
Unsecured, considered good	-	-	-	-	-	-	-
Unsecured, credit impaired	-	-	-	-	-	-	-
	-	20,862.52	291.00	146.19	45.17	76.66	21,421.54
Allowance for expected credit loss							(343.11)
	-	20,862.52	291.00	146.19	45.17	76.66	21,078.43

Trade receivables ageing schedule as at March 31, 2025

Particulars	Not Due	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed							
Secured, considered good	-	1,866.80	-	-	-	-	1,866.80
Unsecured, considered good	-	17,494.02	78.83	122.12	27.86	85.56	17,808.39
Unsecured, credit impaired	-	-	-	-	-	-	-
Disputed							
Secured, considered good	-	-	-	-	-	-	-
Unsecured, considered good	-	-	-	-	-	-	-
Unsecured, credit impaired	-	-	-	-	-	-	-
	-	19,360.82	78.83	122.12	27.86	85.56	19,675.19
Allowance for expected credit loss							(196.86)
	-	19,360.82	78.83	122.12	27.86	85.56	19,478.33

b) Refer note 37 for disclosure of fair value in respect of financial assets measured at cost and disclosures for financial risk management.

c) Trade receivables represent the amount of consideration in exchange for goods or services transferred to the customers that is unconditional.

12 Cash and cash equivalents

Particulars	As at March 31, 2026	As at March 31, 2025
Balance with banks in current accounts	0.16	24.37
Cash on hand	0.04	1.19
	0.20	25.56

Notes:

1) Refer note 37 for disclosure of fair value in respect of financial assets measured at cost and disclosures for financial risk management.

13 Bank balances other than cash and cash equivalents

Particulars	As at March 31, 2026	As at March 31, 2025
Fixed Deposits		
Bank deposits account with original maturity of more than three months but expiring less than 12 months	4,809.22	5,140.47
Margin Money		
Bank deposits account with remaining maturity for less than 12 months[1&2]	4,687.66	3,401.51
Other Bank Balances[3]	56.04	-
	9,552.92	8,541.98

Notes:

1 The above deposit are held as security with bank against guarantee given and issuance of letter of credit and other commitments
2 Includes bank deposits with original maturity of more than 12 months but remaining maturity of less than 12 months have been disclosed under other bank balances
3 Represents unspent CSR funds of F.Y. 2024-25

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KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

Kanohar Electricals Limited
Notes to the financial statements for the year ended March 31, 2026
(All amounts are in Indian ₹ lakh except share data and as stated)

14 Equity share capital

Particulars	As at March 31, 2026	As at March 31, 2025
Authorised		
(85000000 as on March 31, 2026 equity shares of ₹ 2 each: and 5000000 equity shares of ₹ 10 each as on March 31, 2025)	1,700.00	500.00
Issued, subscribed and fully paid up		
(74440000 equity shares of ₹ 2 each as on March 31, 2026 and 3722000 equity shares of ₹ 10 each as on March 31, 2025)	1,488.80	372.20
Shares Forfeited^		
NIL (585600 equity shares of ₹ 10 each, Paid up value of ₹ 5 each as on March 31, 2025)	-	29.28
	1,488.80	401.48

(i) Reconciliation of number of shares:

Equity shares	As at March 31, 2026		As at March 31, 2025	
	Number of shares	Amount	Number of shares	Amount
Equity shares at the beginning of the year	3722000	372.20	3722000	372.20
Cancellation of Shares of Face Value of Rs 10 each	-3722000	(372.20)	-	-
Re Issue of Shares of Face Value of Rs 2 each after sub Division	18610000	372.20	-	-
Issue of Bonus Share of Rs 2 each	55830000	1,116.60	-	-
Equity shares at the end of the year	74440000	1,488.80	3722000	372.20

(ii) Terms/rights attached to equity shares:

The Company has only one class of equity shares having a par value of ₹ 2 per share. Each holder of equity share is entitled to one vote per share. In the event of liquidation of the Company, the holder of equity shares will be entitled to receive remaining assets of the Company, after payment of all liabilities. The distribution will be in proportion to the number of equity shares held by the shareholders. The Company did not declare any dividend on equity shares during any of the reporting year. The dividend, if proposed by Board of Directors, is subject to the approval of shareholders in the Annual General Meeting.

(iii) Details of shareholders holding more than 5% of share capital in the Company

Equity shares	As at March 31, 2026		As at March 31, 2025	
	Number of shares	% holding	Number of shares	% holding
K Sons Family Trust	72203991	97.00%	3609500	96.98%

(iv) Disclosure of promoter's shareholding :

Name of the promoters	As at March 31, 2026			As at March 31, 2025		
	Number of shares	% of total shares	% of change	Number of shares	% of total shares	% of change
Dinesh Singhal #	0	0.00%	-100.00%	100	0.00%	0.00%
Adesh Singhal #	0	0.00%	-100.00%	100	0.00%	0.00%
Brijesh Singhal *				100	0.00%	0.00%
Vivek Singhal #	0	0.00%	-100.00%	100	0.00%	0.00%
Abhishek Singhal #	0	0.00%	-100.00%	100	0.00%	0.00%
Virat Singhal #	0	0.00%	-100.00%	100	0.00%	0.00%
Aditya Singhal #	0	0.00%	-100.00%	100	0.00%	0.00%
Kanohar International Private Limited*				101400	2.72%	0.00%
K Sons Family Trust	72203991	97.00%	0.02%	3609500	96.98%	0.00%

^Pursuant to the approval of Board of Directors granted in the board meeting dated August 20, 2025, the Company had approved the transfer of the amount, originally received on such forfeited shares, aggregating to Rs. 29.28 lakhs from 'Shares Forfeited Account' to the 'Capital Reserve Account' of the Company in respect of the 585600 equity shares of Rs. 5 each forfeited by the Company and considering that such forfeited shares have not been reissued till date.

* Pursuant to the approval of Board of Directors granted in the board meeting held on August 20, 2025 and November 27, 2025, Kanohar International Private Limited and Shri Brijesh Singhal (w.e.f. 26.11.2025) respectively was declassified from the category of Promoters. The board also took on record that Dinesh Singhal, Adesh Singhal, Vivek Singhal, Abhishek Singhal, Virat Singhal, Aditya Singhal and K Sons Family Trust shall be identified as "Promoter" and no other person or entity shall be identified as promoters.

During the year, the individual promoters of the Company transferred their shares in accordance with the applicable provisions of the Companies Act, 2013 and the Depositories Act, 1996. The Board of Directors took note of the said share transfers vide the resolution passed on 10 January 2026.

(v) Shares reserved for issue under options

The Company has not reserved any shares for issuance under options.

(vi) Aggregate number of bonus shares issued, shares issued for consideration other than cash and shares bought back during the period of five years immediately preceding the reporting date

Pursuant to the approval of shareholders granted in the Extra-ordinary General Meeting held on September 19, 2025, the Company had issued and allotted fully paid-up "bonus shares" at par in the proportion of three new equity shares of Rs. 2 each for every one existing fully paid-up equity share of Rs. 2 each held as on the record date of September 12, 2025.

15 Other equity

Particulars	As at March 31, 2026	As at March 31, 2025
Reserves and surplus		
Securities Premium Reserve	-	1,042.86
General Reserve	-	4.63
Other Comprehensive Income	(27.72)	(25.40)
Retained earnings	35,822.87	22,899.02
	35,795.15	23,921.11

Nature and purpose of reserves:

a) Securities Premium Reserve

The securities premium is used to record the premium received on the issue of shares. This reserve can be utilized only for limited purposes, such as the issuance of bonus shares, in accordance with the provisions of the Companies Act, 2013. Entire Securities Premium Reserve is used for issuance of Bonus Shares on 19.09.2025.

b) General Reserve

The Company created a General Reserve in earlier years pursuant to the provisions of the Companies Act,1956 where in certain percentage of profits were required to be transferred to General Reserve before declaring dividends. As per Companies Act 2013, the requirements to transfer profits to General Reserve is not mandatory. General Reserve is a free reserve available to the company. Entire General reserve is used for issuance of Bonus Shares on 19.09.2025.

c) Retained earnings

Retained earning are profit/loss that the Company has earned till date less transfer to other reserve, dividend or other distribution or transaction with shareholder. Retained earnings of Rs. 39.83 lakhs is used for issuance of Bonus Shares.

d) Other Comprehensive Income

Other items of other comprehensive income consist of re-measurement of net defined benefit liability.

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KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

(All amounts are in Indian ₹ lakh except share data and as stated)

16 Borrowings[5]

Particulars	As at March 31, 2026	As at March 31, 2025
Non-current:		
Secured Loans		
Term loan from Bank & Financial Institutions	1,617.74	745.36
Less: Current Maturities of Term loan from Bank	(173.86)	(141.96)
	1,443.88	**603.40**
Current:		
Secured Loans		
-Working capital demand loan & Cash Credit facility from bank	2,286.13	2,481.14
-Current Maturities of Term loan from Bank	173.86	141.96
	2,459.99	**2,623.10**

Notes:

1 Security details

a) **Term Loan for Car / Crane:** The car/crane finance loan comprises outstanding balance of Various loans taken under Credit Facilities availed from ICICI Bank Limited, Yes Bank Limited and State Bank of India ("Term Loan") are repayable in 36 to 37 equal instalments.
The Term loan is secured by exclusive charge on respective vehicle/crane. Interest rate ranges during the year is 9.02% to 9.67%.

b) **Term Loan for other than Car / Crane:**

1) Axis Bank Limited : Outstanding balance includes the term loans taken under Credit Facilities availed from Axis Bank Limited ("Axis Term Loan") having moratorium period of 12 months and are repayable in 72 equal instalments after the expiry of the moratorium period.
The Axis Term Loan is secured by exclusive charge on entire machinery purchased / to be purchased out of Axis Term Loan ; 1st pari passu charge on on the entire current assets & entire movable fixed assets of the Company, both present and future except for movable fixed assets/vehicles financed by other; immovable property at Gagol Road and vill Rithani in the name of Kanohar Electricals Limited, 1st pari passu charge on Residential house situated at Hari Nagar, Meerut in the name of Kanohar Lal Singhal HUF and Further, the Axis Term Loan is additionally secured by Guarantee provided by Company's executive directors, Shri Brijesh Singhal & Kanohar Lal Singhal HUF to the extent of entire exposure and for the entire tenor of the Credit Facilities. Interest rate range during the year is 8.25% to 9.25%.

2) Bajaj Finance Limited: Outstanding balance includes the term loans taken from Bajaj Finance Limited ("Bajaj Term Loan") having moratorium period of 12 months and are repayable in 48 equal instalments after the expiry of the moratorium period.
The Bajaj Term Loan is secured by exclusive charge on the fixed assets of the company funded out of Bajaj Term Loan and additionally secured by Guarantee provided by Company's executive directors to the extent of entire exposure and for the entire tenor of the loan. Interest rate during the year is 9.10%

c) The secured Short Term Borrowings, comprising Working Capital Demand Loan and Short Term Cash Credit from HDFC Bank Limited , Axis Bank Limited, Yes Bank Limited and State bank of India ("Borrowings"), these are secured by exclusive charge on the entire current assets & entire movable fixed assets of the Company, both present and future except for movable fixed assets/vehicles financed by other bank or financial institution and entire machinery purchased / To be purchased are hypothecated funded by Axis bank & Bajaj Finance Limited ; There is 1st pari passu charge on immovable property at Gagol Road and vill Rithani in the name of Kanohar Electricals Limited; Further there is also 1st pari passu charge on Residential house situated at Hari Nagar, Meerut in the name of Kanohar Lal Singhal HUF and furthermore the loan is additionally secured by Guarantee provided by Company's executive directors, & Kanohar Lal Singhal HUF to the extent of entire exposure and for the entire tenor of the Credit Facilities. Interest Rate ranges during the year is from 7.38% to 10.25%

2 Refer note 37 for disclosure of fair values in respect of financial liabilities measured at amortised cost and analysis of their maturity profiles.

3 Reconciliation between the opening and closing balances in the Balance Sheet for liabilities arising from financing activities including both changes arising from cash flows and non-cash changes:

	Particulars	As at March 31, 2026	As at March 31, 2025
a)	**Long-term borrowings**		
	Balance at the beginning of the year	745.36	111.15
	Proceeds from long-term borrowings	1,019.82	691.00
	Repayment of long-term borrowings	(153.66)	(57.12)
	Non Cash Item	6.22	0.33
	Balance at the end of the year	**1,617.74**	**745.36**
b)	**Short-term borrowings**		
	Balance at the beginning of the year	2,481.14	4,096.53
	Movement in short term-borrowings (net)	(195.01)	(1,615.39)
	Balance at the end of the year	**2,286.13**	**2,481.14**
c)	**Lease liabilities**		
	Balance at the beginning of the year	34.64	66.48
	Additions during the year	-	-
	Finance cost accrued during the year	1.36	4.16
	Modified terminated during the year	-	-
	Payment of principal portion of lease liabilities	(34.64)	(31.84)
	Payment of interest portion of lease liabilities	(1.36)	(4.16)
	Balance at the end of the year	-	**34.64**

4 The Company has not defaulted in repayment of any loans and interest during the year.

5 Amount includes Interest Accrued.

6 Refer note 4(A) for the movement of ROU.

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17 Provisions

Particulars	As at March 31, 2026	As at March 31, 2025
Non-current:		
Provision for employee benefits:		
Gratuity[1]	-	-
Compensated absences[2]	36.28	39.34
Total	**36.28**	**39.34**
Current:		
Provision for employee benefits:		
Gratuity[1]	-	-
Compensated absences[2]	16.26	14.27
Provision for Warranty[3]	95.28	64.78
Total	**111.54**	**79.05**

Notes:

1 Refer note 35(a) and Note 7 for further disclosure related to employee benefit obligations / plan assets.

2 Refer note 35(b) for further disclosure related to employee benefit obligations.

3 Refer note 36(I) for movement in these provisions.

18 Deferred tax liabilities/(assets) (net)

Particulars		As at March 31, 2026	As at March 31, 2025
Tax effects of items constituting deferred tax liabilities			
Difference between written down value of property, plant and equipment and intangible assets as per books of accounts and income-tax		207.82	200.95
Difference between written down value of Right of Use Assets as per books of accounts and income-tax		-	8.03
	Total (a)	**207.82**	**208.98**
Tax effects of items constituting deferred tax assets			
Lease liabilities		-	(8.72)
Provision for employee benefits		(13.22)	(13.50)
Provision for Bonus		(15.46)	(15.07)
MSME Payable 43B (h)		(237.56)	(314.17)
Provision for Interest on MSME		-	(24.46)
Provision for Warranty		(23.98)	(16.30)
Provision/impairment for doubtful receivables, loans and advances		(249.80)	(137.59)
	Total (b)	**(540.02)**	**(529.81)**
Deferred tax liabilities/(assets)	**Net (a-b)**	**(332.20)**	**(320.83)**

Note:

19 Other liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Current:		
Contract Liabilities		
- Advance from customers	1,733.18	2,357.48
- Others[1]	1,343.89	1,208.85
Unsettled CSR Expenditure	143.83	56.04
Statutory dues	1,901.08	1,111.03
	5,121.98	**4,733.40**

Note:

1 Represents provision for liquidated damages.

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20 Trade payables

Particulars	As at March 31, 2026	As at March 31, 2025
Total outstanding dues of micro enterprises and small enterprises (refer note (ii) below)	1,271.88	1,370.22
Total outstanding dues to creditors other than micro enterprises and small enterprises	8,732.34	5,881.59
Total	10,004.22	7,251.81

Notes:

i) **Trade payables ageing schedule as at March 31, 2026**

Particulars	Not due	Outstanding for following periods from due date of payment				Total
		Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	
Un-disputed						
Total outstanding dues of micro enterprises and small enterprises	1,018.95	246.71	6.09	0.04	0.09	1,271.88
Total outstanding due of creditors other than micro enterprises and small enterprises	4,184.22	4,518.98	1.84	3.79	23.51	8,732.34
Disputed						
Total outstanding dues of micro enterprises and small enterprises	-	-	-	-	-	-
Total outstanding due of creditors other than micro enterprises and small enterprises	-	-	-	-	-	-
	5,203.17	4,765.69	7.93	3.83	23.60	10,004.22

Trade payables ageing schedule as at March 31, 2025

Particulars	Not due	Outstanding for following periods from due date of payment				Total
		Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	
Un-disputed						
Total outstanding dues of micro enterprises and small enterprises	1,135.62	229.62	1.74	1.35	1.89	1,370.22
Total outstanding due of creditors other than micro enterprises and small enterprises	4,939.90	898.64	6.53	15.43	21.09	5,881.59
Disputed						
Total outstanding dues of micro enterprises and small enterprises	-	-	-	-	-	-
Total outstanding due of creditors other than micro enterprises and small enterprises	-	-	-	-	-	-
	6,075.52	1,128.26	8.27	16.78	22.98	7,251.81

ii) **Disclosures required under Micro, Small and Medium Enterprises Development ('MSMED') Act, 2006:**
Information as required to be furnished as per section 22 of the Micro, Small and Medium Enterprises Development ('MSMED') Act, 2006 as at reporting date is given below. This information has been determined to the extent such parties have been identified on the basis of information available with the Company.

Particulars	As at March 31, 2026	As at March 31, 2025
Principal amount and interest due thereon remaining unpaid to any supplier covered under MSMED Act, 2006:		
Principal *	1,564.94	1,410.87
Interest	189.93	97.19
The amount of interest paid by the buyer in terms of section 16, of the MSMED Act, 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting period/year	-	-
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under MSMED Act, 2006	65.74	85.60
The amount of interest accrued and remaining unpaid at the end of each accounting period / year	189.93	97.19
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of the MSMED Act, 2006	-	-

* also refer foot note 3 of Note 21.

iii) Refer note 37 for disclosure of fair values in respect of financial liabilities measured at amortised cost and analysis of their maturity profiles.
iv) Refer note 40 for disclosure of related party balances as at each reporting dates.

21 Other financial liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Non-current:		
Amount Payable to Customer[4]	1,170.87	1,170.87
	1,170.87	1,170.87
Current:		
Retention Money - Supplier	1,266.37	635.07
Amount due to Capital Goods Vendor[3]	297.48	40.65
Employee related payables[5]	756.62	398.75
Other Payables[6]	277.39	182.45
	2,597.86	1,256.92

Notes:

1 Refer note 40 for disclosure of related party balances as at each reporting dates.
2 Refer note 37 for disclosure of fair values in respect of financial liabilities measured at amortised cost and analysis of their maturity profiles.
3 Include amount payable to MSME Vendor Rs. 293.06 lakhs on 31.03.2026 and Rs. 40.65 lakhs on 31.03.2025.
4 Represents payable to customer includes the amount received by the order of court dated 08th February 2019 against the bank guarantee i.e 110% of the awarded amount and the same is under litigation and accordingly subject to final order by the Honourable High court of Delhi
5 Amount includes Director Remuneration.
6 Others including Interest on MSME Payables Rs. 189.93 lakhs on 31.03.2026 and Rs. 97.19 lakhs on 31.03.2025

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22 Revenue from operations

	Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
a)	Revenue from sale of goods		
	Domestic		
	Manufactured Goods	51,911.56	37,377.84
	Traded Goods	10,000.89	4,175.68
	Export		
	Manufactured Goods	29.77	-
b)	Revenue from sale of services		
	Domestic		
	Sale of Services	3,358.20	3,430.60
c)	Other operating revenue		
	Sale of scrap	83.42	77.11
		65,383.84	**45,061.23**

Notes:

1 Refer note 33 for disaggregation of revenue from operations and other disclosures as per Ind AS 115.

23 Other income

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest income	794.59	605.96
Other non-operating income		
- Foreign currency transactions and translations (net)	-	22.06
- Gain on sale of property, plant and equipment (net)	-	4.70
- Provision written back	60.52	30.78
- Credit Balance written back	47.21	-
- Miscellaneous income	-	4.77
	902.32	**668.27**

24 Cost of materials consumed

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Raw materials, packing materials and components		
Opening stock	2,142.86	1,422.98
Add: Purchases	39,513.49	22,720.08
Less: Closing stock	4,518.92	2,142.86
	37,137.43	**22,000.20**

25 Purchases of stock-in-trade

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Purchases	7,510.08	3,667.99
	7,510.08	**3,667.99**

26 Changes in inventories of finished goods, work-in-progress and stock-in-trade

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
a) Inventories at the beginning of the year:		
Finished goods	113.43	3,208.95
Stock-in-trade	107.92	44.75
Work-in-progress	1,969.64	3,681.71
	2,190.99	**6,935.41**
b) Inventories at the end of the year:		
Finished goods	37.64	113.43
Stock-in-trade	333.37	107.92
Work-in-progress	6,505.44	1,969.64
	6,876.45	**2,190.99**
Net (increase) / decrease	**(4,685.46)**	**4,744.42**

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27 Employee benefits expense

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Salaries, wages, bonus, commission and other benefits	3,908.90	2,262.90
Contribution to provident and other funds	118.73	103.54
Staff welfare expense	33.37	22.53
	4,061.00	2,388.97

Notes:
1 Refer note 40 for disclosures of related party transactions.
2 Refer note 35(a) and 35(b) for further disclosure related to employee benefit obligations.

28 Finance cost

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest expense on:		
- Loan from banks	150.29	120.11
- Loan from others	312.79	198.31
- Lease liabilities	1.36	4.16
- On Statutory Dues	129.44	130.56
- MSME Payables	92.74	50.70
Other borrowing costs	603.98	435.70
	1,290.60	939.54

29 Depreciation and amortisation expense

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Depreciation of property, plant and equipment (refer note 3)	235.84	227.45
Depreciation of right-of-use assets (refer note 4)	31.91	31.91
Amortisation of intangible assets (refer note 5)	29.43	30.10
	297.18	289.46

30 Other expenses

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Power and fuel	355.01	224.81
Consumption of Stores, Spares & Packing Material	50.87	60.97
Labour Job Work	101.89	92.25
Freight and forwarding	528.52	575.19
Lease rent[1]	30.28	43.49
Repair and maintenance:		
- Plant and machinery	249.79	211.35
- Buildings	100.25	63.54
- Others	70.48	46.62
Rates and taxes	208.03	172.64
Insurance	62.02	49.25
Advertisement and business promotion	40.36	38.71
Testing Expenses	121.94	157.53
Travelling and conveyance	200.78	177.63
Legal and professional charges	286.71	368.41
Payments to the auditors:		
- As statutory auditors	15.00	13.05
- For certification and other matters	11.50	-
- Audit Out of Pocket Exp.	0.99	-
Corporate social responsibility (refer note 39)	97.79	56.04
Foreign currency transactions and translations (net)	20.47	-
Professional Fees to director Including Sitting Fees	7.30	322.00
Warranty Expenses	44.69	55.44
Loss on Discard of Fixed Assets	26.91	-
Expected credit allowance recognised	445.85	-
Miscellaneous	241.53	190.92
	3,318.96	2,919.84

Notes:
1 Refer note 40 for disclosures of related party transactions.

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31 Tax expense

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
The income tax expense consist of the following:		
Tax expense:		
Current tax	4,727.00	2,572.00
Income tax relating to earlier years	(323.72)	(2.05)
Deferred tax (net)	(10.59)	(310.89)
Total tax expense recognised in statement of profit and loss (A)	**4,392.69**	**2,259.06**
Tax impact recognised in other comprehensive income on remeasurement gain on defined benefit plans (C)	(0.78)	(3.58)
Total (A+B+C)	**4,391.91**	**2,255.48**

a) Reconciliation of tax expense applicable to loss before tax at the latest statutory enacted tax rate to income tax expense reported is as follows:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Profit for the year	17,356.37	8,779.08
	25.168%	25.168%
At statutory income tax rate of 25.168%	4,368.25	2,209.52
Adjustments on account of:		
Permanent Disallowance	67.93	47.65
Tax impact on Ind As conversion	-	-
Other adjustments	279.44	0.36
Income tax relating to earlier years	(323.72)	(2.05)
Total tax expense (A)	**4,391.90**	**2,255.48**

b) Movement in deferred tax (assets)/liabilities for the year ended March 31, 2026:

Particulars	As at March 31, 2025	Charged/(credited) to statement of profit and loss	(Charged)/credited to other comprehensive income	As at March 31, 2026
Deferred tax liabilities on account of:				
Difference between written down value of property, plant and equipment and intangible assets as per books of accounts and income-tax	200.95	6.87	-	207.82
Right of use assets	8.03	(8.03)	-	-
Total deferred tax liabilities:	**208.98**	**(1.16)**	**-**	**207.82**
Deferred tax assets on account of:				
Lease liabilities	8.72	(8.72)	-	-
Provision for employee benefits	13.50	(1.06)	0.78	13.22
Provision for Bonus	15.07	0.39	-	15.46
MSME Payable 43B(h)	314.17	(76.61)	-	237.56
Provision for Interest on MSME	24.46	(24.46)	-	-
Provision for Warranty	16.30	7.68	-	23.98
Provision/impairment for doubtful receivables, loans and advances	137.59	112.21	-	249.80
Total deferred tax assets:	**529.81**	**9.43**	**0.78**	**540.02**
Net deferred tax liabilities/(assets) reflected in the balance sheet	**(320.83)**	**(10.59)**	**(0.78)**	**(332.20)**

Movement in deferred tax (assets)/liabilities for the year ended March 31, 2025:

Particulars	As at March 31, 2024	Charged/(credited) to statement of profit and loss	(Charged)/credited to other comprehensive income	As at March 31, 2025
Deferred tax liabilities on account of:				
Difference between written down value of property, plant and equipment and intangible assets as per books of accounts and income-tax	188.10	12.85	-	200.95
Right of use assets	16.06	(8.03)	-	8.03
Total deferred tax liabilities:	**204.16**	**4.82**	**-**	**208.98**
Deferred tax assets on account of:				
Lease liabilities	16.73	(8.01)	-	8.72
Provision for employee benefits	11.50	(1.58)	3.58	13.50
Provision for Bonus	13.82	1.25	-	15.07
MSME Payable 43B(h)	-	314.17	-	314.17
Provision for Interest on MSME	11.70	12.76	-	24.46
Provision for Warranty	11.42	4.88	-	16.30
Provision/impairment for doubtful receivables, loans and advances	145.33	(7.74)	-	137.59
Total deferred tax assets:	**210.50**	**315.73**	**3.58**	**529.81**
Net deferred tax liabilities/(assets) reflected in the balance sheet	**(6.34)**	**(310.91)**	**(3.58)**	**(320.83)**

32 Earning per share ('EPS')

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Profit for the year attributable to share holders	12,963.68	6,520.02
Profit attributable to share holders	**12,963.68**	**6,520.02**
Weighted average number of shares outstanding at the end of the year (in numbers)	74440000	74440000
Weighted average number of shares adjusted for the effect of above outstanding at the end of the year (in numbers)	**74440000**	**74440000**
Earning Per Share (in ₹)		
- Basic	17.41	8.76
- Diluted	17.41	8.76

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33 Disclosures of revenue from contracts with customers as per Ind AS 115

	Particulars		For the year ended March 31, 2026	For the year ended March 31, 2025
A	**Reconciliation of revenue recognised in statement of profit and loss with contracted price**			
	Revenue as per contracted price		65,383.84	45,061.23
	Less: Rebates and discounts		-	-
	Total revenue from contract with customers		**65,383.84**	**45,061.23**
B	**Timing of revenue recognition**			
	Goods transferred at a point in time		62,025.64	41,630.63
	Services transferred at a point in time	#	3,358.20	3,430.60
	Total revenue from contract with customers		**65,383.84**	**45,061.23**
C	**Contract balances**			
	- Contract assets		21,078.43	19,478.33
	- Contract liabilities[1]		3,077.07	3,566.33

1. a) The contract liabilities are in form advance received from customer for which the obligation of supply of goods and services is not completed at the year end and the transaction price allocated to remaining performance obligation (unsatisfied performance obligation) pertaining to sales of goods and services.
b) Liquidated damages represents the estimated cost the Group is likely to incur during defect liability period as per the contract obligations and in respect of completed construction contracts accounted under Ind AS 115 "Revenue from contracts with customers".

D	**Movement in contract liabilities**		
	Opening balance of contract liabilities	3,566.33	1,026.65
	Addition of contract liabilities for year	2,420.61	3,849.31
	Amount of revenue recognised against opening contract liabilities	(2,909.87)	(1,309.63)
	Closing balance of contract liabilities	**3,077.07**	**3,566.33**

E Geographical Revenue

The Company's main revenue is from sale of transformers, transmission and distribution of electric power.

Revenue from external customers	For the year ended March 31, 2026	For the year ended March 31, 2025
India	65,354.07	45,061.23
Outside India	29.77	-
Total revenue	**65,383.84**	**45,061.23**

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34 Commitments and contingencies

	Particulars	As at March 31, 2026	As at March 31, 2025
(a)	**Contingent liabilities (to the extent not provided for)^**		
	Claims / suits filed against the company not acknowledged as debts		
	Disputed tax liabilities in respect of pending cases:		
	Value Added Tax	64.54	12.65
	Goods & Services Tax	55.77	30.75
	Disputed non-tax liabilities in respect of pending cases:		
	Non-Tax	424.64	-
(b)	**Guarantee including letter of credit**	32,482.20	21,456.77
(c)	**Capital commitments**		
	Estimated amount of contracts remaining to be executed on capital account and not provided for	202.21	594.83

^The amount mentioned above excludes the amount under protest.

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35 Employee benefit obligations

a) Gratuity -defined benefit plans

In accordance with the provisions of Chapter V of the Code on Social Security, 2020 (notified with effect from 21 November 2025), which has repealed the Payment of Gratuity Act, 1972, the Company provides for gratuity, as defined benefit plan. The gratuity plan provides for a lump sum payment to the employees at the time of separation from the service on completion of vested year of employment. The liability of gratuity plan is provided based on actuarial valuation as at the end of each financial statement year based on which the Company.

A. Policy for recognizing actuarial gains and losses:

Actuarial gains and losses of defined benefit plan arising from experience adjustments and effects of changes in actuarial assumptions are immediately recognized in other comprehensive income. The defined benefit plan typically exposes the Company to actuarial risks such as investment risk, interest rate risk, longevity risk and salary risk.

Interest rate risk

A fall in the discount rate which is linked to the Government security rate will increase the present value of the liability requiring higher provision. A fall in the discount rate generally increases the mark to market value of the assets depending on the duration of asset.

Investment risk

The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds. If the return on plan asset is below this rate, it will create a plan deficit. Currently, for the plan in India, it has a relatively balanced mix of investments in government securities, and other debt instruments.

Longevity risk

Since the benefits under the plan is not payable for life time and payable till retirement age only, plan does not have any longevity risk.

Salary increase risk

The present value of the defined benefit plan liability is calculated by reference to the future salaries of members. As such, an increase in the salary of the members more than assumed level will increase the plan's liability.

B. The principal assumptions used for the purpose of the actuarial valuations for the funded plan were as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Discount rate	7.32%	6.79%
Future salary increase	7.00%	7.00%
Mortality rate	100% of IALM(2012-14)	100% of IALM(2012-14)
Retirement Age	58.00	58.00
Attrition / Withdrawal rates		
- Upto 30 years	5.00	5.00
- 31 - 44 years	3.00	3.00
- Above 44 years	2.00	2.00

C. Amounts recognised in the statement of profit and loss in respect of the defined benefit plan are as follows.

Particulars	For the year ended March 31, 2026	For the year ending March 31, 2025
Current service cost	43.38	38.13
Interest cost	26.20	24.78
Interest income on plan assets	(31.47)	(32.41)
Total expense recognised in the statement of profit and loss	**38.11**	**30.50**
Components of defined benefit cost recognised in the Other Comprehensive Income		
Actuarial (gains)/losses due to		
-change in demographic assumptions	-	-
-change in financial assumptions	18.01	(13.10)
-experience variance	(22.42)	(1.23)
Actuarial Gain /(loss) for the Year on Asset	1.32	0.09
	(3.09)	**(14.24)**

D. The amount included in the Balance Sheet arising from the Company's obligation in respect of the its defined benefit plan is as follows.

Particulars	As at March 31, 2026	As at March 31, 2025
Present value of defined benefit obligation as at the end of the year	417.73	385.79
Fair value of plan assets as at the end of the year	458.24	463.46
Net assets recognised in the balance sheet	**40.51**	**77.67**

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E. Movements in the present value of the defined benefit obligation and fair value of plan assets are as follows

Particulars	For the year ended March 31, 2026	For the year ending March 31, 2025
Change in defined benefit obligation		
Present value of defined benefit obligation as at the beginning of the year	385.79	343.74
Current service cost	43.38	38.13
Interest cost	26.20	24.78
Benefits paid	(42.05)	(35.19)
Actuarial loss / (gain)	4.41	14.33
Present value of defined benefit obligation at the end of the year	**417.73**	**385.79**
Change in fair Value of plan assets		
Fair Value of Plan Assets at beginning of the year	463.46	449.58
Employer Contribution	4.05	16.57
Actual / Expected Interest income of assets	32.78	33.78
Fund Management Charges	-	(1.28)
Benefits Pay-outs from plan	(42.05)	(35.19)
Fair Value of assets at the end of the year	**458.24**	**463.46**

F. Maturity profile of defined benefit obligation

Particulars	As at March 31, 2026	As at March 31, 2025
Within next 1 year	45.24	27.01
Between 2-6 years	141.04	153.21
More than 6 years	231.45	205.57

G. Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and employee turnover. The sensitivity analysis below, have been determined based on reasonably possible changes of the assumptions occurring at end of the reporting period, while holding all other assumptions constant. The result are given as below:

Discount rate		
Decrease in defined benefit obligation if discount rate increases by 0.50%	(16.44)	(15.72)
Increase in defined benefit obligation if discount rate decreases by 0.50%	17.72	16.96
Future salary increase		
Increase in defined benefit obligation if salary increases by 0.50%	16.37	16.32
Decrease in defined benefit obligation if salary decreases by 0.50%	(15.31)	(15.27)

The sensitivity analysis have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant and may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of another as some of the assumption may be correlated. Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the balance sheet date ,which is the same method as applied in calculating the defined benefit obligation as recognised in the balance sheet. There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior years.

Defined contribution plan

Particulars	For the year ended March 31, 2026	For the year ending March 31, 2025
Employer's contribution to Gratuity Expense*	38.11	30.50

**included in note 27 - Employee benefit expenses under 'Salary, wages, bonus, commission & other benefits'.*

H) On November 21, 2025 the Government of India notified four labour codes i.e. the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 ("New Labour Code") consolidating 29 existing labour laws. The Ministry of Labour & Employment published Central Rules (including draft rules) and FAQs to enable assessment of financial impact due to these changes in regulations. Based on information available and guidance provided by the Institute of Chartered Accountants of India, the Company has assessed impact of these changes and is of the view that there is no material financial impact. It continues to monitor the developing regulatory scenario, including finalisation of Central / State Rules and clarifications from the Government on other aspects of labour codes. The accounting effect of such developments, if any, shall be appropriately considered.

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(All amounts are in Indian ₹ lakh except share data and as stated)

35 Employee benefit obligations

b) Earned Leave - long term employee benefit plan

A. Policy for recognizing actuarial gains and losses:

Actuarial gains and losses of defined benefit plan arising from experience adjustments and effects of changes in actuarial assumptions are immediately recognized in other comprehensive income. The defined benefit plan typically exposes the Company to actuarial risks such as investment risk, interest rate risk, longevity risk and salary risk.

Interest rate risk

A fall in the discount rate which is linked to the Government security rate will increase the present value of the liability requiring higher provision. A fall in the discount rate generally increases the mark to market value of the assets depending on the duration of asset.

Investment risk

The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds. If the return on plan asset is below this rate, it will create a plan deficit. Currently, for the plan in India, it has a relatively balanced mix of investments in government securities, and other debt instruments.

Longevity risk

Since the benefits under the plan is not payable for life time and payable till retirement age only, plan does not have any longevity risk.

Salary increase risk

The present value of the defined benefit plan liability is calculated by reference to the future salaries of members. As such, an increase in the salary of the members more than assumed level will increase the plan's liability.

B. The principal assumptions used for the purpose of the actuarial valuations for the funded plan were as follows:

Particulars	**As at March 31, 2026**	**As at March 31, 2025**
Discount rate	7.32%	6.79%
Future salary increase	7.00%	7.00%
Mortality rate	100% of IALM(2012-14)	100% of IALM(2012-14)
Retirement Age	58.00	58.00
Attrition / Withdrawal rates		
- Upto 30 years	5.00	5.00
- 31 - 44 years	3.00	3.00
- Above 44 years	2.00	2.00
Rate of Leave Availment (per annum)	2.50%	2.50%
Rate of Leave Encashment during employment (per annum)	5.00	5.00

C. Amounts recognised in the statement of profit and loss in respect of the defined benefit plan are as follows.

Particulars	**As at March 31, 2026**	**As at March 31, 2025**
Current service cost	9.55	10.55
Interest cost	3.64	3.29
Total expense recognised in the statement of profit and loss	**13.19**	**13.84**
Components of defined benefit cost recognised in the statement of profit and loss		
Actuarial (gains)/losses due to		
-change in financial assumptions	(2.12)	1.67
-Experience Adjustment	5.14	5.32
	3.02	**6.99**

D. The amount included in the Balance Sheet arising from the Company's obligation in respect of the its defined benefit plan is as follows.

Particulars	**As at March 31, 2026**	**As at March 31, 2025**
Present value of defined benefit obligation as at the end of the year	52.54	53.60
Net liability recognised in the balance sheet	**52.54**	**53.60**

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(All amounts are in Indian ₹ lakh except share data and as stated)

E. Movements in the present value of the defined benefit obligation and fair value of plan assets are as follows

Particulars	As at March 31, 2026	As at March 31, 2025
Change in defined benefit obligation		
Present value of defined benefit obligation as at the beginning of the year	53.60	45.70
Current service cost	9.55	10.55
Interest cost	3.64	3.29
Benefits paid	(17.27)	(12.93)
Actuarial loss / (gain)	3.02	6.99
Present value of defined benefit obligation at the end of the year	**52.54**	**53.60**

F. Maturity profile of defined benefit obligation

Particulars	As at March 31, 2026	As at March 31, 2025
Within next 1 year	16.26	14.27
Between 2-6 years	13.83	15.42
More than 6 years	22.45	23.91

G. Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and employee turnover. The sensitivity analysis below, have been determined based on reasonably possible changes of the assumptions occurring at end of the reporting period, while holding all other assumptions constant. The result are given as below:

Discount rate		
Decrease in defined benefit obligation if discount rate increases by 0.50%	(1.84)	(1.97)
Increase in defined benefit obligation if discount rate decreases by 0.50%	1.99	2.14
Future salary increase		
Increase in defined benefit obligation if salary increases by 0.50%	1.98	2.12
Decrease in defined benefit obligation if salary decreases by 0.50%	(1.85)	(1.97)

The sensitivity analysis have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant and may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of another as some of the assumption may be correlated. Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the balance sheet date ,which is the same method as applied in calculating the defined benefit obligation as recognised in the balance sheet. There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior years.

Defined contribution plan

Particulars	As at March 31, 2026	As at March 31, 2025
Employer's contribution to Leave Encashment*	16.21	20.83

**included in note 27 - Employee benefit expenses under 'Salary, wages, bonus, commission & other benefits'.*

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36 Disclosures as per Ind AS 37

I. Other provisions:

The Company warrants that their products will perform in all material respects in accordance with the standard specifications during the warranty period. Provision for warranty is recognized for expected warranty claims on products sold which are under warranty as the end of current year. The table above gives information about movement in warranty provisions. The movement in the provision is as follows:

Provision for warranty

Particulars	As at March 31, 2026	As at March 31, 2025
Balance at the beginning of the year	**64.78**	**45.39**
Provision / (Reversal) during the year	44.69	55.44
Utilised during the year	(14.19)	(36.05)
Balance at the end of the year	**95.28**	**64.78**

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(All amounts are in Indian ₹ lakh except share data and as stated)

37 Fair value measurement and financial instruments

a. Financial instruments – by category and fair values hierarchy

The following table shows the carrying amounts and fair value of financial assets and financial liabilities, including their levels in the fair value hierarchy.

(i) As on March 31, 2026

Particulars	Carrying value				Fair value measurement inputs		
	Note	FVTPL	Amortised cost	Total	Level 1	Level 2	Level 3
Financial assets							
Non-current							
- Other financial assets	7	-	2,549.33	2,549.33	-	-	2,549.33
Current							
- Trade receivables*	11	-	21,078.43	21,078.43	-	-	21,078.43
- Cash and cash equivalents*	12	-	0.20	0.20	-	-	0.20
- Bank balances other than cash and cash equivalents*	13	-	9,552.92	9,552.92	-	-	9,552.92
- Loans*	6	-	8.49	8.49	-	-	8.49
- Other financial assets*	7	-	9,588.48	9,588.48	-	-	9,588.48
Total		-	42,777.85	42,777.85	-	-	42,777.85
Financial liabilities							
Non-current							
- Lease liabilities#	4	-	-	-	-	-	-
- Other financial liabilities	21	-	1,170.87	1,170.87	-	-	1,170.87
- Borrowings#	16	-	1,443.88	1,443.88	-	-	1,443.88
Current							
- Borrowings#	16	-	2,459.99	2,459.99	-	-	2,459.99
- Lease liabilities#	4	-	-	-	-	-	-
- Trade payables*	20	-	10,004.22	10,004.22	-	-	10,004.22
- Other financial liabilities*	21	-	2,597.86	2,597.86	-	-	2,597.86
Total		-	17,676.82	17,676.82	-	-	17,676.82

(ii) As on March 31, 2025

Particulars	Carrying value				Fair value measurement inputs		
	Note	FVTPL	Amortised cost	Total	Level 1	Level 2	Level 3
Financial assets							
Non-current							
- Other financial assets	7	-	1,987.29	1,987.29	-	-	1,987.29
Current							
- Trade receivables*	11	-	19,478.33	19,478.33	-	-	19,478.33
- Cash and cash equivalents*	12	-	25.56	25.56	-	-	25.56
- Bank balances other than cash and cash equivalents*	13	-	8,541.98	8,541.98	-	-	8,541.98
- Loans*	6	-	4.26	4.26	-	-	4.26
- Other financial assets*	7	-	3,809.50	3,809.50	-	-	3,809.50
Total		-	33,846.92	33,846.92	-	-	33,846.92
Financial liabilities							
Non-current							
- Lease liabilities#	4	-	-	-	-	-	-
- Other financial liabilities	21	-	1,170.87	1,170.87	-	-	1,170.87
- Borrowings#	16	-	603.40	603.40	-	-	603.40
Current							
- Borrowings#	16	-	2,623.10	2,623.10	-	-	2,623.10
- Lease liabilities#	4	-	34.64	34.64	-	-	34.64
- Trade payables*	20	-	7,251.81	7,251.81	-	-	7,251.81
- Other financial liabilities*	21	-	1,256.92	1,256.92	-	-	1,256.92
Total		-	12,940.74	12,940.74	-	-	12,940.74

The Company's borrowings and lease liabilities have fair values that approximate to their carrying amounts as they are based on the net present value of the anticipated future cash flows using rates currently available for debt on similar terms, credit risk and remaining maturities.

* The carrying amounts of trade receivables, loans, cash and cash equivalents, other current financial assets, trade payables, and other financial liabilities approximates the fair values, due to their short-term nature.

Other notes:
There has been no transfer between level 1, level 2 and level 3 for the year ended March 31, 2026, year ended March 31, 2025.

Description of significant unobservable inputs to valuations for material investments for level 3 items for the year ended March 31, 2026, year ended March 31, 2025.

Significant unobservable inputs	Relationship of unobservable Inputs to fair value
Weighted average cost of capital (WACC)	A slight change in the WACC used in isolation would result in change in fair value.

Valuation techniques used to determine fair values:

Specific valuation techniques used to value financial instruments include:
-The use of quoted market prices or dealer quotes for similar instruments.
-The fair value of financial Instrument that are not traded in an active market is determined using valuation technique. The Company uses its judgement to select a method and make assumptions that are mainly based on market conditions existing at the end of each reporting year.

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(All amounts are in Indian ₹ lakh except share data and as stated)

b. Financial risk management

The Company has exposure to the following risks arising from financial instruments:
• Credit risk;
• Liquidity risk;
• Market risk

Risk management framework

The Board of Directors is responsible for reviewing the risk management policies and ensuring its effectiveness.
The Company's risk management policies are established to identify and analyse the risks faced by the Company to set appropriate risk limits and controls and to monitor risks and adherence to limits. Risk management policies are reviewed regularly to reflect changes in the market conditions and the business activities. The Board of Directors oversees how management monitors compliance risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risk faced by the business.

The Board of Directors has overall responsibility for the establishment and oversight of the risk management framework. The Board of Directors has established a risk management policy to identify and analyze the risks, to set appropriate risk limits and controls, and to monitor risk and adherence to limits. Risk management systems are reviewed periodically to reflect changes in market conditions and the business activities.

Risk	Exposure arising from	Measurement	Management
Credit risk	Cash and cash equivalents, trade receivables, loans and financial assets measured at amortised cost	Ageing analysis	Bank deposits, diversification of asset base, and credit limits.
Liquidity risk	Borrowings and other financial liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities
Market risk			
- Interest risk	Borrowings	Sensitivity analysis	
- Currency risk	Trade receivables and trade payables	Sensitivity analysis	

i. Credit risk

The maximum exposure to credit risks is represented by the total carrying amount of these financial assets in the balance sheet:

Particulars	As at March 31, 2026	As at March 31, 2025
(i) Loans	8.49	4.26
(ii) Trade receivables ^	20,494.58	17,611.53
(iii) Cash and cash equivalents &	0.16	24.37
(iv) Bank balances other than cash and cash equivalents	9,552.92	8,541.98
(v) Other financial assets	12,137.81	5,796.79

^ Excluding Secured Trade Receivable

& Excluding Cash on Hand

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations.

Credit risk on cash and cash equivalents and bank deposits (shown under bank balances other than cash and cash equivalents, above) and other financial assets is limited as the Company generally invests in deposits with banks with high credit ratings assigned by domestic credit rating agencies. Bank balances are subject to credit risk arising from the possibility that the counterparty may not be able to meet its contractual obligations.

The Company closely monitors the credit-worthiness of the receivables through internal systems that are configured to define credit limits of customers, thereby, limiting the credit risk to pre-calculated amounts.

Expected credit loss with respect to Trade Receivables & Retention Money with Customer

With respect to Trade Receivables & Retention Money with Customer, based on internal assessment which is driven by the historical experience/ current facts available in relation to default and delays in collection thereof, the credit risk for trade receivables is considered low. The Company estimates its allowance for trade receivable using lifetime expected credit loss.

Changes in the loss allowance in respect of Trade Receivables & Retention Money with Customer	As at March 31, 2026	As at March 31, 2025
Balance at the beginning of the year	546.67	577.45
Movement for allowance for expected credit loss recognised in P&L	445.85	(30.78)
Balance at the end of the year	**992.52**	**546.67**

Trade receivables - Exposure to credit risk by geographic region	As at March 31, 2026	As at March 31, 2025
India ^	20,494.58	17,611.53
Other regions	-	-
Total	20,494.58	17,611.53

^ Excluding Secured Trade Receivable

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(All amounts are in Indian ₹ lakh except share data and as stated)

(ii) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. Typically the Company ensures that it has sufficient cash on demand to meet expected operational expenses, servicing of financial obligations. In addition, the Company has concluded arrangements with well reputed banks, and has unused lines of credit that could be drawn upon, should there be a need. The Company invests its surplus funds in bank fixed deposits and liquid investments.

The Company's liquidity management process as monitored by management, includes the following:
- Day to day funding, managed by monitoring future cash flows to ensure that requirements can be met.
- Maintaining rolling forecasts of the Company's liquidity position on the basis of expected cash flows.
- Maintaining diversified credit lines.

The following tables detail the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The amounts are gross and undiscounted, and include contractual interest payments. The contractual maturity is based on the earliest date on which the Company may be required to pay.

As at March 31, 2026		**Contractual cash flows**			
Non-derivative financial liabilities	**Carrying amount**	**0-1 year**	**1-5 years**	**>5 years**	**Total**
(i) Borrowings	3,903.87	2,459.99	1,425.67	18.21	3,903.87
(ii) Lease liabilities	-	-	-	-	-
(iii) Trade payables	10,004.22	10,004.22	-	-	10,004.22
(iv) Other financial liabilities	3,768.73	2,597.86	1,170.87	-	3,768.73
	17,676.82	15,062.07	2,596.54	18.21	17,676.82
As at March 31, 2025		**Contractual cash flows**			
Non-derivative financial liabilities	**Carrying amount**	**0-1 year**	**1-5 years**	**>5 years**	**Total**
(i) Borrowings	3,226.50	2,623.10	474.48	128.92	3,226.50
(ii) Lease liabilities	34.64	36.00	-	-	36.00
(iii) Trade payables	7,251.81	7,251.81	-	-	7,251.81
(iv) Other financial liabilities	2,427.79	1,256.92	1,170.87	-	2,427.79
	12,940.74	11,167.83	1,645.35	128.92	12,942.10

(iii) Market risk

Market risk is the risk that changes in market prices – e.g. foreign exchange rates, interest rates and equity prices – will affect the Company's income or the value of its holdings of financial instruments. The value of a financial statement instrument may change as a result of changes in the interest rates, foreign exchange rates and other market changes that affect market risk sensitive instruments. Market risk is attributable to all market risk sensitive financial instruments including cash and cash equivalents, foreign currency receivables and payables. The Company's is exposed to market risk primarily related to foreign exchange rate risk (currency risk) and the market value of its investments. Thus, the Company's exposure to market risk is a function of investing activities and revenue generating and operating activities in foreign currencies.

a. **Exposure to interest rate risk**

The exposure of the Company's borrowing to interest rate changes as reported to the management at the end of the reporting years are as follows:

Particulars	**As at March 31, 2026**	**As at March 31, 2025**
Variable rate borrowings	3,887.85	3,165.71

Sensitivity

Profit or loss is sensitive to higher/lower interest expense from borrowings as a result of changes in interest rates.

- Impact on profit	**For the year ended March 31, 2026**	**For the year ended March 31, 2025**
Interest rates – increase by 100 basis points	(38.88)	(31.66)
Interest rates – decrease by 100 basis points	38.88	31.66
- Impact on other equity	**For the year ended March 31, 2026**	**For the year ended March 31, 2025**
Interest rates – increase by 100 basis points	(29.09)	(23.69)
Interest rates – decrease by 100 basis points	29.09	23.69

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b. Currency risk

Currency risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company is exposed to the effects of fluctuation in the prevailing foreign currency exchange rates on its financial position and cash flows. Exposure arises primarily due to exchange rate fluctuations between the functional currency and other currencies from the Company 's operating, investing and financing activities.

Exposure to Foreign currency risk

The summary of quantitative data about the Company's exposure to currency risk, as expressed in ₹ are as below:

All amounts in respective currencies as mentioned (in lakhs)

Particulars	Currency	As at March 31, 2026		As at March 31, 2025	
		Amount (in foreign currency)	Amount (in ₹)	Amount (in foreign currency)	Amount (in ₹)
Financial Liabilities					
Trade payables	USD	0.16	14.67	0.16	13.26
Trade payables	GBP	-	0.09	-	-
Total financial liabilities		**0.16**	**14.76**	**0.16**	**13.26**
Financial Assets					
Trade receivables	USD	0.33	31.24	-	-
Total financial assets		**0.33**	**31.24**	-	-

Sensitivity analysis

The following table details the Company's sensitivity to a 5% increase in the ₹ against the relevant foreign currencies. 5% is the rate used in order to determine the sensitivity analysis considering the past trends and expectation of the management for changes in the foreign currency exchange rate. The sensitivity analysis includes the outstanding foreign currency denominated monetary items and adjusts their translation at the period end for a 5% change in foreign currency rates. A positive number below indicates an increase in profit or equity where the ₹ increases 5% against the relevant currency.

5% loss depreciation/5% loss appreciation in ₹ against following foreign currencies:

Trade payables*	For the year ended March 31, 2026	For the year ended March 31, 2025
- Impact on profit		
USD	0.73	0.66
GBP	-	-
- Impact on other equity	For the year ended March 31, 2026	For the year ended March 31, 2025
USD	0.55	0.50
GBP		

Trade receivables*	For the year ended March 31, 2026	For the year ended March 31, 2025
- Impact on profit	1.56	-
- Impact on other equity	1.17	-

** A 5% decrease in the ₹ against the above currencies as at March 31, 2026 and March 31, 2025 would have the equal but opposite effect on the above currencies to the amounts shown above, on the basis that all other variables remain constant.*

38 Capital management

The Company manages its capital so as to safeguard its ability to continue as a going concern and to optimise returns to its shareholders. The capital structure is based on management's judgement of its strategic and day-to-day needs with a focus on total equity so as to maintain stakeholders' confidence. The Company monitors capital using a ratio of 'Net Debt' to 'Total Equity'. For this purpose, Net Debt is defined as total borrowings less cash and cash equivalents, other bank balances and non-lien bank deposits. Total equity comprises of equity share capital and other equity. The Company is not subject to any externally imposed capital requirements. During the period/year, no significant changes were made in the objectives, policies or processes relating to the management of the Company's capital structure.

The net debt to total equity ratio is as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Borrowings	3,903.87	3,226.50
Total borrowings (a)	**3,903.87**	**3,226.50**
Less: Cash and cash equivalents	0.20	25.56
Less: Other bank balances	4,809.22	5,140.47
Total (b)	**4,809.42**	**5,166.03**
Net debt (a-b)	**(905.55)**	**(1,939.53)**
Equity share capital	1,488.80	401.48
Other equity	35,795.15	23,921.11
Total equity	**37,283.95**	**24,322.59**
Net debt to total equity ratio	**(0.02)**	**(0.08)**

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Kanohar Electricals Limited
Notes to the financial statements for the year ended March 31, 2026
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39 Details of Corporate Social Responsibility ('CSR') expenditure

In accordance with the provisions of section 135 of the Act, CSR spent is at least two percent of average net profits made during the three immediately preceding financial years in pursuance of its CSR policy, shall be ensured . Basis the recommendation of CSR committee, the Board of Directors of the Company had approved 'Ongoing projects - Skill Development Program for underprivileged youth' and 'Other than Ongoing - Health, care and special education of intellectually disabled children' for carrying out CSR activities as per the Schedule VII of the Act. Details of the same as follows:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Amount required to be spent during the year	97.79	56.04
Amount of expenditure incurred on during the year :		
- (i) Construction/acquisition an asset	-	-
- (ii) On purposes other than (i) above	10.00	-
	10.00	-
Shortfall/(excess) carried forward to the next year	**87.79**	**56.04**
Amount recognised in the statement of profit and loss	97.79	56.04

Reason for shortfall/ Excess:

For FY 2025-26, the shortfall amount deposited in Separate account in April 2026 of Rs. 87.68 lakhs partains to Ongoing projects and Rs. 0.11 lakhs pertains to Non-Ongoing project paid in June 2026 in PM Cares as per Schedule VII of the Act.

For FY 2024-25, the shortfall amount deposited in Separate account in April 2025

Nature of CSR activities:

Ongoing projects - Skill Development Program for underprivileged youth
Other than Ongoing - Health, care and special education of intellectually disabled children

Details of CSR expenditure under Section 135(5) of the Act in respect of unspent amount for ongoing projects:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Amount required to be spent during the year	97.79	56.04
Amount spent during the year	10.00	-
Amount deposited in specified fund of Schedule VII of the Act	0.11	-
Closing unspent/(excess) spent balance	**87.68**	**56.04**

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KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

(All amounts are in Indian ₹ lakh except share data and as stated)

40 Related party disclosures

(i) Names of related parties and nature of relationship

(a) Key managerial personnel:

Mr Dinesh Singhal (w.e.f. 14.08.2025)	Chairman & Managing Director
Mr Adesh Singhal	Whole Time Director
Mr Brijesh Singhal ^	Whole Time Director
Mr Vivek Singhal	Whole Time Director
Mr Abhishek Singhal	Whole Time Director
Mr. Anil Girotra (w.e.f. 03.07.2025) #	Independent Director
Mr. Anil Bhardwaj (w.e.f. 03.07.2025)	Independent Director
Mr. Ashok Kumar Goel (w.e.f. 03.07.2025)	Independent Director
Mr. Ram Kumar Chugh (w.e.f. 03.07.2025)	Independent Director
Dr. Sangeeta Khorana (w.e.f. 03.07.2025)	Independent Director
Mr. Shiv Kumar Kamboj (w.e.f. 14.08.2025)	Chief Financial Officer
Mrs. Neha (w.e.f. 14.08.2025)	Company Secretary and Compliance Officer

^ Resigned w.e.f. 26.11.2025
# Resigned w.e.f. 08.10.2025

(b) Close Member of key managerial personnel, with whom there are transactions during the year:

Mr Pranav Singhal	Son of Mr Vivek Singhal
Mr Prakhar Singhal	under the guardianship of Mr Vivek Singhal
Ms Akshita Singhal	under the guardianship of Mr Abhishek Singhal
Ms Ishita Singhal	under the guardianship of Mr Abhishek Singhal
Mr Virat Singhal	Son of Mr Adesh Singhal
Mr Aditya Singhal	Son of Mr Adesh Singhal

(c) Enterprise over which key management personnel and their close member exercise significant influence

Virat Singhal & Associates
Aditya Singhal & Associates
Kanohar International Private Limited
Ganpati Softech Private Limited
Northstar Fixtures And Furniture Private Limited
K Sons Family Trust

(ii) Transactions with related parties:

	Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
(a)	**Rent Expenses**		
	Enterprise over which key management personnel and their close member exercise significant influence		
	Ganpati Softech Private Limited*	36.00	36.00
	Northstar Fixtures And Furniture Private Limited	-	18.00
	Key Managerial Personnel and their Close Members		
	Brijesh Singhal	3.60	3.00
	* amount pertaining to Lease accounted as per Ind AS 116		
		39.60	**57.00**
(b)	**Fee for technical services**		
	Enterprise over which key management personnel and their close member exercise significant influence		
	Ganpati Softech Private Limited	48.00	24.00
		48.00	**24.00**
(c)	**Professional Charges**		
	Enterprise over which key management personnel and their close member exercise significant influence		
	Virat Singhal and Associates	-	68.94
	Aditya Singhal and Associates	-	68.68
		-	**137.62**

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KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

Kanohar Electricals Limited
Notes to the financial statements for the year ended March 31, 2026
(All amounts are in Indian ₹ lakh except share data and as stated)

(d) Remuneration

Key managerial personnel:		
Mr Dinesh Singhal	385.00	82.80
Mr Adesh Singhal	360.00	82.80
Mr Brijesh Singhal	177.86	82.80
Mr Vivek Singhal	335.00	81.00
Mr Abhishek Singhal	335.00	81.00
Mr. Shiv Kumar Kamboj	24.42	-
Mrs. Neha	7.57	-
	1,624.85	**410.40**
Close Member of key managerial personnel		
Mr Virat Singhal	45.36	-
Mr Aditya Singhal	42.78	-
	88.14	-

(e) Interest Expenses

Enterprise over which key management personnel and their close member exercise significant influence		
Kanohar International Private Limited	-	6.29
Key Managerial Personnel and their Close Members		
Dinesh Singhal	-	154.83
Pranav Singhal S/o Mr Vivek Singhal	-	6.34
Prakhar Singhal U/g Mr Vivek Singhal	-	6.00
Akshita Singhal U/g Mr Abhishek Singhal	-	7.03
Ishita Singhal U/g Mr Abhishek Singhal	-	7.03
	-	**187.52**

(f) Loan taken

Key Managerial Personnel and their Close Members		
Dinesh Singhal	-	1,144.00
	-	**1,144.00**

(g) Loan Repaid including of interest expenses

Key Managerial Personnel and their Close Members		
Dinesh Singhal	-	1,867.50
Pranav Singhal S/o Mr Vivek Singhal	-	77.14
Prakhar Singhal U/g Mr Vivek Singhal	-	72.99
Akshita Singhal U/g Mr Abhishek Singhal	-	85.55
Ishita Singhal U/g Mr Abhishek Singhal	-	85.55
Enterprise over which key management personnel and their close member exercise significant influence		
Kanohar International Private Limited	-	81.01
	-	**2,269.74**

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Chartered Accountants

KANOHAR ELECTRICALS LTD.
MEERUT

(All amounts are in Indian ₹ lakh except share data and as stated)

(h) Professional Fees to director Including Sitting Fees

Key managerial personnel:		
Mr Dinesh Singhal	-	74.00
Mr Adesh Singhal	-	74.00
Mr Brijesh Singhal	-	26.00
Mr Vivek Singhal	-	74.00
Mr Abhishek Singhal	-	74.00
Mr. Anil Girotra	0.45	-
Mr. Anil Bhardwaj	2.55	-
Mr. Ashok Kumar Goel	2.25	-
Mr. Ram Kumar Chugh	1.60	-
Dr. Sangeeta Khorana	0.45	-
	7.30	**322.00**

(iii) Year end balances

Particular	March 31, 2026	March 31, 2025
(a) Payable*		
Key managerial personnel:		
Mr Dinesh Singhal	124.43	63.99
Mr Adesh Singhal	120.83	52.51
Mr Brijesh Singhal	43.48	33.97
Mr Vivek Singhal	116.07	50.58
Mr Abhishek Singhal	115.58	2.60
Mr. Shiv Kumar Kamboj	1.32	-
Mrs. Neha	0.78	-
Dr. Sangeeta Khorana	0.09	-
	522.58	**203.65**
Close Member of key managerial personnel		
Mr Virat Singhal	2.70	-
Mr Aditya Singhal	2.60	-
	5.30	-

*This include amount payable on account of salary, professional fees, sitting fees, rent.

(b) Trade Payable

Enterprise over which key management personnel and their close member exercise significant influence		
Ganpati Softech Private Limited	7.56	28.36
Northstar Fixtures And Furniture Private Limited	-	6.10
Virat Singhal and Associates	-	5.43
Aditya Singhal and Associates	-	6.63
	7.56	**46.52**

KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

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41 The analytical ratios for the year ended March 31, 2026 and year ended March31, 2025 as applicable, are as below:

Ratio	Numerator	Denominator	For the year ended March 31, 2026	For the year ended March 31, 2025	Change for FY 25-26	Remarks* (FY 25-26)
Current ratio	current assets	current liabilities	2.50	2.20	13.89%	
Debt-equity ratio	Total debt [Including lease liabilities]	Total equity	0.10	0.13	-21.91%	
Debt service coverage ratio	Earnings available for debt service [Profit/(loss) after tax + Depreciation and amortisation+Impairment+finance cost+loss on sale of investment properties]	Debt service (Interest and lease payments+ short term lease liabilities)	3.89	2.15	80.55%	Increase in profit from Rs 6520.02 lacs to Rs 12963.68 lacs in FY 25-26 and decrease in short term borrowings from Rs 2623.1 lacs to Rs 2459.99 lacs
Return on equity	Net profit after tax	Average shareholder's equity [(opening shareholder's equity + closing shareholder's equity) /2]	0.42	0.31	35.99%	Increase in profit from Rs 6520.02 lacs to Rs 12963.68 lacs in FY 25-26
Inventory Turnover ratio	Cost of Goods Sold	Average Inventory	5.07	4.78	6.11%	
Trade receivable turnover ratio	Revenue From Operations	Average trade receivables	3.22	3.19	0.95%	
Trade payables turnover ratio	Net Credit Purchases	Average Trade Payables	5.45	4.01	35.94%	Increase in Purchases by Rs 20635.5 lacs and Increase in Average Creditors by Rs 2045.94 lacs
Net capital turnover ratio	Revenue From Operations	Average Working capital	2.48	2.98	-16.83%	
Net profit ratio	Net profit after taxes	Revenue From Operations	0.20	0.14	36.97%	Increase in profit by Rs 6443.66 lacs and Increase in Sales by Rs 20322.61 lacs
Return on capital employed	Earnings before interest and taxes	Tangible net worth-Total lease liabilities	0.45	0.35	27.98%	Increase in EBIT by Rs 8928.35 lacs and increase in Capital Employed by Rs 13694.11 lacs

**Explanation for ratios where the variance is beyond 25% compared to previous year:*

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Kanohar Electricals Limited
Notes to the financial statements for the year ended March 31, 2026
(All amounts are in Indian ₹ lakh except share data and as stated)

42 Reconciliation of Quarterly Bank Returns

2025-26

			Amount as per Books	Amount as per Return	Difference
Working Capital Lenders	Inventory	31 March 2026	11,415.15	11,488.56	(73.41)
Working Capital Lenders	Trade Receivables	31 March 2026	21,078.43	22,227.45	(1,149.02)
Working Capital Lenders	Trade Payables	31 March 2026	10,004.22	7,073.83	2,930.39
Working Capital Lenders	**Net Total**	**31 March 2026**	**42,497.80**	**40,789.84**	**1,707.96**
Working Capital Lenders	Inventory	31 December 2025	13,728.75	12,452.63	1,276.12
Working Capital Lenders	Trade Receivables	31 December 2025	16,081.32	16,081.32	-
Working Capital Lenders	Trade Payables	31 December 2025	9,518.58	7,493.70	2,024.88
Working Capital Lenders	**Net Total**	**31 December 2025**	**39,328.65**	**36,027.65**	**3,301.00**
Working Capital Lenders	Inventory	30 September 2025	13,703.73	13,352.16	351.57
Working Capital Lenders	Trade Receivables	30 September 2025	9,612.24	9,991.23	(378.99)
Working Capital Lenders	Trade Payables	30 September 2025	6,961.52	6,272.88	688.64
Working Capital Lenders	**Net Total**	**30 September 2025**	**30,277.49**	**29,616.27**	**661.22**
Working Capital Lenders	Inventory	30 June 2025	9,095.08	8,890.38	204.70
Working Capital Lenders	Trade Receivables	30 June 2025	5,404.28	5,331.41	72.87
Working Capital Lenders	Trade Payables	30 June 2025	7,295.91	6,009.58	1,286.33
Working Capital Lenders	**Net Total**	**30 June 2025**	**21,795.27**	**20,231.37**	**1,563.90**

2024-25

Name of Bank	Particulars	Quarter	Amount as per Books	Amount as per Return	Difference
Working Capital Lenders	Inventory	31 March 2025	4,342.92	4,257.18	85.74
Working Capital Lenders	Trade Receivables	31 March 2025	19,478.33	19,918.96	(440.63)
Working Capital Lenders	Trade Payables	31 March 2025	7,251.81	4,404.12	2,847.69
Working Capital Lenders	**Net Total**	**31 March 2025**	**31,073.06**	**28,580.26**	**2,492.80**
Working Capital Lenders	Inventory	31 December 2024	7,662.23	6,765.44	896.79
Working Capital Lenders	Trade Receivables	31 December 2024	2,710.30	2,710.30	-
Working Capital Lenders	Trade Payables	31 December 2024	4,596.90	4,310.63	286.27
Working Capital Lenders	**Net Total**	**31 December 2024**	**14,969.43**	**13,786.37**	**1,183.06**
Working Capital Lenders	Inventory	30 September 2024	4,888.85	4,936.76	(47.91)
Working Capital Lenders	Trade Receivables	30 September 2024	7,507.02	7,452.92	54.10
Working Capital Lenders	Trade Payables	30 September 2024	3,952.25	3,924.65	27.60
Working Capital Lenders	**Net Total**	**30 September 2024**	**16,348.12**	**16,314.33**	**33.79**
Working Capital Lenders	Inventory	30 June 2024	6,408.09	6,129.24	278.85
Working Capital Lenders	Trade Receivables	30 June 2024	11,610.47	11,576.48	33.99
Working Capital Lenders	Trade Payables	30 June 2024	4,582.17	4,473.32	108.85
Working Capital Lenders	**Net Total**	**30 June 2024**	**22,600.73**	**22,179.04**	**421.69**

Note:

The difference in Inventory and Trade Receivables is due to the amount included in financial statements on account of sales not considered for the risk and rewards not transferred in view of compliance of Ind AS 115.

Additionally, the difference in Inventory, Trade Receivables and Trade Payables is carried out because the substation projects are performed at customer's site that's why the actual movement of inventory can not be exactly reconciled with the books and returns does not reflect that inventory.

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KANOHAR ELECTRICALS LTD. MEERUT

(All amounts are in Indian ₹ lakh except share data and as stated)

43 Segment Information

Business segment

Operating segments are those components of the business whose operating results are regularly reviewed by the Chief Operating Decision Maker in the Company to make decisions for performance
assessment and resource allocation.

The Company operates in a single reportable segment i.e. Power System, accordingly, there is no reportable segment to be disclosed as required by Ind AS – 108 "Segment Reporting".

Geographical Segment

Particulars	As at March 31, 2026	As at March 31, 2025
Revenue		
- Within India	65,354.07	45,061.23
- Outside India	29.77	-
	65,383.84	**45,061.23**
Assets		
- Within India	61,361.23	43,207.43
- Outside India	31.24	-
	61,392.47	**43,207.43**

44 Disclosure of Interest in Other Entity

The Company has interest in following joint arrangement which was set up as an Un-incorporated AOPs for construction of infra facilities:

Joint Operation

Name of the entity	Kanohar - BCPL JV
Principal Place of business	India
Proportion of ownership as at March 31, 2026	100.00%
Proportion of ownership as at March 31, 2025	100.00%

Notes:

Names of Joint Operations which are yet to commence operations : Nil
Names of Joint Operations which have been liquidated or sold during the year : Nil
Name of Joint Operations not considered for Consolidation : Nil

Summarised Financial Interest in Joint Operation (to the extent of Company's Share)

Particulars	Kanohar - BCPL JV	
	As at March 31, 2026	As at March 31, 2025
As at year end:		
Assets		
Trade Receivables	57.30	57.30
Cash & cash Equivalents	0.08	0.09
Other Financial Assets	251.68	251.68
Liabilities		
Amount payable to customer	1170.87	1170.87
For the year end:		
Total Expenses	0.01	0.01

SS KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

KANOHAR ELECTRICALS LTD. MEERUT KANOHAR

45 Events occurring after reporting period

i) The Company has filled its Draft Red Herring Prospectus (DRHP) with Securities and Exchange Board of India (SEBI), National Stock Exchange of India Limited (NSE) and BSE Limited (BSE) on 23rd January 2026.
Subsequent to the year ended March 31, 2026, company has received the final observations from SEBI on 22nd June 2026 and In-principal approval from NSE & BSE on 04th June 2026.

46 Additional regulatory information required by Schedule III to the Companies Act, 2013

i) The Company has complied with the requirement with respect to number of layers as prescribed under section 2(87) of the Companies Act, 2013 read with the Companies (Restriction on number of layers) Rules, 2017.

ii) The Company has not traded or invested in Crypto currency or virtual currency during the year.

iii) There is no income surrendered or disclosed as income during the year in tax assessments under the Income-tax Act, 1961 (such as search or survey), that has not been recorded in the books of account.

iv) The Company has not advanced or loaned or invested funds to any other persons or entities, including foreign entities ('Intermediaries') with the
a. directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ('Ultimate Beneficiaries') or
b. provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

v) The Company has not received any fund from any persons or entities, including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
a. directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ('Ultimate Beneficiaries') or
b. provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

vi) The Company has not entered into any transactions with struck off companies.

vii) The Company do not have any charges or satisfaction which is yet to be registered with Registrar of Companies (ROC) beyond the statutory years.

viii) The Company has not been declared wilful defaulter during any of the reporting years.

ix) No proceedings have been initiated or are pending against the Company for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.

x) The title of the immovable property (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of Company.

xi) Previous year figures have regrouped/re-classified wherever considered necessary to confirm to the current year's classification

xii) The figures have been rounded off to the nearest lakhs of rupees up to two decimal places.

As per our Report of even date attached
For S S Kothari Mehta & Company
Chartered Accountants
Firm Regn. No 022150N

SS KOTHARI MEHTA & COMPANY NEW DELHI Chartered Accountants

Naveen Aggarwal
Partner
Membership No. 094380

Place: Meerut
Dated: 01.07.2026

For and on behalf of Board of Directors
Kanohar Electricals Limited
CIN: U31909UP1972PLC003635

Dinesh Singhal
Chairman & Managing Director
(DIN:00178786)
Place: Meerut
Dated: 01.07.2026

Adesh Singhal
Whole time Director
(DIN:00178712)
Place: Meerut
Dated: 01.07.2026

KANOHAR ELECTRICALS LTD. MEERUT

Shiv Kr. Kamboj
Chief Financial Officer
(M.No. 076032)
Place: Meerut
Dated: 01.07.2026

Neha
Company Secretary and Compliance Officer
(M. No. A29167)
Place: Meerut
Dated: 01.07.2026